The Kresge Foundation
2010 & 2011 Annual Report

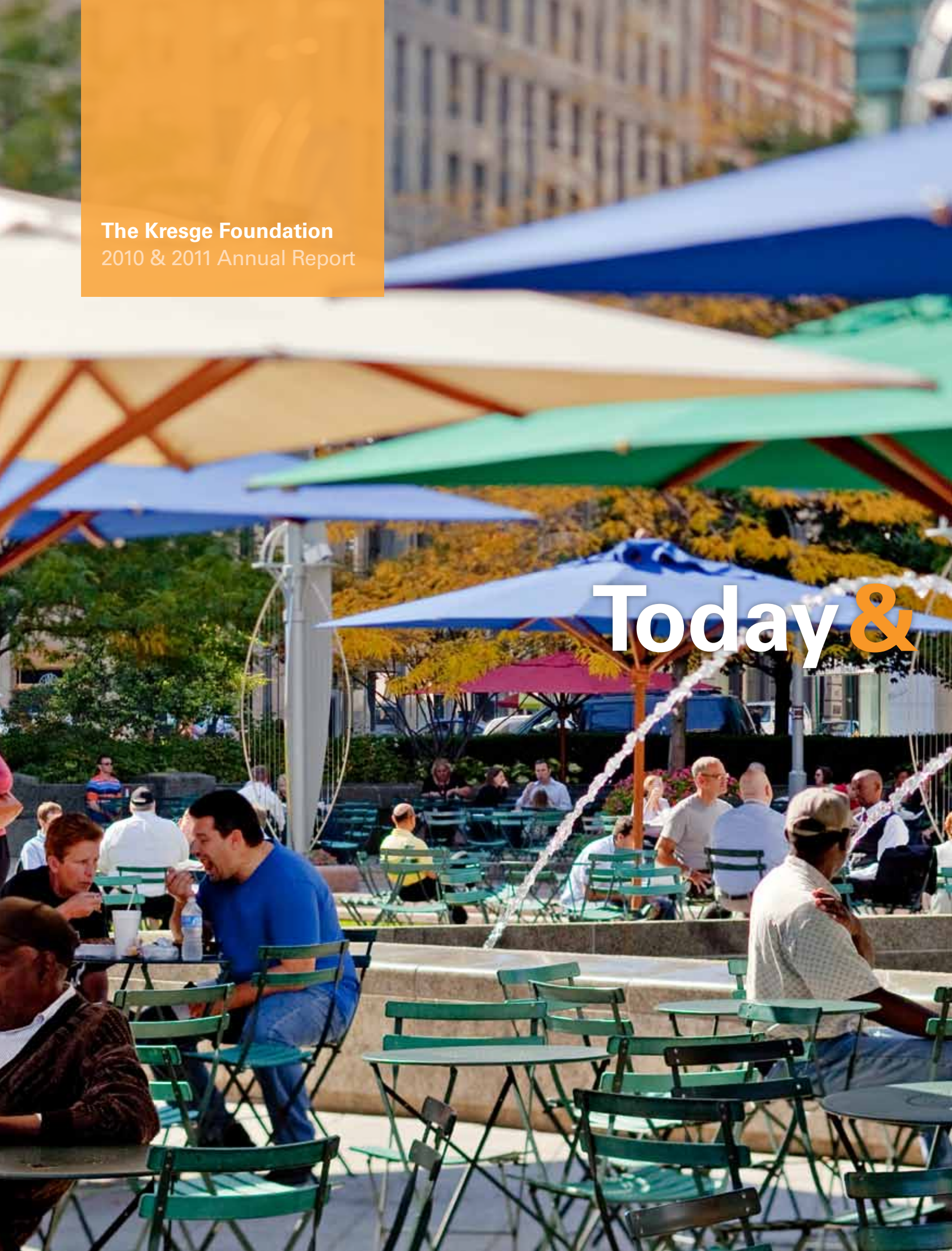


Table of Contents

Introduction
Today & Tomorrow:
Practicing Strategic Philanthropy

Letters
From the Board Chair 12
From the President 14

2010-2011 Financial Report
From the Vice Presidents
of Finance and Investments 20
Investment Asset Values 21

Program Strategies 22
Arts and Culture
Community Development
Detroit
Education
Environment
Health
Human Services

2010 Grant and Program-related Investment Activity
National Overview 26
Arts and Culture 30
Community Development 42
Detroit 46
Education 60
Environment 68
Health 78
Human Services 92
Nonprofit Sector Support 100
President's Discretion 102

2011 Grant and Program-related Investment Activity
National Overview 104
Arts and Culture 108
Community Development 118
Detroit 122
Education 136
Environment 144
Health 154
Human Services 168
Nonprofit Sector Support 174
President's Discretion 176

Leadership and Staff
Board of Trustees 180
Kresge Staff 181

& Tomorrow

Linking the here and now with the possibilities of tomorrow… Fostering relationships between philanthropy and front-line nonprofit organizations, researchers, government and the business sector… Fueling the push to turn intention into action.

This is our aspiration: to serve as a connector — the and that brings together agents of change with new and often unexpected partners and disparate groups, all seeking to build strong, vital communities for low-income and underserved residents throughout the United States.

Since 2007, we have increasingly sought to be strategic, in the sense of being clear about our goals, intentional and targeted in our pursuit of them and disciplined in assessing whether we're making progress.

Settling on a path and relentlessly pursuing results has required that we do four things:

1 View issues whole and understand the context of action.
2 Use a variety of tools appropriate to the circumstance.
3 Take measured risk.
4 Ground our efforts in expanding opportunities for low-income people.

As a foundation with a national scope, we employ this way of working across the country in each of our program areas: Arts and Culture, Community Development, Detroit, Education, Environment, Health, and Human Services.

This approach is most visible in Detroit, our hometown, where we made our first large grant to the Detroit YMCA (pictured above) in 1926. It's an institution we've continued to invest in over these last eight decades.

It is in Detroit that the full breadth of our efforts unfolds within a discrete place.

Viewing Issues Whole

Strategic philanthropy insists that we stand back, look at the whole and see how the parts of a given problem fit together. In a world fixated on the short term, we take the long view, examine the big picture, and assess what it would take to stitch together seemingly distinct and unrelated threads.

We ask ourselves, what aspects of an issue can we influence? How will our efforts relate to, and help, the activities of others? Are there unintended consequences? With whom can we partner for better outcomes?

In Detroit this translates into support for a wide spectrum of community efforts to re-imagine and revitalize the city. It leads, for example, to our investment in Eastern Market (above), one of the nation's largest and oldest public markets (1891) and hub of commercial activity, public education, community gardening and entertainment.

It also gives rise to investments in Campus Martius Park (pictured on the cover), a gem of a central square in the heart of the city's downtown. Deceptively simple and small, it attracts more than 2 million people annually to its varied events, in the process reanimating street life in the city's core and catalyzing millions of dollars in economic development.

And it means that we look for opportunities to join with partners whose imagination and financial support have helped recast the outlines of Detroit's future — whether through investments by area medical and educational systems, large new-economy industries, small merchants with dreams and drive, or others.

Viewing things whole means looking for the points of leverage, the possibilities for collaboration, the potential that one action will yield a series of desirable reactions.

It requires respect for the people striving for better lives, and for the community's vision. It requires a readiness to serve as the and joining desirable and doable.

Using a Spectrum of Tools

For most of our history, we concentrated our grants on helping nonprofit organizations complete facilities projects. Today, our grants array across a broader spectrum — operating support, project support, working capital and below-market loans (program-related investments) — in an attempt to strengthen the building blocks of vital and healthy urban communities.

And we seek to work beyond the money. We convene people as a way of forging relationships, promoting joint inquiry and fostering concerted action among the public, private and nonprofit worlds. We underwrite networks that amplify impact through the unified efforts of nonprofit organizations working in common purpose. We sponsor research to create an empirical basis for strategy.

Our efforts to contribute to the revitalization of the Midtown district of Detroit cast these tools in bright relief. We invested in LiveMidtown, an initiative that encourages workers employed in the city to also make it their home. We helped create the Detroit Revitalization Fellows, a network of 29 mid-career planners, lawyers, entrepreneurs and economic development professionals, chosen from a field of 647 candidates — who are now with organizations working to redevelop Detroit.

We commissioned Social Compact, a nonprofit organization that measures demographic and income data not captured by the U.S. Census, to conduct an assessment that demonstrated latent retail and commercial market demand in Detroit, leading directly to the city's subsequent success in attracting major grocery chains to the city, creating jobs and expanding access to fresh food.

In conjunction with others, we extended a variety of supports to Wayne State University's TechTown (above), a research and technology park that has become a hub for new knowledge creation and commercialization, and that is currently incubating 250 promising companies.

Taking Measured Risks

There is nothing more fundamental to strategic philanthropy than taking risks — providing a community's social venture capital. Each of our programs — Arts and Culture, Community Development, Detroit, Education, Environment, Health, and Human Services — has sought to identify acupuncture points capable of propelling a field beyond familiar and comfortable stasis toward enduring social change. This embraces not just the modest risk entailed in individual grants, but the larger bets that promise true innovation and transformation. Translated to Detroit, that means we identify circumstances in which investments are unlikely to flow. The hope is that the uncertainties of success will be counterbalanced by the arc of a new aspiration.

Nowhere is that impulse more clear than in our $35 million commitment to the creation of a light-rail line along Woodward Avenue from the Detroit River to the city's New Center area.

With other private, nonprofit and public investors, we are working to create a 21st-century transportation system that will extend in subsequent phases to job centers in the surrounding region and connect to a proposed high-speed rail line linking Chicago and Ann Arbor.

We are working hard to make a rail line and public transportation system a reality. Transit translates into economic benefits: for example, the rail stops along Woodward Avenue (above) have already become magnets for new business development. Ideally, transit will be a catalyst for re-imagination of the city's land use, connecting health, cultural, academic and other institutions.

We hope one day a seamless public-transportation system will join people to housing and jobs and the center city to its suburbs.

Opportunities for Low-Income People

We are not agnostic about who benefits from our investments and activities. We strive to improve the lives of individuals who historically have been denied full access to the economic mainstream, and strengthen communities that have consistently been underserved. We ground our work in organizations that serve as ballast against the corrosive effects of persistently intractable impediments to a full opportunity society.

Nor does our commitment to strategic philanthropy preclude us from making investments that have immediate or near-immediate benefit. Sometimes quick action is what's needed — to touch lives and situations that need quick assistance while also contributing to a course of longer-term correction.

Every investment we make in Detroit derives from these impulses.

We've strongly supported the Detroit Vacant Property Campaign, a community-based foreclosure-prevention program that provides mini-grants to block clubs and neighborhood associations to secure, maintain and monitor foreclosed and unoccupied homes. That work has helped stabilize neighborhoods and buttress real estate values. We've helped create a pediatric medical-home effort to improve children's health and lower Medicaid costs. We've invested in the "Double Up Food Bucks" program, which provides stipends for city residents to purchase produce at farmers markets. And we've funded academic and athletic after-school opportunities for young people, ranging from Midnight Golf to a pre-college engineering program.

We've invested in natural respites and recreation because quality of life is no less an immediate need than the provision of social supports. We're proud of our commitment to the city's RiverWalk, launched with a $50 million Kresge grant. We've provided money for the reclamation of neighborhood parks and community gardens. And we've supported greenways such as the Dequindre Cut (above) that connect neighborhoods and the RiverWalk, Eastern Market, and other amenities.

from the Board Chair

Sebastian Kresge was a businessman. He sought measurable, tangible results from his chain of five-and-ten-cent stores. Eighty-eight years later, at the foundation that bears his name, we are practicing strategic philanthropy; we're taking the long view and developing specific objectives that, over time, are intended to yield measurable, tangible, life-enhancing results.

This book details our work on the ground in 2010 and 2011. It shows the evolution of our investments and the objectives they advance in each of our programs: Arts and Culture, Community Development, Detroit, Education, Environment, Health, and Human Services.

My job is to provide the big picture, to ascend 30,000 feet and tell you about what we are doing and why we are doing it. So, here it goes.

Our transition to strategic philanthropy, rather than exclusively request-driven grantmaking, began in 2007 and was fully in operation by early 2010. Since then, we have been making investments that are targeted to contribute to the whole of an objective, one that we think is important, powerful and worthy of Kresge support. To help create new models for community health clinics, for example, or advance national efforts to increase the number of college graduates, particularly among low-income students. Or to strengthen the human infrastructure in the delivery of human services.

Overall, we aim to improve the bedrock economic, social, cultural and environmental conditions of low-income and underserved communities. Our course is steady; our approach is purposefully flexible. This enables us to be responsive to the inevitable twists and turns of life as assessed through our painstaking and fulsome regular review. This is how we are executing Mr. Kresge's charge to "promote human progress."

I am comfortable with a horizon line for change — for results — that is long, when the aim is worth it. It takes conviction, which we have. It also takes courage. Our board of trustees has demonstrated

that clarity and courage to put long-term aspirations at the forefront. The economic crisis of 2008 put what was then a developing conviction to a real and pressing test.

We did not change our emerging strategies; nor did we ignore what was going on around us. Instead, we got out in front of the crisis with dedicated initiatives focused on emergency services. At the same time, we unequivocally stuck to our programmatic goals. We blended short-term support, recognizing the urgency that many nonprofit organizations faced, with dedicated efforts to chip away at what we identified as our long-term aims and aspirations — those objectives that will make a dent in some of our society's most intractable problems.

Two years hence, if only I could say we are in an economic rebound. But, for the constituencies and communities we serve, this is clearly not the case. Nowhere does this unfortunate declaration resonate so accurately and painfully as in Detroit, Michigan.

Why Detroit? This is where Sebastian Kresge lived and established his first store. This is our hometown. We are located in the suburban community of Troy and many Kresge descendents live nearby. Some foundations are very involved in the place where they are physically located; others are not. We choose to be deeply committed to Detroit.

Detroit, and the issues and challenges it faces, represents more than a single city. If we can contribute to the re-imagining and revitalization of this once-great industrial town, we can then offer tested approaches that may be useful in other struggling urban communities.

We aim to improve the bedrock economic, social, cultural and environmental conditions of low-income and underserved communities. Our course is steady; our approach is purposefully flexible.

Our Detroit Program began practicing strategic philanthropy long before the foundation as a whole adopted it as our universal way of working. As a result, the Detroit Program has a rich story to tell. And although the horizon line is long and not always straight and clear, there are already some measurable, tangible, positive results to share.

Please keep reading. You will see we are becoming ever stronger in our identity to reduce disparities and advance pathways for opportunity. We are executing Mr. Kresge's timeless charge.

Sincerely,

Elaine D. Rosen
Chair, The Kresge Foundation Board of Trustees

from the President

The Kresge Foundation seeks to contribute to healthy, vital cities, with an emphasis on reducing disparities facing low-income people, advancing their pathways of opportunity, and promoting cultural vibrancy, systems of mutual support, and environmental resilience.

This aspiration rests on seven programs, which seek to:

- Contribute to the re-imagination of Detroit, our hometown, and translate that work into our interest in national community development.
- Help vulnerable communities achieve environmental resilience in the face of climate change.
- Promote the ability of low-income, disadvantaged, or marginalized people to enter, and succeed in, post-secondary education.
- Elevate the role of artists and arts-and-culture organizations in community revitalization and civic engagement.
- Reduce health disparities by expanding access to quality care and combating entrenched social and environmental determinants of poor health.
- Reinforce the social safety net so that it consistently offers struggling individuals and families dependable pathways to the economic mainstream.

We support organizations working on the front lines of human need and social challenge, as well as those involved in changing public policy, local economies, and civic relationships.

Although we are 88 years old, we are new to the arena of strategic philanthropy. But the imperative is clear: we need to meld investments on the ground with investments that have the potential, over time, to affect the social and political dynamics that shape citizens' quality of life and their long-term trajectories of opportunity.

Problems and promise

This imperative is most pronounced in Detroit. As noted earlier in this report, it is in Detroit that we most clearly stitch together distinct threads, employ multiple tools, embrace risk to move intractable challenges, and orient our efforts toward improving the plight of the poor and underserved.

The severity of Detroit's challenges requires little elaboration. But as the economic crisis came crashing onto our community, it became clear that new possibilities were emerging, that a community with a steely backbone and deep resolve was slowly laying the foundation for rebirth.

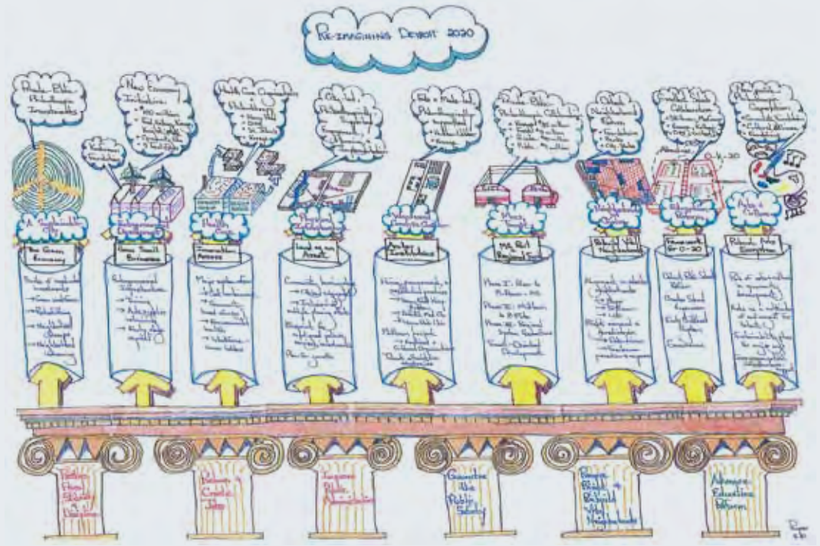
The elements of that foundation were not always clear to others. Given mayoral transitions and community economic dislocation, there was need for a coherent civic agenda, an agenda that conveyed discernible direction and the real possibility of long-term investment opportunities. Its absence was immobilizing investors, undercutting the ability of public officials to articulate a road map for improved community life, and sapping a sense of optimism from community residents.

I strongly believed it was possible to see significant on-the-ground energies with the potential to serve as ballast for the city. With an eye toward identifying the outlines of a collective civic agenda, I tried depicting those activities in a drawing. Activities that involved people doing real work, not just thinking about it. Activities supported by real dollar investments. Activities holding the promise of taking root over the long term. Activities presenting — in their aggregate impact — a potential to re-imagine Detroit in all dimensions.

I called it Re-Imagining Detroit (next page). It stands on the scaffolding of sound public administration, represented by Mayor Dave Bing's six administrative priorities: fiscal stability, job creation, administrative integrity, public safety, vital neighborhoods, and education reform. It proposes that civic progress can proceed in parallel with, and even somewhat independently of, those priorities. Each of the nine elements or "modules" is, moreover, led by a different set of community actors, representing a collective commitment of talent and investment that no single institution could carry forward on its own.

Common language; shared playbook

The Re-Imagining Detroit framework is not a vision. Instead, it describes the building blocks for a more comprehensive view of our future. It compels the recognition of the connections among those discrete building blocks. It invites discussion of what's missing. It furnishes a kind of common vocabulary. It crystallizes a sense of urgency. And it recognizes that philanthropy has taken a seat at the table of civic leadership, no longer content to stand at the back of the room and hope that our good intentions



With many independent parties working in Detroit, it can be hard to see a coherent whole. This drawing attempts to identify the building blocks for a comprehensive view and a framework for discussion.

and charitable impulses will help the community eke by.

Here is a brief description of each of the nine modules. Kresge is involved in varying degrees in each:

1. Green economy – Next Energy, a Detroit nonprofit organization, is spearheading efforts to green the city's administrative operations, improve small-scale neighborhood public spaces, and pursue neighborhood projects that both promote energy efficiency and foster new jobs through reuse, recycling and retrofits.

2. Entrepreneurial development – The New Economy Initiative, formed through a $100 million investment from 10 national and local foundations, has focused on building an infrastructure conducive to entrepreneurship in and around Detroit, in large part by creating an "Innovation Cluster" centered on the TechTown small-business incubator.

3. Health care – The Henry Ford Health System, the Detroit Medical Center, and the St. John Providence Health System are expanding community-based affordable primary care, creating job ladders in the health care industry, and investing in the expansion and improvements of their inner-city campuses.

4. Land use – The city's greatest challenge and opportunity is to see in its large stretches of abandoned land an underutilized asset rather than a liability. Detroit's 139-square-mile area is more space — far more space — than conventional planning and development constructs can handle. All sectors are working to create a process by which citizens, civic constituencies, and elected officials can weigh a wide spectrum of scenarios and advance concrete, actionable ideas for productively re-purposing some of this land while reinforcing areas of current strength.

5. Creative corridor – Pivoting on the leadership of Midtown Detroit Inc., a nonprofit working to revitalize neighborhoods around key institutions, national and local foundations and banks have invested tens of millions of dollars over the last three years to elevate the district as a walkable magnet for people to live, work, shop, and visit.

6. Regional transit – As described earlier in this report, Kresge's initial $35 million investment spurred a plan to build light rail along Detroit's primary commercial, medical, educational and cultural corridor — Woodward Avenue — as the first part of a larger public transportation system. The line will signal to residents, suburban neighbors, the federal government, and investors that Detroit is committed to 21st century transportation and to integrating transit into broader community conversations about land-use, economic development, and the stability and growth of anchor institutions up and down the Woodward spine.

7. Stable, vital neighborhoods – The Detroit Neighborhood Forum has provided a setting in which representatives from the philanthropic, nonprofit, banking, and government sectors can find ways to help residents ride through the successive tsunamis of foreclosure, real estate abandonment, and population decline — and to identify strategies for stabilizing and strengthening neighborhoods.

8. Education – The challenges of improving educational attainment among Detroit's children have given rise to a host of responses intended to improve accountability, create new high-quality schools, increase investment in small learning environments, and prioritize early-childhood development, among others. Philanthropy has played a part in each and is helping to pull them together into something that is more than the sum of its parts.

9. Arts and culture – Philanthropy has stepped in to support individual artists, arts institutions, community-based arts organizations, and arts-and-culture projects. Artists help create an environment of dynamism, entrepreneurialism, and creativity in Detroit that is a magnet for young people. Artists give voice to hope and draw attention to the unjust. They are pioneers in moving into places others have left behind. They embody the creative thinking that built this region, and they will play a significant role in its re-imagination.

One might argue that all of this positive energy is ultimately too diffuse to catalyze enduring action. I disagree. The Re-Imagining Detroit framework has sunk its roots deeply, creating a new shape and staying power for Detroit's long-term civic agenda.

The framework describes an unprecedented marshaling of human and financial resources from those with long-standing commitments to the city, and from new actors. Although the latter lack that same history, they possess a genuine belief in the importance of infusing Detroit with the kind of ingenuity, skill, and persistence that will be necessary if the city, together with the region, is to get where it wants to go.

A new civic alliance

This dynamic gives rise to a new civic alliance. On one hand it reconnects the work that thousands of Detroiters every day are doing inside government, the private sector, in nonprofit organizations — indeed, in all areas of community life — with a refreshed vision of how the city can advance.

On the other hand, it embraces important external resources — attracting a new cohort of energetic and well-trained people galvanized by the possibility of daring innovation and enduring change.

Both are necessary: The problems we collectively face are adaptive, not technical. They defy known solutions. They lie beyond the compass of a single entity or small cohort of entities to solve. Indeed, the only way to unlock these kinds of impenetrable social problems is to coalesce all those capable of marshaling shared resources around a common agenda.

That's a good description of what philanthropy is doing in Detroit — committing to a place over a long period of time, helping identify an aspirational horizon line, and assisting in drawing together cross-disciplinary, cross-sector energies to engage and invest selectively in activities that will drive progress toward that horizon.

It's also a good description of strategic philanthropy. We believe The Kresge Foundation can, in fact, chip away at some of our society's most insidious problems and, over time, make tangible progress. In our areas of programmatic interest. In our hometown.

Rip Rapson
President
The Kresge Foundation

Then & Now

Sebastian Kresge's wish to promote human progress has been expressed through support for worthy organizations. Although we are a national philanthropy, we have always attended to the place our founder based his business and made his home. Since 1924, the foundation has invested $3 billion* in Detroit organizations, institutions and the people they serve. More than 1,150 grants have been made in the city proper, more still in the metropolitan area. This is a sample. Many of these organizations have received multiple grants over the years.

*Figure not adjusted for inflation

1924
Foundation established by Sebastian Kresge

1926
YMCA of Metropolitan Detroit

Boys and Girls Club of Detroit

Methodist Children's Home Society

1930
Howard Street Rescue Mission

1936
Allied Youth Association

Community Chest of Metropolitan Detroit

1937
Franklin-Wright Settlements

American Red Cross

Goodwill Industries of Greater Detroit

1939
Detroit City Rescue Mission

1940
Detroit Symphony Orchestra

Wayne State University – Science library collection

1946
The International Institute

1949
Wayne State University – Kresge Eye Institute

United Way for Southeastern Michigan

1950
United Negro College Fund – Detroit

Marygrove College

1953
Detroit League for the Handicapped

1955
Henry Ford Health System

1958
Detroit Institute of Arts Kresge Court

1959
Salvation Army-Detroit

1961
St. Peter's Home for Boys

Detroit Institute of Technology

1963
Detroit Historical Society

1964
Highland Park Community Center

1966
Detroit Board of Education for the School for the Deaf

1967
Detroit Medical Center

1968
New Detroit Inc.

1969

Detroit Public Library Friends Foundation

1970
Legal Aid Association

1971
The Friends School

1972
Detroit Association for Retarded Children

Wayne County Community College District

Detroit Institute of Arts

University of Detroit Mercy

1975
Detroit Symphony Orchestra

1979
The Attic Theatre

Gleaners Community Food Bank of Southeastern Michigan

1980
Detroit Science Center

North End Concerned Citizens Community Council

1984
Coalition on Temporary Housing

Community Foundation for Southeast Michigan

Michigan Thanksgiving Parade Foundation

1991
Community Foundation for Southeast Michigan

1993
Detroit Artist Market

Mariners Inn

1994
Michigan Opera Theatre

1996
Shorebank Enterprise Detroit

1997
Barbara Ann Karmanos Cancer Institute

2000
YMCA of Metropolitan Detroit

Focus: HOPE

2002
Detroit Riverfront Conservancy – Riverwalk

Business Leaders for Michigan

2004
Charles H. Wright Museum of African American History

Local Initiatives Support Corp.

Eastern Market Corp.

2005
Wayne State University School of Medicine

2007
New Economy Initiative

2009
Detroit Area Pre-College Engineering Program

M-1 Rail

United Way for Southeastern Michigan – 211 services line

2010
Community Legal Resources

Detroit Economic Growth Corp.

Greening of Detroit

Providence of St. Joseph of the Capuchin Order

2011
Detroit Wayne County Health Authority

Macomb Community College

Museum of Contemporary Art Detroit

Southwest Housing Solutions

Turning Point

2010-11 Financial Report

World markets have experienced roller-coaster years. From the flash crash of May, 2010, to the oil spill in the Gulf, the Arab spring and European debt crisis, hardly a month has gone by without big swings in investor behavior.

At the end of 2011, The Kresge Foundation's endowment value was an estimated $2.9 billion. For the five years ended Dec. 31, 2011, the endowment has returned 4.5 percent percent per annum.

The table on the opposite page summarizes the foundation's endowment balances over the past 10 years.

During 2010, the Board of Trustees authorized 481 awards totaling $158 million. During 2011, the second year covered in this report, the trustees authorized 346 awards totaling $170 million to nonprofits groups seeking to advance the foundation's work in its seven program areas.

Deloitte & Touche LLP serves as the independent auditors for the foundation. The full set of audited financial statements are posted on our website kresge.org.

The foundation's Audit Committee of the Board reviews the results of the independent auditors' examinations and recommends them to the full Board of Trustees for approval. The Audit Committee reviews the annual operating plan and interim financial reports.

All foundation staff and trustees are required to submit annual conflict of interest statements and affirm adherence to the foundation's code of ethics.

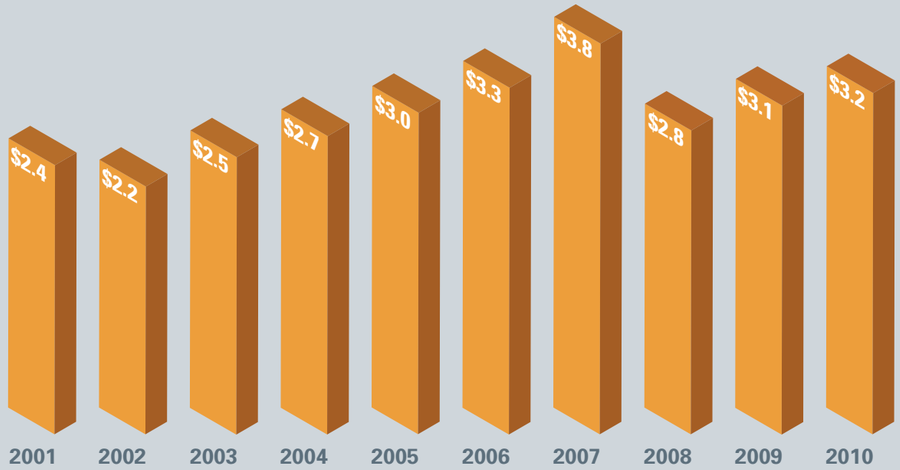
Amy B. Coleman
Vice President of Finance and Treasurer

Robert J. Manilla
Vice President and Chief Investment Officer

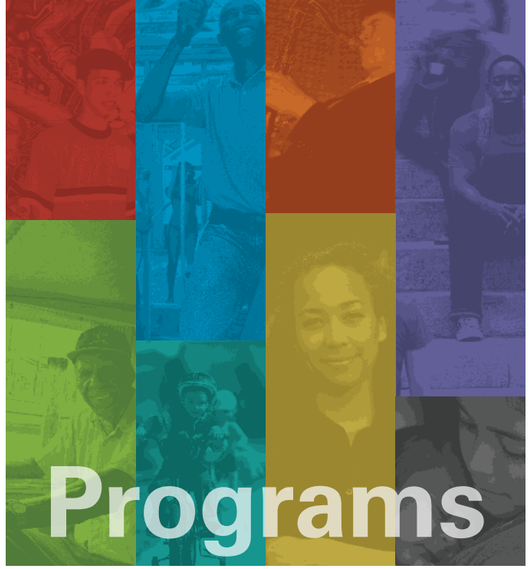
The Kresge Foundation (A Michigan Trustee Corporation)

Investment Asset Values*

(in billions)



*Audited 2011 data not available at press time.



Arts & Culture

We seek to build strong, vibrant communities enlivened by the presence of healthy cultural organizations and well-resourced artists, and enriched by well-integrated arts, cultural and community-building activities. Our strategy is focused in three areas:

Institutional capitalization: Promoting sound capitalization principles and sustainable cultural facility management through grants for facility renovation and repair projects, for building reserve funds, and investments in transformational projects that support a shift in an organization's business model in response to field-wide pressures.

Arts and community building: Fostering the integration of arts and culture into effective community-building by investing in exemplary national and local revitalization efforts, raising the visibility of art and community building, and capturing the best practices and sharing them with the field.

Artists' skills and resources: Working to boost artists' skills and resources so they can better contribute to community life through entrepreneurship and community development training, support for artists' live-work spaces, and activities that encourage communities to embrace artists as important contributors to the identity, vitality and cohesion of the places where they live.

In 2012 we are refining our program to better promote community development and strengthen civic engagement, so grant opportunities will be modified going forward.

2010 Arts & Culture grants begin on page 30.
2011 Arts & Culture grants begin on page 108.

Community Development

We aim to advance opportunity and improve the quality of life for underserved communities by supporting work to strengthen the social and economic fabric in American cities.

Our Detroit Program represents our primary community-development effort. Through this program, we practice a highly strategic, integrated approach to urban revitalization in our hometown.

Our national community-development focus is on replicable, innovative models and exemplary vehicles for equitable reinvestment.

Our team connects these two strands of work to create opportunities for shared learning between Detroit and the national urban-redevelopment community.

2010 Community Development grants begin on page 42.
2011 Community Development grants begin on page 118.

Detroit

Since our founding in 1924, we have provided philanthropic support to Detroit's nonprofit organizations and community initiatives. In recent years we have taken a proactive approach, engaging and collaborating with others seeking to renew the city that was once a place of opportunity.

We call our framework Re-Imagining Detroit. Its nine components are:

Detroit arts and culture: Strengthening the economic, social and cultural fabric of greater Detroit through the nurture and promotion of artists, arts and cultural organizations.

Education reform: Supporting efforts to create high-quality education options, early childhood programs, and out-of-school time educational options.

Entrepreneurial development: Expanding economic opportunity for residents of the city and region by strengthening the infrastructure supporting new-business creation.

Green economy: Investing in efforts to develop a green workforce, renewable- and alternative-energy jobs and neighborhood energy efficiency.

Health: Identifying opportunities to improve community health and capitalize on the strengths of the city's major hospitals and medical research centers.

Mass transit development (Woodward Light Rail): Stimulating development, density and employment through investment in regional mass transit.

Complete neighborhoods: Fostering stable, sustainable neighborhoods that will build confidence and economic opportunity in the city.

City land use: Addressing the challenges of vacant and underutilized land, and helping increase population density in the city.

Anchor institutions / Woodward creative corridor: Building on the strengths of the cultural, medical and education and research institutions.

2010 Detroit grants begin on page 46.
2011 Detroit grants begin on page 122.

Education

We believe increasing the number of college graduates in the United States can help millions of low-income and underserved people change the trajectory of their lives, and fuel a new, education-led era of national prosperity. We promote postsecondary access and success for low-income, first-generation, and underrepresented students through these strategies:

Pathways through college: We invest in efforts that ensure students, not only gain admittance to postsecondary institutions, but have the skills and support needed to succeed in two- and four-year institutions. We do this through networks of colleges, research organizations and community-based organizations and aim to fund innovative, sustainable programs that can be taken to a larger scale.

Strengthening institutions: We aim to build the capacity of institutions that predominately serve low-income, underrepresented and first-generation college students, including community colleges, minority-serving institutions, and Title III and Title V colleges and universities. By supporting efforts that enhance institutional effectiveness, we hope to help these institutions fulfill their missions and better serve their students.

Higher education productivity: We support efforts to improve productivity to lower educational costs while maintaining or increasing quality. We are especially interested in online education, back-office consolidation, and energy efficiency practices that can be easily brought to scale.

South Africa: We also make grants to strengthen higher education in South Africa, believing that strong universities are one of the best vehicles to ensure strong and vibrant democracy.

2010 Education grants begin on page 60.
2011 Education grants begin on page 136.

Environment

Greenhouse gases that continue to accumulate in the atmosphere — primarily due to fossil fuel combustion — make climate changes unavoidable. We support the development of strategies and policies that promote preparedness as climate changes, as well as efforts to mitigate the severity of its impacts by hastening the transition to cleaner, more efficient energy alternatives. We focus on:

Adaptation to climate change: Preparing for and responding to climate change must account for everything from human health, and food and water supplies to transportation infrastructure and natural ecosystems. We are actively engaged in building the field of climate-change adaptation, fostering the development of place-based adaptation strategies, and informing and promoting appropriate policies and practices.

Energy efficiency and renewable energy: We support efforts to reduce energy use in buildings and accelerate the adoption of renewable-energy technologies. That support extends to advocacy for policies that encourage efficiency, including building codes, appliance standards and utility investments in energy efficiency, as well as efforts to build a market for retrofits. We also support activities that advance the next generation of energy-efficiency practices. Our work to promote the adoption of renewable-energy technologies focuses on encouraging supportive policies in the Midwest and at the federal level, including Midwest electricity

transmission policy that favors energy efficiency and renewable power.

Special initiatives: We invest in compelling, time-sensitive initiatives that will advance our overall goal.

2010 Environment grants begin on page 68.
2011 Environment grants begin on page 144.

Health

Our goal is to reduce health disparities by addressing inequitable conditions that lead to poor health outcomes. We promote the health and well-being of low-income and vulnerable populations by improving the environmental and social conditions affecting their communities and by improving access to high-quality health care.

We work in these areas:

Healthy environments: We invest in efforts to make the places where low-income families live, learn, work and play safe and healthy. Our support is focused around housing, food, transportation and the built environment as key determinants of health.

In our clean-freight transport initiative, we partner with organizations addressing the health effects of diesel exhaust on vulnerable communities and on workers.

In our safe and healthy housing work, we take a comprehensive approach and support efforts to abate hazards, properly weatherize structures, provide community education, and related activities.

We also support collaborations to improve housing policy and intervention; cross-sector approaches to affect environmental policies that impact health; and efforts to improve food system policies and practices.

Caring for communities: We work to strengthen the primary-care safety net for vulnerable populations by improving access, quality, and equity. Our safety-net enhancement initiative funds efforts to strengthen collaboration among community-based health care agencies that serve needy populations. Our community health hub investments are directed at strengthening the infrastructure of federally qualified health centers and building their effectiveness.

In addition, we support new and promising practices in population health, especially innovations that link health care and clinical services to community health.

2010 Health grants begin on page 78.
2011 Health grants begin on page 154.

Human Services

We seek to expand access and opportunities for vulnerable, disadvantaged and low-income individuals and families by strengthening the safety net of nonprofit organizations and generating new knowledge on efforts to ameliorate poverty and create pathways to the economic mainstream.

We understand that organizational effectiveness, resilience and commitment to excellence affect the services provided to those attempting to escape poverty.

Our aim is to partner with other foundations and with the public, private and nonprofit sectors, and deploy our capital in innovative ways for the benefit of nonprofit organizations and the people they serve.

Our investments are concentrated in these focus areas:

Advancing the effectiveness and resilience of direct-service, safety-net organizations: We look for opportunities to enhance the ability of high-performing, multi-service organizations to innovate and excel in their service-delivery and systems-change work. As part of this effort, we help advance research that builds knowledge of effective practices among human-services practitioners.

Leveraging the effectiveness of networks: We support membership organizations and similar networks in efforts to provide technical assistance and build the capacity of direct-service safety-net providers. We are interested in building knowledge about the roles of funders, the issues and policies affecting poverty and efforts to ameliorate and, ultimately, eliminate it. We also support research in this area.

2010 Human Services grants begin on page 92.
2011 Human Services grants begin on page 168.

2010

Grant and Program-related Investment Activity

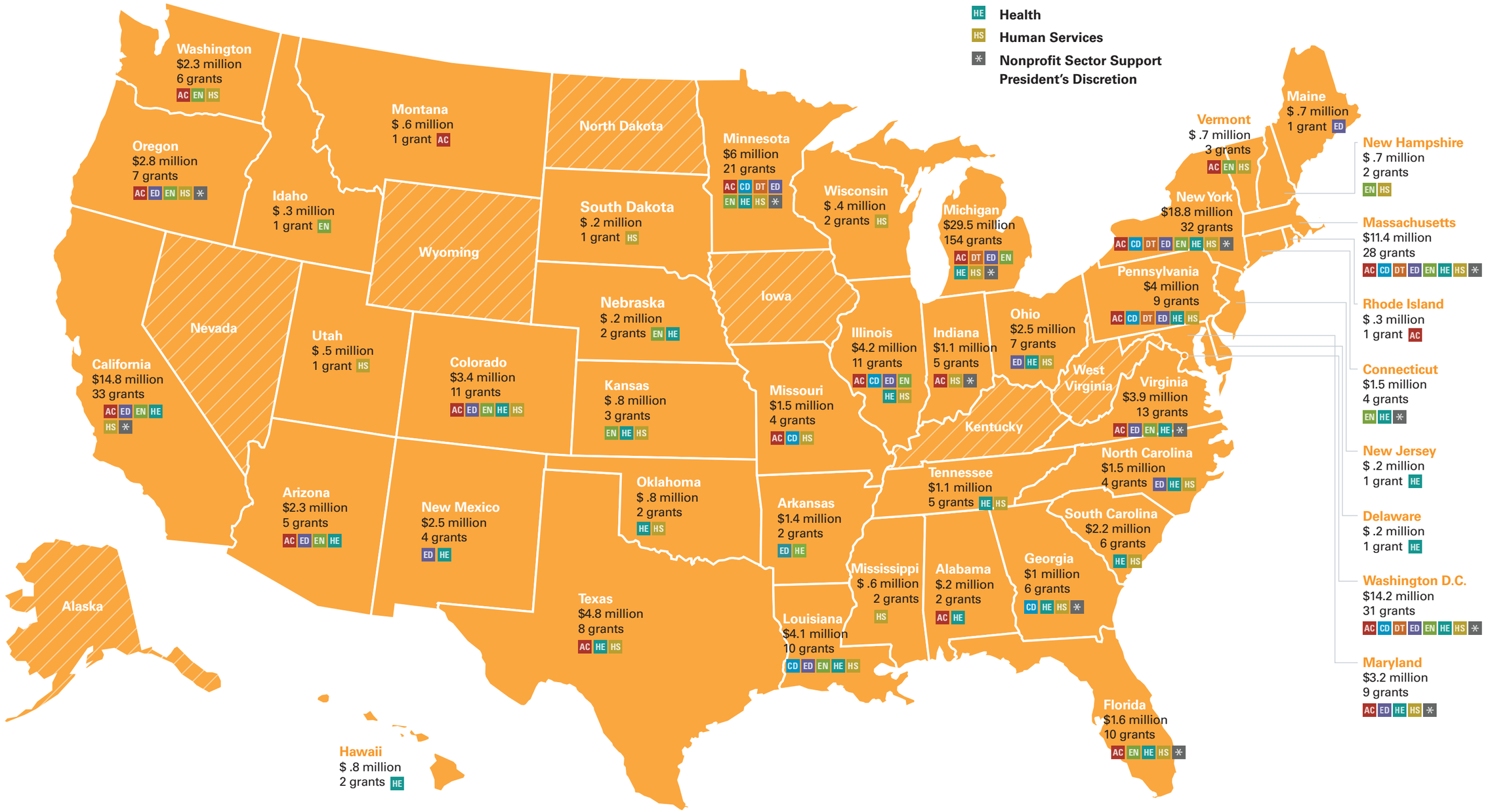
National Overview: 2010

Grant awards by location

This map shows grant recipients by state and program area. Please note that grant recipients sometimes use our support in areas far from their headquarters. For example, we may support a Boston-based organization which is working in the Gulf Coast. In addition to this U.S. grantmaking, we provided $1.8 million to support higher education in Africa. On the following page, you'll find graphic representations of the number of grants and program-related investments awarded in each program, and the totals paid out.

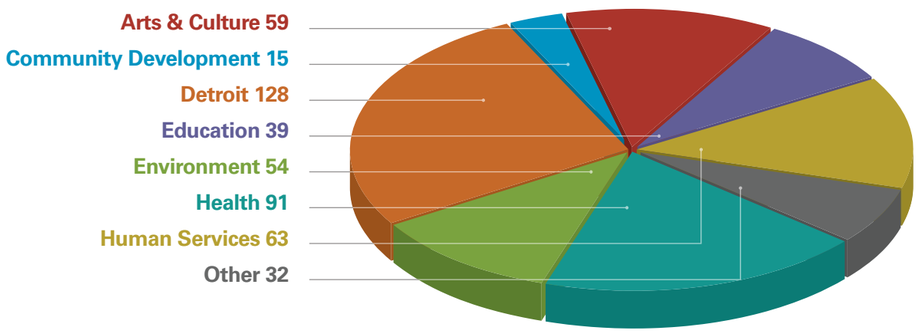
Program Area

- AC Arts & Culture
- CD Community Development
- DT Detroit
- ED Education
- EN Environment
- HE Health
- HS Human Services
- ✳ Nonprofit Sector Support
  President's Discretion

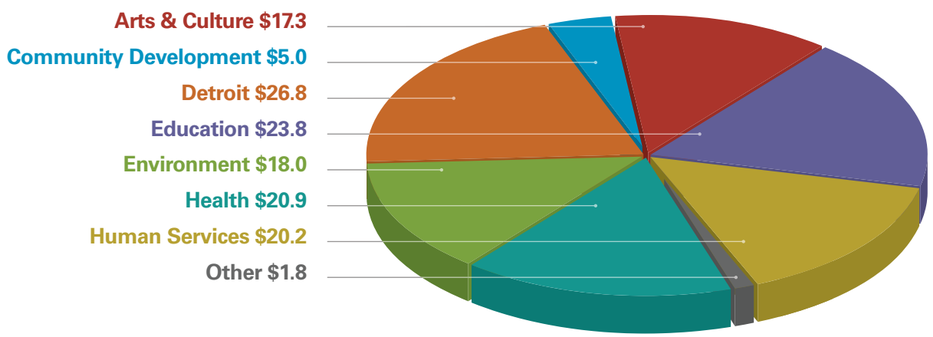


2010 Investment Activity

2010 Number of Awards by Program Area



2010 Dollar Amounts Paid Out by Program Area (in millions)



Arts & Culture

Arts & Culture: Grants

Adler Planetarium
Chicago, Illinois
$750,000

The Adler Planetarium attracts 400,000 annual visitors through its exhibitions, sky shows, and collection of historical astronomical instruments, books, maps, and manuscripts. This challenge grant will be used to renovate the 280-seat Sky Theater, as part of a $35 million modernization campaign.

Alternate Roots Inc.
(2009 grant)
Atlanta, Georgia
$100,000

With a 33-year history and 250 member institutions and individuals, the service organization supports the creation and presentation of original art, rooted in a community of place, tradition, and spirit, and focuses on artists working in and with communities in 14 Southern states. This two-year, $200,000 grant for general operations will strengthen programs that support and enhance community-based artistic practices of artists.

Americans for the Arts Inc.
(2009 grant)
Washington, D.C.
$600,000

The national service and advocacy organization works with arts agencies and arts educators to foster a thriving arts environment, generate more resources for arts education and build greater arts appreciation. Kresge's two-year, $1,200,000 grant will be used to fund the first two phases of a new Vision, Venture and Vitality in the Arts initiative.

Artists for Humanity
Boston, Massachusetts
$100,000

Artists for Humanity successfully combines workforce development in the creative industries and academic achievement for teens. Kresge's two-year, $300,000 grant for general operations will support this arts micro-enterprise activity.

Arts & Education Council of Greater St. Louis
(2009 grant)
St. Louis, Missouri
$100,000

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Arts and Education Council of Greater St. Louis is serving as the intermediary for this effort in St. Louis and is receiving $200,000 over two years to support local arts and culture projects. See page 40 for a list of the 2010 recipients.

ArtsQuest
Bethlehem, Pennsylvania
$900,000

ArtQuest has reinvigorated Bethlehem's downtown with its annual Musikfest music festival and holiday market, and offers education and enrichment programs at its arts center. Assisted by this challenge grant, the organization will build a LEED-rated Center for Performing Arts as part of its art-focused community-redevelopment project on the former Bethlehem Steel Corp. site.

Artspace Projects Inc.
(2009 grant)
Minneapolis, Minnesota
$300,000

A leader in developing, owning and managing affordable live/work space for artists by reclaiming abandoned buildings and renovating historic structures, Artspace currently provides housing units in 19 communities across the United States. The organization will use this two-year, $1,200,000 grant to fund its core work and subsidize some predevelopment contract costs for projects in three cities.

AS220
Providence, Rhode Island
$150,000

Serving as a hub for creative activity and a model for downtown revitalization, the community-based arts organization provides support and opportunities for artists, operates art-production facilities and gallery space, and engages at-risk students and incarcerated youth through art classes, workshops and mentoring. Kresge's two-year, $300,000 grant will support AS220's general operations and create a building-systems-replacement plan.

Baltimore Community Foundation (2009 grant)
Baltimore, Maryland
$100,000

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Baltimore Community Foundation is serving as the intermediary for this effort in Baltimore and is receiving $200,000 over two years to support local arts and culture projects. See page 37 for a list of the 2010 recipients.

Bakehouse Art Complex
Miami, Florida
$46,000

The Bakehouse Art Complex supports emerging and mid-career artists in South Florida through affordable studios, exhibition galleries and professional development opportunities. This technical assistance grant will help the Bakehouse assess its business practices and financial controls, develop a strategic business plan rooted in capitalization principles and complete a facility systems-replacement plan.

Boston Center for the Arts
Boston, Massachusetts
$200,000

The Center's four-acre, South End campus, encompassing studies, a gallery, five theaters, housing, and education facilities, serves as a platform for supporting artists in the creation, performance, and exhibition of new works while building audiences and connecting art to the community. Funding will be used to repair the Center's historic Cyclorama Building and to seed a maintenance-reserve fund.

California Institute of the Arts
Valencia, California
$100,000

Through its free after-school and school-based arts programs, the institute's Community Arts Partnership provides Los Angeles County youth with arts education opportunities while giving college art students real-life opportunities to teach and refine their abilities in their fields. This two-year, $200,000 grant will support the program's ongoing work.

College for Creative Studies
Detroit, Michigan
$100,000

The Detroit-based institution of arts and design offers a wide variety of academic degrees to students while preparing them for careers in the professional world. This two-year, $200,000 grant will support the college's community + public arts: DETROIT initiative, which engages local artists and youth in public-art projects to beautify Detroit neighborhoods.

Columbia College Chicago
Chicago, Illinois
$150,000

This leading urban, private arts and media college created the Center for Community Arts Partnerships, which includes the Urban Missions program to engage academic departments and community-based arts organizations in co-creating high quality arts programs with youth and college students. This two-year, $300,000 grant will support the continuation and evaluation of the Urban Missions program.

Creative Capital Foundation
(2009 grant)
New York, New York
$450,000

Through its Professional Development Program workshops, the foundation provides executive coaching in self-management, strategic planning, fundraising, and promotion to artists, enabling them to achieve their artistic, financial, and long-term career goals. This four-year, $1,500,000 grant will help strengthen and update the program's current offerings, and extend its reach to additional artists in underserved communities.

Cultural Development Corporation (2009 grant)
Washington, D.C.
$132,500

The organization creates opportunities, housing, and work space for artists and arts groups that contribute to community development and quality of life in the nation's capital. This three-year, $300,000 grant will subsidize the operations of arts incubators and residency programs, which provide back-office support services and peer-learning workshops to local artists and arts organizations.

Durango Discovery Museum
Durango, Colorado
$13,000

The Durango Discovery Museum, located in southwest Colorado, recently renovated a former historic power plant into a LEED-Gold facility with hands-on, interpretive exhibits. It offers a wide-range of programs and activities focused on science and technology. This technical assistance grant will update a business plan and integrate a market and economic impact study and program/exhibit master plan into a strategic business plan rooted in capitalization principals.

East Bay Center for the Performing Arts
Richmond, California
$1,000,000

The center advances the performing arts and enriches the community by engaging youth, young adults, area educators, and area residents in conservatory-level training programs, residencies, after-school activities, and civic engagement opportunities. Kresge's grant will furnish two theaters as part of the renovation of the Center's Winter Building and seed a building-reserve fund.

The Epic Center
(2009 grant)
Kalamazoo, Michigan
$100,000

Arts institutions, a restaurant, a retailer, and other downtown tenants benefit from below-market rents at the four-story Epic Center and are able to offer special arts and cultural programs for low-income residents and children in grades K–12. Kresge's two-year, $200,000 grant will be used to replace aging elevator and HVAC systems and bolster the maintenance fund.

Ethos Inc.
Portland, Oregon
$125,000

Ethos fills a critical void in music education by offering in-house music lessons and programs for low-income youth, supporting after-school music classes and multicultural music performances in public schools, and developing sustainable music programs in underserved communities. Kresge's two-year, $150,000 grant will support renovations and repairs to Ethos' North Portland headquarters and replenish its reserve fund.

Florida Studio Theatre
Sarasota, Florida
$500,000

The theater presents contemporary plays, including world and regional premieres. Its Write-a-Play program introduces students to professional theater through workshops and long-term residencies. This grant will go toward the renovation of its Gompertz Theatre and the establishment of a building-reserve fund.

Flynn Center for the Performing Arts
Burlington, Vermont
$500,000

The Flynn Center fosters the development of the performing arts locally and regionally through its artistic productions of traditional and contemporary music, dance, and theater, an annual 10-day jazz festival, and a variety of outreach classes and activities for children, teens, and adults. With grant assistance, the center will complete repairs, renovations and upgrades on its facility.

Fractured Atlas Productions
New York, New York
$375,000

In addition to offering back-office support programs and services to artists and arts organizations, Fractured Atlas operates an online database that allows artists working in theater, music, and dance to search for affordable rehearsal and performance space in five New York City boroughs. This two-year, $750,000 grant for general operations will support the expansion of its services into new markets.

Grantmakers in the Arts
(2009 grant)
Seattle, Washington
$45,000

The national membership organization for private and public-sector grantmakers seeks to support arts funders and to strengthen and expand the field of arts philanthropy. This three-year, $165,000 grant will fund Grantmakers in the Arts' general operations and provide additional support for a new communications initiative to enhance its information-sharing and dissemination services.

Guadalupe Cultural Arts Center
San Antonio, Texas
$125,000

This center blends its efforts to advance Chicano/Latino culture with other necessary elements for community building including education, nutrition and economic development. Funding from Kresge's two-year, $250,000 grant will help the center sustain and expand these activities.

Guthrie Theater Foundation
Minneapolis, Minnesota
$1,000,000

The Guthrie Theater plays a leading role in Minneapolis and the nation through its performance and production of classical and new theatrical works, support for actors training and university-based degree programs, and music outreach partnership with urban schools and underserved communities. This grant will seed the Guthrie's building reserve fund.

Hancock Shaker Village
Pittsfield, Massachusetts
$1,000,000

Designated as a National Historic Landmark, the outdoor living-history museum preserves and interprets a collection of original Shaker furniture, art, textiles and artifacts housed in 18 historic buildings and on-site exhibit space. Funding will provide strategic capital to support the village's comprehensive shift in its business model.

Headlands Center for the Arts
Sausalito, California
$35,000

Headlands Center for the Arts is one of the leading artist residencies in the United States. The Center supports the research and development of new works through its core Artist-in-Residence program and professional development for artists, and fosters dialogue and exchange about the role of art in society through public open houses, lectures and performances, panel discussions, community-based projects, publications, and commissions. The technical assistance grant will support the development of a strategic business plan rooted in capitalization principals.

The Henry Ford
Dearborn, Michigan
$1,000,000

The Henry Ford is the nation's largest indoor-outdoor history complex and home to the Henry Ford Museum, Greenfield Village and other unique attractions. Kresge's grant will be used to replace the complex's outdated electrical infrastructure with a new high-voltage distribution system as part of its building repair and maintenance plan and capitalization strategy.

Intermedia Arts Minnesota
Minneapolis, Minnesota
$125,000

Now in its 37th year, Intermedia Arts serves as a catalyst for community building and leadership development among artists, educators and community-development professionals. Kresge's two-year, $200,000 grant for general operating support will enable the arts center to continue its community-arts and civic-engagement programs.

Jacob's Pillow Dance Festival
Becket, Massachusetts
$1,000,000

Jacob's Pillow Dance is lauded as a National Historic Landmark, home to America's longest-running international dance festival. The Pillow will use Kresge's grant to make facility improvements, including preservation of the historic Ted Shawn Theatre, and to create a building-reserve fund.

Just Buffalo Literary Center
Buffalo, New York
$50,000

Just Buffalo is a one of the ten largest literary arts centers in the nation and provides author readings, writing workshops for youth and adults, in-school writers-in-education programs and interdisciplinary performances. It is colocating with the Western New York Arts Collaborative, an organization focused on the print and book-related arts including papermaking, illustration, design and printmaking. This technical assistance grant will support the development of a strategic business plan rooted in capitalization principals.

Leveraging Investments in Creativity Inc.
(2009 grant)
New York, New York
$1,461,250

The strategic 10-year initiative, launched in 2003, creates a more supportive environment for artists by raising awareness of issues, seeding effective programs, building a knowledge base and strengthening practitioner networks. Kresge's three-year, $1,800,000 grant commitment will support and expand the Creative Communities program and network, and advance information and research efforts.

Maryland Institute College of Art
Baltimore, Maryland
$100,000

Maryland Institute formed the Community Arts Partnership in 1999 to engage college students in providing youth and adults in the Baltimore community with enriching art-based educational experiences. This two-year, $200,000 operating grant will enable the program to implement and evaluate its work.

Massachusetts College of Art and Design
Boston, Massachusetts
$100,000

MassArt's Center for Art and Community Partnerships launched the Art Zone/Art Miles initiative in 2009 to foster greater arts interest and participation in the surrounding Mission Hill and lower Roxbury neighborhoods. Kresge's two-year, $200,000 grant will support the implementation of the Art Zone/Art Miles initiative.

Massachusetts Museum of Contemporary Art Foundation
North Adams, Massachusetts
$850,000

Located in a 27-building factory complex, the museum fulfills a dual role as a prominent center for showcasing contemporary visual and performing arts and an economic-development partner for revitalizing the former textile-mill town and bolstering its artistic community. Funding will be used to make energy-conservation improvements to facilities and to establish a building-reserve fund.

Michigan Theater Foundation
Ann Arbor, Michigan
$1,000,000

Located in the historic Michigan Theatre, the foundation provides the most extensive film program in the state, presents the annual Ann Arbor Film Festival as well as a full roster of live performing arts productions and community education programs. Kresge's grant will establish a building reserve fund.

Mudflat Pottery School
Somerville, Massachusetts
$45,000

Mudflat Studio promotes interest in the ceramic arts through classes and workshops, sales and residencies for professional artists. Its programming includes classes for adults, schools and youth groups, off-site classes at afterschool programs and senior centers. Mudflat is also involved in neighborhood revitalization efforts and is renovating a former theater building to provide a state-of-the art ceramic facility featuring larger classrooms and additional artist studios. This technical assistance grant will support the development of a business plan rooted in capitalization principles.

National Opinion Research Center at the University of Chicago (2008 grant)
Chicago, Illinois
$100,000

In partnership with the Cultural Policy Center at the University of Chicago, this social-science research center is conducting the Cultural Infrastructure Research Initiative, a three-year national study of large-scale building projects undertaken by arts institutions and the impact of these projects on the organizations themselves and the surrounding cultural sector. Kresge will provide $300,000 over three years to support this research.

Nonprofit Finance Fund (2009 grant)
New York, New York
$559,167

The national organization works with nonprofits to help strengthen their financial health and improve their capacity to serve their communities. This seven-year, $4,000,000 grant will create a program of education and financial incentives for a cohort of previously funded children's museums and community schools of music and art to address their building maintenance and repair needs within the context of their overall capitalization position.

Nonprofit Finance Fund
New York, New York
$1,250,000

This grant supports the ArtPlace Initiative, a new national funder collaborative working alongside the National Endowment for the Arts to accelerate creative placemaking across the United States. Funds committed to ArtPlace are overseen by the Nonprofit Finance Fund, a nonprofit lender and financial consulting organization that serves as the investment and grant manager for the collaboration.

On the Boards
Seattle, Washington
$500,000

Founded by artists in 1978, On the Boards introduces audiences to international innovators in contemporary dance, theater and music while developing and presenting new works by Northwest performing artists. Kresge's grant will strengthen the performing arts organization's building reserve and enable it to complete repairs on its current facility.

Pew Charitable Trusts (2009 grant)
Philadelphia, Pennsylvania
$400,000

Pew's Cultural Data Project is a Web-based data-collection and dissemination system designed to strengthen the national nonprofit cultural sector by providing a platform for analysis for arts and cultural organizations, grantmakers, researchers and policy makers. Kresge's three-year, $1,200,000 grant will provide expansion capital, advance collaborative data collection and analysis and support the development of a national research agenda.

Philadelphia Live Arts Festival & Philly Fringe Festival (2009 grant)
Philadelphia, Pennsylvania
$86,000

The internationally recognized presenter of performing arts supports a broad array of local, national and international artists through two annual, concurrent 16-day festivals throughout the city. A two-year, $227,800 grant from Kresge for the Festival's new Philadelphia Research & Development Center will support an artist-in-residency pilot program offering free studio space and creative activities that engage the community.

Pillsbury United Communities
Minneapolis, Minnesota
$150,000

Dedicated to building more vibrant communities, the nonprofit agency provides comprehensive human services through its Pillsbury House and three other neighborhood centers, and engages underserved youth and adults in the creation and production of original theatrical works through its professional Pillsbury House Theatre. Kresge's two-year, $300,000 grant will support the further integration of activities to advance community building and neighborhood vitality.

Project Row Houses
Houston, Texas
$150,000

Based in Houston's Third Ward, Project Row Houses have created an environment where art can create real social change. There are four key programs: a public art/installation program; the Young Mothers Residential Program; an after-school and summer education program for youth K-12; and an affordable housing program. This three-year, $450,000 grant, awarded in collaboration with the Community Development Program, will provide general operating support and seed a building reserves fund.

Queens Museum of Art
Queens, New York
$50,000

With an artistic, cultural and educational reach extending far beyond its own four walls, the Queens Museum serves as a catalyst for civic engagement and revitalization in the borough of Queens. Assisted by this grant, the museum will evaluate and refine its current community-engagement programs to improve the experience for participants.

Regional Cultural Alliance of Greater Birmingham Inc. (2009 grant)
Birmingham, Alabama
$101,300

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Regional Cultural Alliance of Greater Birmingham is serving as the intermediary for this effort in Birmingham and is receiving $201,300 over two years to support local arts and culture projects. See page 38 for a list of 2010 grant recipients.

Regional Cultural & Performing Arts Development Commission
St. Louis, Missouri
$150,000

The nonprofit arts agency fosters the growth and development of individual artists and cultural organizations in St. Louis and the surrounding county by offering support services, arts training, and low-cost space for studies, galleries and classrooms. Using Kresge's two-year, $300,000 grant, the commission will expand its Community Arts Training Institute and Artspace initiative, and assess artists' live/work space needs.

Smithsonian Institution Cooper-Hewitt, National Design Museum
New York, New York
$800,000

The Cooper-Hewitt is the nation's only museum devoted exclusively to historical and contemporary design. Challenge-grant money will go toward the LEED-rated renovation of the museum's historic main facility to increase gallery and exhibition space and improve operational efficiency.

The nonprofit consulting and research group helps nonprofit organizations, agencies and foundations hone their business and management skills critical to operating effectively. Funding will develop tools and educational materials to help implement a national initiative designed to promote the adoption of capitalization principles within the arts and culture field.

Technical Development Corporation
Boston, Massachusetts
$237,000

The Textile Museum is the only museum in the United States exclusively devoted to the textile arts and plays a leadership role in the field of textile scholarship. Its collections and exhibits showcase historical and contemporary textiles from around the world. This technical assistance grant will support the development of a systems replacement placement plan and a strategic business plan rooted in capitalization principals.

The Textile Museum
Washington, D.C.
$50,000

Kresge Community Arts is a national pilot designed to test the use of arts and culture as a civic engagement tool to help residents in five urban cities address pressing community issues. The Tucson-Pima Arts Council is serving as the intermediary for this effort in Tucson and is receiving $201,600 over two years to support local arts and culture projects. See page 39 for a list of 2010 grant recipients.

Tucson-Pima Arts Council Inc. (2009 grant)
Tucson, Arizona
$101,600

In 2008, the university collaborated with Florida cultural-affairs officials and the National Endowment for the Arts to launch Shands Arts in Medicine for the Panhandle, a project designed to increase arts access and participation among rural Florida Panhandle residents by providing creative opportunities in health care settings. This two-year, $200,000 grant will expand the project into the statewide Arts in Healthcare for Rural Communities program.

University of Florida
Gainesville, Florida
$100,000

The university's UIndy Community Programs Center coordinates Wheeler Arts Community Outreach Initiative, a collaborative, multidisciplinary project to increase community-arts programs and educational opportunities for neighborhood youth, adults, and university students in Southeast Indianapolis. Kresge's two-year, $200,000 grant will support the continuation and expansion of the WAC initiative.

University of Indianapolis
Indianapolis, Indiana
$100,000

In 1990, the University of Michigan founded the Prison Creative Arts Project, which provides arts education, artist mentoring, workshops, and exhibits to encourage the creation of original works of art by youth and adults in correctional institutions, juvenile facilities, and urban high schools throughout the state. Kresge's two-year, $200,000 grant will expand the project's reach and impact by establishing collaborative networks of higher-education institutions, community organizations and community-arts partners in northern and western Michigan.

University of Michigan
Ann Arbor, Michigan
$100,000

The prominent teaching and research university includes the Stephen M. Ross School of Business, which hosted a three-day executive-leadership course, in partnership with National Arts Strategies, designed to help arts and cultural leaders deal with the effects of industry convergence. Through this grant, leaders from 20 organizations attended the Leadership and Convergence: Navigating Radical Change in Arts and Culture seminar in November 2010.

University of Michigan
Ann Arbor, Michigan
$60,000

Started as a grassroots effort to transform vacant lots into art parks for children in distressed neighborhoods, the village has evolved into a national leader with a successful track record of strengthening communities through innovative arts, educational, social, economic and youth-development programs. Kresge's two-year, $225,000 will support general operations and establish an operating reserve fund.

The Village Arts and Humanities
Philadelphia, Pennsylvania
$112,500

The foundation owns and operates four downtown buildings, including its signature Center in the Square, which houses and provides support services to five cultural arts and sciences nonprofits. Assisted by this challenge grant, the center's main facility will undergo LEED-rated renovation and reconfiguration.

The Western Virginia Foundation for the Arts and Sciences
Roanoke, Virginia
$750,000

The Wing Luke Museum connects visitors to the rich history, culture and art of Asian Pacific Americans through innovative community-led programs that encourage multigenerational understanding and promote social justice. Kresge's two-year, $400,000 grant will support the museum's general operations.

Wing Luke Memorial Foundation
Seattle, Washington
$200,000

The state's largest contemporary art museum showcases the works of regional artists and offers outreach programs for underserved and disadvantaged audiences in the region. This grant will help repurpose and renovate donated warehouse space to create the "Visible Vault," a publicly accessible art collection storage facility and interpretive center, and add a permanent exhibition area.

Yellowstone Art Museum
Billings, Montana
$600,000

Arts & Culture: Kresge Community Arts Grants

Kresge Community Arts is a national pilot designed to use arts and culture as a civic engagement tool to address pressing community issues in five cities — Baltimore, Maryland; Birmingham, Alabama; Detroit, Michigan; St. Louis, Missouri; and Tucson, Arizona. The goal of this initiative is to encourage city residents and community-based groups to pursue arts and cultural projects that delve into important local topics, promote collaboration and enhance neighborhoods.

The foundation is investing $200,000 over two years in each of the five pilot cities. Intermediaries have been selected in Baltimore, Birmingham, St. Louis and Tucson to administer the pilot. Kresge is administering the Detroit effort.

Individuals and groups that apply for grants are eligible to receive awards ranging from $2,500 to $10,000. On the next page, you will find a complete list of the 2010 Kresge Community Arts grant recipients. No additional cities will be selected; this is the second and final year of funding for Baltimore, Detroit and St. Louis.

Kresge Community Arts in Detroit

Administered by The Kresge Foundation

Please see page 56 for other Detroit-based arts initiatives. Kresge has awarded the following grants:

To provide music, writing, publishing, production and media-arts workshops for at-risk youth in Highland Park.
Building Assets To Strengthen Society Inc. (B.A.S.S.)
$9,450

To conduct workshops for youth on the history of motion pictures and to feature their projects in a film festival.
Charles H. Wright Museum of African American History
$9,450

To enable Michigan artist Hubert Massey to create a large-scale mural in the Woodward/Northend neighborhood of Detroit.
College for Creative Studies
$8,680

To implement a summer-arts program for youth in Northwest Detroit, in collaboration with the National Conference of Artists Michigan Chapter.
Detroit MOTTEP Foundation Inc.
$9,450

To complete the Art Blast program, a series of multicultural concerts and community conversations designed to engage parents and children in the arts.
Focus: HOPE
$9,450

To create public art in five community gardens in Detroit's historic Northend neighborhood.
Northend Christian Community Development Corporation Inc.
$6,270

To complete a public-art project in Southwest Detroit.
Southwest Community Mental Health Services Group Inc.
$9,450

To complete four public-art projects in sunflower gardens in Detroit's Brightmoor neighborhood.
Waldorf School Association of Michigan
$9,450

To help Detroit artist Mary Beth Carolan create a solar-and-wind-powered light festival and permanent installation in Detroit's Corktown neighborhood.
WARM Training Center
$9,450

To enable Assistant Professor of Theatre Mary Elizabeth Anderson to help Detroit Public School students create public-service announcements advocating healthy foods and lifestyles.
Wayne State University
$9,450

To complete the Alfred Mallory Memorial Reading Garden at the Detroit Public Library's Duffield Library Branch.
West Grand Boulevard Collaborative
$9,450

Kresge Arts in Baltimore

Administered by the Baltimore Community Foundation

The Baltimore Community Foundation serves as the intermediary for the Kresge Arts in Baltimore and was given complete, independent authority to award the following grants:

To support Greenmount West neighborhood participation in the production of "A Dark World's Destruction," a play written by an eighth grade student about affordable-housing issues.
Baltimore Annex Theatre
$10,000

To launch an intergenerational history and documentary project in which young people interview older, long-term residents and document their stories in print, artwork and video.
Banner Neighborhoods Community Corporation
$3,750

Episcopal Community Services of Maryland
$6,000
To fund the Witness to Violence, Healing from the Hurt project in East Baltimore's Collington Square neighborhood to address community violence, victimization and conflict resolution.

HABESHA Inc.
$4,000
To support the Griot's Eye program, a youth-driven leadership and media project aimed at combating rising juvenile crime in the Baltimore's Park Heights neighborhood.

Hamilton Elementary/ Middle School
$5,900
To involve students, families and community members in designing and painting an outdoor mural for the school garden and to foster community discussions on issues.

The House of Ruth Maryland
$7,600
To fund the Collected Voices project, a workshop series that encourages emergency-shelter residents and neighborhood participants to create and exhibit experiential and interpretive art.

Maryland Institute College of Art
$8,800
To support a "photovoice" project engaging youth from the Douglass Homes and Pleasant View Gardens communities in the creation of artwork documenting Baltimore's "food deserts" and inequities in food access.

Parks & People Foundation
$7,860
To conduct watershed art workshops designed to increase public awareness about pollution's impact on waterways and to encourage environmentally responsible behavior.

Parkway Community Association
$8,500
To create an outdoor sculpture made of recycled trash collected by Parkway community residents and to focus public attention on littering problems and the benefits of recycling.

Sarah Tooley
$9,950
To enable artist Sarah Tooley and Better Waverly neighborhood youth to paint sidewalk murals of sea creatures around storm drains and raise awareness of the need for watershed protection.

Kresge Arts in Birmingham

Administered by the Cultural Alliance of Greater Birmingham

The Cultural Alliance of Greater Birmingham serves as the intermediary for the Kresge Arts in Birmingham and was given complete, independent authority to award the following grants:

Alabama Community AIDS Fund/AIDS Alabama
$5,100
To support the Giving Voice at Gateway creative-writing program for at-risk adolescent girls who will pursue interactive reading, writing and journaling activities with professional writers.

Birmingham Children's Theatre
$10,000
To help middle-school students develop and produce "What's the 411? Theatre for Social Change," a dramatic presentation that addresses their concerns about becoming homeless or displaced.

Birmingham Urban League
$7,028
To enable the Red Mountain Theatre Company to use theater arts to help young people develop speech, communication and job-readiness skills needed for the workplace.

Desert Island Supply Company
$10,000
To fund a storytelling project using digitally recorded reminiscences from Woodlawn residents as a platform for creating live performances, workshops, a book and website.

Episcopal Place
$10,000
To launch the Seasoned Arts program, which offers theater classes and stage experience to low-income seniors to help them overcome stereotypes and participate in a theatrical performance.

Gateway
$7,325
To enable the Children's Dance Foundation to offer classes in dance, movement, drama and drumming for at-risk youth living on the Gateway campus.

Media for Health
$10,000
To fund the production and airing of a dramatic serial radio novella about healthy lifestyles and chronic disease in Birmingham's Mexican-immigrant community.

Project Hopewell Inc.
$10,000
To expand youth participation in the "Chocolate Nutcracker" production as a means for increasing physical activity, combating childhood obesity and promoting healthy eating.

VSA Arts of Alabama
$10,000
To support Take a Walk in My Shoes, an intergenerational art project matching up adult day care seniors with high school students to talk about life experiences and collaborate on artwork.

Kresge Arts in Tucson

Administered by the Tucson Pima Arts Council

The Tucson Pima Arts Council serves as the intermediary for the Kresge Arts in Tucson and was given complete, independent authority to award the following grants:

Arizona State Museum
$5,724
To support a Native American artist and youth who are compiling a digital comic-style book about diabetes prevention targeted at students in middle school through college.

Barrio Centro Neighborhood
$1,500
To launch a neighborhood music and dance festival and health fair intended to raise awareness of diabetes prevention and healthy lifestyles.

Borderlands Theater
$3,000
To produce and present a play about the personal experiences of women who cross the U.S.-Mexico border and to sponsor workshops in two Southside community venues.

Catalina Magnet High School
$7,500
To encourage refugee and immigrant students to use written autobiographies and photography for self-expression and civic engagement on community issues.

City High School
$1,750
To build public support for downtown revitalization and preservation of the school's historic Cele Peterson building using oral history, photography, writing and theater.

CODAC Behavioral Health Services Inc.
$6,000
To enable artist David Tineo and the Hedrick Acres Neighborhood Association to create a mural about overcoming the stigma of mental illness and addiction.

The Drawing Studio
$4,116
To provide visual-arts education for low-income and at-risk youth living in downtown and South Tucson neighborhoods.

Jaime A. Lee
$6,000
To enable filmmaker Jaime A. Lee to create a website and short film featuring issues and dialogue related to Arizona's lesbian, gay, bisexual and transgender community.

Laura N. Banks Elementary PTA
$3,975
To collaborate with the Terra Cotta and Cooper Crest neighborhoods on the creation of accessible shared community assets and resources on the school's campus.

NEW ARTiculations Dance Theatre
$7,500
To create a community-based dance production and interactive workshops that address issues related to water scarcity, riparian ecosystems and Sonoran Desert ecology.

Pan Left Productions
$10,000
To engage neighborhood associations and organizations in providing media literacy and production courses for youth, low-income individuals and the homeless.

Prescott College
$4,854
To enable the college's Ironwood Tree Experience project to offer nature-focused art-making opportunities to Coronado Heights residents for personal and cultural expression.

Tierra Y Libertad Organization
$5,100
To develop and disseminate positive social, neighborhood and cultural messages in South Tucson communities.

Toltecali Academy
$7,000
To support the Barrio Sustainability project, which encourages students to research neighborhood environmental issues and create a mural depicting their community work.

Tucson Arts Brigade
$8,000
To use mural-like artwork to promote community engagement, responsibility, stewardship and pride among residents of three Tucson neighborhoods.

Kresge Arts in St. Louis

Administered by the Cultural Alliance of Greater Birmingham

The Arts and Education Council, in partnership with the Greater Saint Louis Community Foundation, serves as the intermediary for the Kresge Arts in St. Louis and was given complete, independent authority to award the following grants:

The Black Rep
$10,000
To partner with the St. Louis Housing Authority on an after-school performing-arts residency program for youth that allows participants to research, create and present a community issue through theater.

Community Health-In-Partnership Services
$9,500
To offer visual- and performing-arts student workshops that address the recent spread of violence in neighborhood schools and instill awareness of its causes and prevention.

Denise Ward-Brown
$9,500
To support a video documentary project led by college educator, filmmaker and sculptor Denise Ward-Brown that traces slavery's legacy through personal narratives from octogenarians and young adults.

Green Center and Provident
$5,000
To launch a summer Green Jobs training program that introduces young adults to conservation practices and allows them to develop plans for enhancing green spaces.

Metro Theater Company
$10,000
To help schoolchildren gather and record personal stories from community members and create and perform dramatic presentations reflecting their neighborhood culture.

Prison Performing Arts
$8,000
To sponsor a Summer Hip Hop Poetry Festival that enables youth at the St. Louis City Juvenile Detention Center to learn about poetry writing, performance and dance.

St. Louis ArtWorks and The Urban Studio
$10,000
To teach photography, writing and oral-history skills to teens from the historic Old North neighborhood who will create written and photographic portraits of elderly residents.

St. Louis Area Jobs with Justice
$10,000
To organize a series of artist-led workshops for high-school students culminating in a multi-media project that promotes community dialog about social and economic justice issues.

University of Missouri-St. Louis and Public Policy Research Center
$8,000
To help Dutchtown residents, youth and shopkeepers create a community photography project and artwork exhibition, in partnership with the Dutchtown Neighborhood Association.

Community Development

Community Development: Grants

The Brookings Institution
Washington, D.C.
$100,000

Brookings' Metropolitan Policy Program focuses attention on the vital role cities play as engines of economic growth and global competitiveness. Kresge's grant will support a national summit to examine the future of the nation's automotive communities and discuss innovative public-private partnerships for jump-starting economic transformation in these areas.

The Enterprise Center Community Development Corporation
Philadelphia, Pennsylvania
$300,000

The corporation was founded in 2001 by the Enterprise Center, a minority-business accelerator, to promote minority entrepreneurship and wealth creation through strategic investments, programs and initiatives in the Walnut Hill neighborhood of West Philadelphia. Funding will be used to complete the Center for Culinary Enterprises, a LEED-rated food-business incubator and community-health hub.

Family Housing Fund
Minneapolis, Minnesota
$100,000

Created in 1980, the fund provides financial support for affordable rental housing and home-ownership opportunities in a seven-county metropolitan area, and collaborates with public and private institutions on solutions to complex housing problems. This grant will go toward the Twin Cities Land Bank, a fund subsidiary that leverages public and private dollars to achieve stabilization and redevelopment of foreclosure-impacted communities.

The German Marshall Fund of the United States
Washington, D.C.
$250,000

Founded in 1972 through a gift to the United States from Germany, the nonpartisan public-policy and grantmaking institution promotes greater cooperation and understanding between North America and Europe. Kresge's three-year, $750,000 grant will enable U.S. leaders from cities including Detroit to participate in the Comparative Domestic Policy program. It will establish Detroit as a participating city in the Marshall Memorial Fellowship program.

Greyston Foundation Inc.
Yonkers, New York
$200,000

Greyston is a recognized pioneer in social enterprise. It operates various entrepreneurial enterprises, including the for-profit Greyston bakery, to help low-income individuals achieve self-sufficiency. Kresge's two-year, $400,000 grant will buttress the bakery's operations and allow for the enhancement of its workforce-development program.

Housing Partnership Network Inc.
Boston, Massachusetts
$100,000

The peer network and business alliance of 99 nonprofit housing developers and lenders in more than 30 states seeks to build affordable housing that uplifts low- and moderate-income residents and contributes to more-vibrant communities. This grant will sustain the operations of the network's Gulf Coast Housing Partnership and strengthen its organizational capacity to serve vulnerable communities.

In Our Backyards Inc.
Brooklyn, New York
$150,000

This innovative organization uses micro philanthropy in an online format to connect small-grant donors and volunteers with groups in need of funding to carry out neighborhood environmental projects in urban areas. This two-year, $200,000 grant commitment will help the nonprofit build organizational capacity, test and evaluate a pilot program in New York City and prepare for a national roll-out.

Living Cities Inc.: The National Community Development Initiative
New York, New York
$1,000,000

The philanthropic, corporate and public-sector partnership was established to bring community-development opportunities and the financial power of mainstream markets to urban neighborhoods and residents. Kresge's three-year, $3,000,000 grant supports the work of Living Cities, especially through its Integration Initiative, a new program to foster models for systems reform and regional cooperation in distressed communities.

Local Initiatives Support Corporation
New York, New York
$750,000

The national community-development and revitalization organization works through 30 local offices in 25 states to assist community-based organizations in accessing financial capital, expertise, and policy support to create affordable housing and commercial activity in the nation's neighborhoods. Funding will support the expansion of its Building Sustainable Communities initiative in 20 cities and rural areas.

Make It Right Foundation
New Orleans, Louisiana
$150,000

Established in the wake of Hurricane Katrina, the nonprofit is rebuilding 150 affordable, green, storm-resistant homes in New Orleans' devastated Lower Ninth Ward to help former residents resettle their neighborhood and rebuild their lives. Kresge's grant will enable Make It Right to develop and refine a strategic plan to guide its future direction, governance and expansion.

Mary Queen of Vietnam Community Development Corporation Inc.
New Orleans, Louisiana
$55,000

Community leaders established the corporation in May 2006 to assist Vietnamese-American residents in rebuilding their New Orleans East neighborhood and creating jobs following the devastation caused by Hurricane Katrina. Funding will support a community planning process to develop Viet Village Urban Farm Sustainable Aquaculture Park, a land-based aquaculture industry and organic farm offering economic-development opportunities to the fishing-dependent community.

Neighborhood Development Center
(2009 grant)
St. Paul, Minnesota
$150,000

Over the past 15 years, the center has developed a critical mass of small businesses owned by community residents by providing business training and capital to 4,000 entrepreneurs, and nurturing start-ups at six business incubators. This two-year, $400,000 grant will help renovate and support the year-round Midtown Global Market.

Neighborhood Housing Services of Chicago Inc.
Chicago, Illinois
$50,000

Chicago's leading nonprofit housing-counseling agency has demonstrated leadership in combating the foreclosure crisis through its Home Ownership Preservation Initiative, a strategic partnership that has helped to prevent 3,045 foreclosures city-wide since 2003. With grant assistance, the organization will launch the Neighborhood Recovery Project as a model to address post-foreclosure issues in low-income neighborhoods.

Pontchartrain Park Community Development Corporation
New Orleans, Louisiana
$250,000

Established after Hurricane Katrina, the resident-led corporation and its development partners are engaged in a neighborhood planning process to reconstruct 556 affordable, "beyond green" homes in the Pontchartrain Park community, a multigenerational African American enclave. Kresge's two-year, $450,000 grant will accelerate home construction and allow the corporation to meet its design-build aspirations for affordability and energy efficiency.

Southern Partners Fund Inc.
Atlanta, Georgia
$100,000

Serving 12 southern states, the public foundation provides financial resources, technical assistance, and training to rural communities and nonprofit organizations seeking social, economic, and environmental justice. Grant monies will bolster general operations, allowing the foundation to diversify its funding and improve the capacity of its member partners to help low-income communities affected by Hurricane Katrina.

Sustainable South Bronx
(2009 grant)
Bronx, New York
$100,000

The organization is dedicated to achieving environmental justice through innovative and economically sustainable projects. Kresge's three-year, $300,000 grant will help launch the Fabrication Laboratory in South Bronx as a program to teach residents how to digitally design and fabricate products while fostering green innovation and entrepreneurship.

Urban Strategies Inc.
St. Louis, Missouri
$800,000

Since 1978, the nonprofit corporation has revitalized distressed urban neighborhoods by helping communities build safe housing and good schools while providing comprehensive human services that enable low-income families to achieve social and economic upward mobility. Funding will support the redevelopment of the former C.J. Peete public housing complex as Harmony Oaks, a 510-unit rental and for-sale housing community featuring a learning campus, health suite and recreational facility.

Detroit: Grants

Accounting Aid Society
(2009 grant)
Taylor, Michigan
$120,000

Through volunteers and partnerships, the organization assists low- and moderate-income families and households with local, state, and federal income tax filings, as well as filings for property-tax refunds and tax credits. This two-year, $220,000 grant will support the Brightmoor Neighborhood Tax Center, which will provide free tax preparation and counseling services for residents.

Alternatives for Girls
(2009 grant)
Detroit, Michigan
$75,000

For 20 years, the multiservice agency has provided shelter, outreach, counseling, medical care, employment training and other gender-specific, age-appropriate services for homeless and at-risk girls and young women in Southwest Detroit. Kresge's three-year, $225,000 grant will enable the organization to expand its fund-development staff and raise funds for an operating reserve.

American Civil Liberties Fund of Michigan
(2009 grant)
Detroit, Michigan
$75,000

The American Civil Liberties Union has launched an initiative to help strengthen and reposition affiliates in key states, including Michigan. This three-year, $225,000 grant will support the ACLU's expansion fund and advance its efforts to address systemic civil-rights issues impacting Detroit and other urban communities.

Anti-Defamation League
New York, New York
$20,000

The civil-rights organization was founded in 1913 to fight anti-Semitism and all forms of bigotry through information, education, legislation and advocacy. In conjunction with Detroit community performances of the play "Palmer Park" by Joanna McClelland Glass, the league's Michigan chapter will use this grant to create and videotape an educational symposium on issues of diversity and inclusion in Detroit.

Arab Community Center for Economic and Social Services (ACCESS)
(2008 grant)
Dearborn, Michigan
$135,000

This grant supports the Arab American National Museum as it engages and educates the public through its cultural programs, Arab Film Festival, library and resource center, and permanent and traveling exhibits. This three-year, $500,000 grant provides support for the museum's ongoing operations and growth plans.

Architectural Salvage Warehouse of Detroit
Detroit, Michigan
$198,000

To divert building materials from landfills, the nonprofit salvage and resale organization trains low-skilled Detroit residents to deconstruct vacant houses by hand and offers the salvaged materials for reuse or recycling locally through its retail store. Kresge's grant will enable the warehouse to scale up its operations to deconstruct 100 to 500 houses in coming years.

ArtServe Michigan Inc.
(2008 grant)
Wixom, Michigan
$50,000

ArtServe has been selected to design and implement a professional development program for individuals who have received Artist Fellowship awards through Kresge Arts in Detroit. This three-year, $160,000 grant enables ArtServe to develop and deliver technical, business and creative seminars to participants.

ArtServe Michigan Inc.
(2009 grant)
Wixom, Michigan
$50,000

Kresge's three-year, $150,000 grant will enable ArtServe to spearhead the Michigan Cultural Data Project, a collaborative data collection and dissemination initiative aimed at helping organizations, funders, researchers and policy makers maximize their respective roles in strengthening the nonprofit cultural sector.

ArtServe Michigan Inc.
Wixom, Michigan
$75,000

The statewide organization uses advocacy, capacity building, and strategic communications, in partnership with constituents, stakeholders, and the broader community, to cultivate the creative potential of Michigan's arts and cultural sector in ways that enhance the health, well-being, and quality of life for residents and communities. This two-year, $150,000 grant will be used to support general operations.

ArtServe Michigan Inc.
Wixom, Michigan
$42,000

The statewide organization uses advocacy, capacity building, and strategic communications, in partnership with constituents, stakeholders, and the broader community, to cultivate the creative potential of Michigan's arts and cultural sector in ways that enhance the health, well-being, and quality of life for residents and communities. ArtServe will use this funding to design a professional-development program for the 2011 and 2012 Kresge Artist Fellows.

Belle Isle Women's Committee
Birmingham, Michigan
$100,000

The organization was established to enhance Detroit's 982-acre Belle Isle Park, the only island park designed by landscape architect Frederick Law Olmsted. The group will use this grant to support the formation and launch of the Belle Isle Conservancy, a coalition of support organizations that will spearhead comprehensive improvements to the park.

Big Brothers Big Sisters of Metropolitan Detroit
Detroit, Michigan
$175,000

Since the 1930s, the organization has been a leader in one-to-one youth service, developing positive relationships that have a direct, lasting impact on young people, age six through 18. Kresge's grant will help the agency expand its capacity to serve youth and families by strengthening its infrastructure and supporting its long-term sustainability.

Boys & Girls Clubs of Southeastern Michigan
(2009 grant)
Farmington Hills, Michigan
$160,000

The clubs offer well-rounded educational, recreational and sports programs. Kresge's two-year, $300,000 grant will enable the James & Lynelle Holden Boys & Girls Clubs to reach out to at-risk middle-school adolescents in Detroit's Osborn neighborhood.

Center for Community Progress
Flint, Michigan
$75,000

The new national center, formed by the Genesee Institute and the National Vacant Properties Campaign, will promote policy, research, and technical assistance to help communities reduce blight from vacant, abandoned, and underutilized properties. Kresge's grant will support the center's start-up operations and enable Detroit's community-development leaders to attend the national Reclaiming Vacant Properties conference.

The Center for Leadership Innovation (2009 grant)
Ellicott City, Maryland
$62,500

The institute offers training and coaching to prepare current and emerging leaders in the community-development and nonprofit sectors. Kresge's two-year, $125,000 grant will be used to establish the Michigan Latino Nonprofit Leadership Academy, which will focus on developing Latino nonprofit leaders, building organizational capacity, and encouraging peer-to-peer networking.

Central Detroit Christian Community Development Corporation
Detroit, Michigan
$200,000

The nonprofit, faith-based organization provides housing, workforce-training, neighborhood-beautification and youth-development services designed to bolster central Detroit neighborhoods and empower residents. This two-year, $365,000 grant will be used to acquire, renovate and resell 10 to 20 vacant, foreclosed homes in the Boston-Edison Historic District.

Child Care Coordinating Council of Detroit/Wayne County Inc.
Detroit, Michigan
$160,000

The council serves as a community resource for families seeking information about high-quality child-care and preschool programs, and as a training and professional-development center for licensed child-care providers. Grant monies will enable the organization to conduct a comprehensive strategic assessment and potential restructuring of its internal operations in response to reductions in state block-grant funding.

City Connect Detroit (for Data Driven Detroit)
(2008 grant)
Detroit, Michigan
$278,380

The organization promotes and facilitates cross-sector collaboration between nonprofits and city departments across a broad spectrum of issues. This three-year, $925,000 grant is used to create community data capacity for collecting, analyzing and disseminating information about changing neighborhood conditions.

City Connect Detroit
(2009 grant)
Detroit, Michigan
$200,000

The organization promotes and facilitates cross-sector collaboration between nonprofits and city departments to address important community problems and concerns. This three-year, $600,000 grant will support its operations and the implementation of a multiyear sustainability plan to secure additional support.

City Mission (2008 grant)
Detroit, Michigan
$100,000

The organization serves Detroit's Brightmoor neighborhood by addressing needs of children, youth and families. This three-year, $375,000 grant supports the expansion of the Leaders for Life program, which provides education, life skills, job training and enrichment for Brightmoor residents.

City Year Detroit (2009 grant)
Detroit, Michigan
$133,333

The Detroit chapter of this national service program engages young adults in full-time community-building efforts, including tutoring and mentoring schoolchildren, organizing after-school programs and participating in revitalization projects. This three-year, $400,000 grant supports the continuation of the High School Dropout Prevention program in six Detroit neighborhoods.

College for Creative Studies
(2008 grant)
Detroit, Michigan
$450,000

The college administers on Kresge's behalf a program to elevate the importance of individual artists and creativity in Detroit. This three-year, $1,450,000 grant provides implementation support and funding for 36 Kresge Artist Fellowships and two Kresge Eminent Artist Awards.

College for Creative Studies
Detroit, Michigan
$300,770

The Detroit-based institution of arts and design offers a wide variety of arts and design degrees to students while preparing them for careers in the professional world, and administers on Kresge's behalf a program to advance artists and creativity in Detroit. This three-year, $1,502,940 grant provides implementation support and funding for 36 Kresge Artist Fellowships and two Kresge Eminent Artist Awards.

College for Creative Studies
Detroit, Michigan
$64,000

The Detroit-based institution of arts and design offers a wide variety of arts and design degrees to students while preparing them for careers in the professional world. The college also provides board leadership for the business-development accelerator known as the Detroit Creative Corridor Center, which will use Kresge's grant to plan and execute the Rust Belt to Artist Belt conference.

Communities In Schools of Detroit Inc.
Detroit, Michigan
$150,000

Communities in Schools connects community resources with schools to help young people successfully learn, stay in school and prepare for life. The organization is using this grant for the Detroit pilot of a full-service community school that gives students the extracurricular support they need to succeed in school.

Community Development Advocates of Detroit
Detroit, Michigan
$75,000

Since its founding in 1997, Community Development Advocates of Detroit has served as the trade association for nonprofit community-development organizations that share a common commitment to promoting community-based sustainable development grounded in grassroots participation and empowerment. With support from Kresge, the association will engage its members and stakeholders in an in-depth effort to reform and enhance the community-development industry within the city of Detroit.

Community Economic Development Association of Michigan
Lansing, Michigan
$100,000

The voluntary association comprises nearly 400 community-development corporations, individuals and organizations working to promote and expand community-based housing and economic development across Michigan. With grant assistance, the association will implement a public-education campaign on foreclosure issues and help to strengthen Michigan's anti-predatory lending policies and homeowner protections.

The voluntary association comprises nearly 400 community-development corporations, individuals and organizations working to promote and expand community-based housing and economic development across Michigan. The association anchors the Michigan Foreclosure Task Force, which will use Kresge's grant to pilot the Retaining Occupancy on Foreclosure initiative to help homeowners and tenants remain in their homes, reduce vacancies and stabilize property values.

Community Economic Development Association of Michigan
Lansing, Michigan
$204,700

The agency delivers free legal resources to community-based nonprofits that serve Detroit residents. This two-year, $332,640 grant has enabled its collaborative Detroit Vacant Property Campaign to provide block clubs and neighborhood associations with technical assistance and mini-grants to help them secure, maintain, beautify and monitor foreclosed and unoccupied homes.

Community Legal Resources (2009 grant)
Detroit, Michigan
$212,640

The agency delivers free legal resources to community-based nonprofits that serve Detroit residents. Kresge's two-year, $526,400 grant provides renewal support for its collaborative Detroit Vacant Property Campaign, which provides block clubs and neighborhood associations with technical assistance and mini-grants to help them secure, maintain, beautify and monitor foreclosed and unoccupied homes.

Community Legal Resources
Detroit, Michigan
$263,200

The professional association provides research, advocacy, marketing, and professional-development services to nonprofit arts and culture organizations in a seven-county area. Kresge's two-year, $250,000 grant for general operating support strengthens the alliance's capability to help these local organizations thrive and be sustainable community assets.

Cultural Alliance of Southeastern Michigan
Detroit, Michigan
$125,000

Demos is a nonpartisan, public-policy research and advocacy organization that anchors the Building Movement Project, which has worked in Detroit to bolster the capability of neighborhood groups to address systemic issues. With this three-year, $225,000 grant, the project will establish community-engagement labs in two Detroit neighborhoods to identify emerging leaders and increase resident participation.

Demos: A Network for Ideas and Action Ltd.
New York, New York
$75,000

The agency offers elderly and disabled residents and their family caregivers a spectrum of services, ranging from adult day care and home-delivered meals to legal services and transportation. Kresge's two-year, $100,000 grant launched the Senior Solutions Home Repair Program to serve seniors in three Detroit neighborhoods.

Detroit Area Agency on Aging (2009 grant)
Detroit, Michigan
$50,000

DAPCEP provides out-of-school educational enrichment to prepare students to pursue careers in the science, technology, engineering and mathematics fields. This three-year, $450,000 grant supports curriculum upgrades, create a transportation hub in an Eastside neighborhood and extend outreach efforts to youth.

Detroit Area Pre-College Engineering Program
(2009 grant)
Detroit, Michigan
$150,000

The organization engages in business attraction, downtown redevelopment and financing programs. This three-year, $750,000 grant supports the Detroit Office of Foreclosure Prevention and Response, which addresses the citywide foreclosure challenge in a coordinated manner.

Detroit Economic Growth Association (2008 grant)
Detroit, Michigan
$250,000

The organization engages in business attraction, downtown redevelopment and financing programs. Funding supported phase one of the association's Detroit Strategic Framework Plan, which seeks to engage residents in understanding and guiding Detroit in its future policy, planning and fiscal decision making to achieve a new vision for the city.

Detroit Economic Growth Association
Detroit, Michigan
$800,000

The organization engages in business attraction, downtown redevelopment and financing programs. Kresge's grant supports revitalization activities aimed at reconstituting and fortifying Detroit's important commercial centers, including the Woodward Avenue corridor.

Detroit Economic Growth Association
Detroit, Michigan
$350,000

The organization engages in business attraction, downtown redevelopment and financing programs. This grant provides additional funding to support phase two of the association's Detroit Strategic Framework Plan, which seeks to engage residents in understanding and guiding Detroit in its future policy, planning and fiscal decision making to achieve a new vision for the city.

Detroit Economic Growth Association
Detroit, Michigan
$700,000

Detroit Hispanic Development Corporation (2009 grant)
Detroit, Michigan
$125,000

The agency annually places youth in jobs with locally owned companies and provides wide-ranging bilingual services to more than 5,000 young people, adults, and families in Southwest Detroit. This two-year, $250,000 grant supports general operations and maintains quality programs and essential services.

Detroit Parent Network (2007 grant)
Detroit, Michigan
$100,000

Established in 2002, the network works to strengthen parental involvement with children in the home, at school and in the community by providing parenting workshops, support groups, and training sessions in leadership, advocacy and public speaking. This three-year, $300,000 grant supports general operations.

Detroit Public Television (2009 grant)
Wixom, Michigan
$173,000

The organization manages public radio station WRCJ 90.9 FM, the region's only broadcast outlet for classical music and an important producer of original programming that showcases southeastern Michigan's artistic and cultural life. Kresge's three-year, $474,000 grant funds the station's ongoing operations and growth plans.

Detroit Science Center
Detroit, Michigan
$75,000

Established to inspire interest in engineering, science and technology, the center offers hands-on exhibits, traveling exhibitions, planetarium shows and classroom and community outreach programs. With Kresge's grant support, the center assumes management and operational control of the reopened Detroit Children's Museum and create a vibrant, up-to-date educational resource for Detroit Public School students and teachers, and the general public.

Detroit Symphony Orchestra Hall Inc.
Detroit, Michigan
$50,000

The Detroit Symphony Orchestra's superb performance quality and strong educational programs make it a top-ranked U.S. orchestra as well as an anchor in the Midtown neighborhood of Detroit. Kresge's funding supports the orchestra's efforts to develop a sustainable, long-term restructuring plan that addresses changes in audience demographics and music-delivery preferences.

Downtown Detroit Partnership Inc.
Detroit, Michigan
$150,000

The partnership engages business, government, and civic leaders in developing initiatives to strengthen downtown Detroit as the vibrant, diverse and economically healthy urban core of Southeast Michigan. This grant provides general support for wide-ranging public-improvement activities.

East Michigan Environmental Action Council Inc.
Detroit, Michigan
$75,000

Established in 1970 as a response to environmental concerns, the council works to inform Southeast Michigan residents and empower them to protect the land, air, water and diversity of life. Kresge's grant supports the launch of a Detroit Food Justice Task Force focused on implementing recommendations to improve food security in Detroit.

Eastern Market Corporation
Detroit, Michigan
$350,000

Eastern Market has been supplying Detroit-area residents with fresh food since 1891 and currently draws more than two million market visitors annually. Kresge's grant to the Eastern Market Corporation, which has been managing the market since 2006, supports general operations and the renovation of Shed 5, including the addition of a community kitchen.

Fair Food Network (2009 grant)
Ann Arbor, Michigan
$245,000

The nonprofit organization partners with other stakeholders to design a food system that upholds the fundamental right to healthy, fresh and sustainably grown food. Kresge's four-year, $980,000 grant helps launch Fair Food Detroit, a program to help Detroit realize the economic and health potential of locally produced food.

First Children's Finance (2008 grant)
Minneapolis, Minnesota
$175,000

The national financing and advisory institution strengthens the business infrastructure of child care and early education through strategic investments in care providers' facilities and operations across eight states. This million-dollar grant enables the organization to expand in Michigan and open a Detroit office.

Focus: HOPE
Detroit, Michigan
$350,000

Since 1968, Focus: HOPE has served as a major provider of social-service, educational, training and workforce-development programs to address the problems of hunger, racial divisions, economic disparities and insufficient educational opportunities. Grant funding enables the organization to continue its operations and programs for residents, and to make upgrades to a new Family Learning Center.

The German Marshall Fund of the United States
Washington, D.C.
$147,955

Founded in 1972 through a memorial gift from Germany, the nonpartisan public-policy and grantmaking institution promotes greater cooperation and understanding between North America and Europe. Kresge's grant will enable Detroit leaders to meet with their counterparts in Leipzig, Germany, to exchange best practices on urban revitalization.

The agency provides important training, work experience and employment services. This three-year, $995,000 grant covers costs associated with establishing Goodwill's Flip the Script trade and career-training program in the Northend neighborhood of Detroit.

Goodwill Industries of Greater Detroit (2008 grant)
Detroit, Michigan
$256,000

The nonprofit organization, formed in 1989 and operated by neighborhood residents, seeks to revitalize five Grandmont Rosedale communities in Northwest Detroit. Kresge's community-building grant will fund various community-improvement projects, including neighborhood welcome signs, security lighting, cleanup of service drives and public areas, and landscaping.

Grandmont Rosedale Development Corporation
Detroit, Michigan
$50,000

The nonprofit organization, formed and operated by neighborhood residents, seeks to revitalize the Grandmont Rosedale communities of Northwest Detroit through initiatives, including a comprehensive Neighborhood Stabilization program aimed at reversing the negative trends now facing the area. Funding supports phase one of a three-year plan to acquire, renovate and resell up to 500 vacant houses.

Grandmont Rosedale Development Corporation
Detroit, Michigan
$350,000

The firm helps nonprofits, corporations, labor unions, and other stakeholders organize, train, and mobilize grassroots supporters for projects and campaigns. With this two-year, $610,000 grant, the organization will undertake a second phase of its work to help Kresge develop and implement an Engagement Action Plan for involving community members and institutions in the Detroit Program's Re-Imagining Detroit initiative.

Grassroots Solutions
Minneapolis, Minnesota
$300,000

The firm helps nonprofits, corporations, labor unions and other stakeholders organize, train and mobilize grassroots supporters for projects and campaigns. This grant supported development of a grassroots strategy, rapid-engagement audit and customized framework for the Detroit Program's Re-Imagining Detroit initiative, a proactive, collaborative approach for renewing the city.

Grassroots Solutions (2009 grant)
Minneapolis, Minnesota
$175,000

Founded in 1989 to enhance the beauty of the city of Detroit through the reforestation of its public areas, the Greening also provides educational programs and development projects. Current programs include a Community Planting Program, Neighborhood Environmental Revitalization Initiative, Reforestation Initiative with tree nurseries, Urban Agriculture Program, and youth and adult environmental education. This three-year, $700,000 grant supports organizational capacity-building.

The Greening of Detroit
Detroit, Michigan
$200,000

The independent, nonprofit organization attracts and develops well-connected, expert community organizers through internships and job placement with local institutions, such as churches or schools. This three-year, $450,000 grant for operating support enables the center to continue its recruitment, internship and placement efforts, and to develop new models of community organizing.

Harriet Tubman Center – Detroit (2009 grant)
Detroit, Michigan
$150,000

Founded in 1921, the nonprofit organization is Detroit's oldest continuous neighborhood association and encompasses a 36-block area with more than 900 vintage homes built between 1905 and 1925. Kresge's community-building grant supports efforts to engage Boston-Edison residents in neighborhood projects aimed at maintaining and beautifying gateways, common areas and unoccupied homes.

Historic Boston Edison Association
Detroit, Michigan
$19,000

The national nonprofit organization convenes business and civic leaders to drive innovation and action, transform thinking, and accelerate inner-city business growth in order to create jobs, income and wealth for local residents. Funding supports research and analysis of Detroit's key industrial parcels and assets and the development of a broadly aligned strategy for the use of land, industrial properties, infrastructure and workforce skills in the city.

Initiative for a Competitive Inner City Inc.
Boston, Massachusetts
$250,000

Recognized as the nation's premier center for the performing arts, the Kennedy Center supports the Institute for Arts Management, which offers a variety of training programs for performing-arts managers. Through this two-year, $100,000 grant, the center provides arts-management education for two years to the senior executives and board leaders of selected Detroit-area arts and cultural organizations.

John F. Kennedy Center for the Performing Arts
Washington, D.C.
$50,000

The organization provides 37,000 students in 10 counties with educational programs aimed at improving understanding of financial concepts and promoting workforce/career readiness and entrepreneurship. This three-year, $225,000 grant supports the Financial Literacy NOW project, an initiative to offer financial-literacy education to middle-school students in Detroit neighborhoods.

Junior Achievement of Southeastern Michigan (2009 grant)
Detroit, Michigan
$75,000

Legal Services of South Central Michigan
(2009 grant)
Ann Arbor, Michigan
$147,500

The nonprofit organization extends free legal advice and representation to low-income and elderly residents, and operates the Michigan Poverty Law Program, which offers services to local legal-aid programs. Kresge's three-year, $442,500 grant enables attorneys to assist 600 Detroit households annually through the Michigan Foreclosure Prevention Collaborative.

Local Initiatives Support Corporation – Detroit
(2008 grant)
Detroit, Michigan
$1,000,000

The local network affiliate provides operating support, technical and capacity-building assistance, project financing and leverage to community-based organizations engaged in revitalizing Detroit neighborhoods. This three-year, $3,000,000 grant enables LISC to work in its target areas and deploy home-preservation strategies to address the current housing crisis.

Local Initiatives Support Corporation – Detroit
Detroit, Michigan
$100,000

The local network affiliate provides operating support, technical and capacity-building assistance, project financing and leverage to community-based organizations engaged in revitalizing Detroit neighborhoods. Kresge's two-year, $200,000 grant for the launch of the Doing Development Differently in Detroit Initiative will establish the use of community-benefits agreements in public and private developments, ensuring these projects generate jobs, community services and environmental improvements.

M-1 RAIL (2009 grant)
Detroit, Michigan
$5,000,000

M-1 RAIL (Regional Area Initial Link) is a nonprofit, public/private partnership of Detroit business and civic leaders formed in 2008 to promote economic development and advance light rail in Detroit. Kresge's five-year, $34,600,000 grant helps fund engineering, planning, construction and operation of a 3.4-mile light-rail line along Woodward Avenue, connecting the Woodward corridor from the riverfront to the New Center area.

Matrix Human Services
(2009 grant)
Detroit, Michigan
$150,000

The multiservice organization provides advocacy and social services to enhance the quality of life for residents in Northeast Detroit. Through this two-year, $300,000 grant, Matrix is implementing a comprehensive neighborhood-based system of care to facilitate the transition of re-entering citizens in the Osborn neighborhood.

Mercy Education Project
Detroit, Michigan
$100,000

The nonprofit organization serves the needs of girls and women in the community of Southwest Detroit through after-school tutoring, summer enrichment, general-education-degree preparation and life-skills support. This two-year, $200,000 grant funds the Girls' Program, which provides one-to-one tutoring in reading and math for girls in grades one through eight.

Michigan Environmental Council
Lansing, Michigan
$125,000

The coalition of 70 environmental, public-health, and faith-based organizations, created in 1980, promotes public policies at the state and national level to protect Michigan's water, landscapes, and communities, and supports programs on energy, environmental health, land use, and water to defend the state against water diversion and depletion, mercury emissions, and other environmental hazards. Funding supports the council's efforts to increase environmental sustainability in Detroit.

Michigan Future Inc.
(2009 grant)
Ann Arbor, Michigan
$350,000

The nonpartisan research organization is spearheading efforts to improve K–12 educational options in Southeast Michigan. Kresge's three-year, $1,500,000 grant supports the Metro Detroit High School Accelerator, which will provide financial support, training and direction to educators who wish to launch small, high-performance high schools in Detroit and inner-ring suburbs.

Michigan League for Human Services
Lansing, Michigan
$150,000

Founded in 1912, the nonprofit, nonpartisan statewide membership and advocacy organization is dedicated to ensuring that Michigan's low-income residents achieve economic security. Kresge's grant was used to establish volunteer student clinics at Michigan-based university law schools to provide advice, assistance and representation to jobless workers who are filing for, or have been denied, unemployment benefits.

Michigan Nonprofit Association (2009 grant)
Lansing, Michigan
$333,333

The Michigan Nonprofit Association will partner with the Cultural Alliance of Southeastern Michigan to help financially stabilize arts organizations in Southeast Michigan. This three-year, $1,000,000 grant has funded the Strategic Alliances Initiative to create new models of collaboration among local arts and cultural organizations.

Michigan's Children
(2009 grant)
Lansing, Michigan
$115,000

The advocacy organization is a leader in the development of public policy and a reliable source of information on wide-ranging issues affecting children and families. This two-year, $250,000 grant helps build organizational capacity and advance work in early childhood education, dropout prevention and health-care coverage for Michigan children.

Michigan State University Community School of Music – Detroit
East Lansing, Michigan
$15,000

The public research and teaching university established its Community School of Music–Detroit on the Woodward Avenue corridor in 2009 to offer new opportunities for the study, appreciation and therapeutic use of music and to nurture the musical development of city residents. The school will expand its programming and impact in the Detroit community, assisted by this two-year, $30,000 grant support for general operations.

Midtown Detroit Inc.
Detroit, Michigan
$900,000

Building upon the cultural, medical, and educational assets of Midtown Detroit, the association has provided leadership and capacity for its development and revitalization. Grant monies will support the association's general operations and its expanded work on near-term goals in Detroit's largest cultural district.

Museum of Contemporary Art Detroit (2007 grant)
Detroit, Michigan
$50,000

MOCAD functions as a hub for the exploration of emerging ideas in the contemporary arts, and has attracted critically acclaimed international exhibits and more than 22,000 visitors. This four-year, $300,000 grant supports the museum's efforts to advance operational sustainability.

National Urban Squash and Education Association Inc.
Roxbury, Massachusetts
$50,000

The association delivers after-school and summer youth programs focused on academic tutoring and enrichment, mentorship, community service and physical fitness to urban public-school students through nine programs in eight cities. Funding supports the start-up of Racquet Up Detroit, an after-school and summer youth-development and fitness program targeted at Detroit Public School students in the city's northwestern neighborhoods.

New Detroit Inc.
Detroit, Michigan
$62,500

Founded in 1967, the coalition of leaders from business, labor, media, community-based and civil-rights organizations, and educational, health, and religious institutions works collaboratively to foster more positive race relations by influencing issues and policies that ensure economic and social equity. This four-year, $375,000 grant commitment will be used to support the organization's operations and race-relations activities.

NextEnergy Center
Detroit, Michigan
$200,000

The NextEnergy Center is one of the nation's leading technology and business accelerators focused on alternative and renewable energy. Through this grant for project support, the center will use its expertise to design the implementation plan for Kresge's Green Economy and Sustainable City module of the Re-Imagining Detroit 2020 framework, following a review and assessment of opportunities and initiatives to develop Detroit's green economy.

NextEnergy Center
Detroit, Michigan
$50,000

Through this grant, NextEnergy Center will use its expertise to design the implementation plan for Kresge's Green Economy and Sustainable City module of the Re-Imagining Detroit 2020 framework, following a review and assessment of opportunities and initiatives to develop Detroit's green economy.

NextEnergy Center
Detroit, Michigan
$750,000

Through this two-year, $1,010,000 grant, NextEnergy will launch phase one of Kresge's Green Economy and Sustainable City module of the Re-Imagining Detroit 2020 framework, including helping the city of Detroit with sustainability issues and other green-economy pilot projects.

The Province of St. Joseph of the Capuchin Order
Detroit, Michigan
$204,525

The Capuchin friars established the Mt. Elliott Makerspace as a shared work space for training environmentally conscious designers and inventors. Kresge's grant supports the pilot project, which will teach East Detroit residents advanced computer design and manufacturing skills, and serve as an eco-industrial factory for turning salvaged materials into consumer products.

Self Help Addiction Rehabilitation
Detroit, Michigan
$75,000

The 40-year-old agency provides substance-abuse treatment and a continuum of care, including residential, after-care, outpatient and prevention services. Funding will be used to plan a new urban-agriculture project called RecoveryPark, which seeks to create a holistic community incorporating life-skills, job-training and educational programs with addiction-recovery services, employment opportunities and housing.

Social Compact Inc.
(2009 grant)
Washington, D.C.
$75,000

Using specialized analytical tools to analyze demographic and income data, the organization identifies and demonstrates retail and commercial market demand in urban communities. This three-year, $225,000 grant will expand the collection and analysis of real-time market data, in partnership with the Detroit Economic Growth Corporation, to accelerate investment in Detroit.

Southwest Detroit Business Association Inc.
Detroit, Michigan
$50,000

Since 1957, the coalition of businesses and community interests has worked with investors, entrepreneurs, customers and neighbors to drive innovation and economic development in Southwest Detroit and to achieve a shared vision for a healthy, vibrant neighborhood. This community-building grant will enhance the Corktown area by providing funding for the construction of bike racks, the installation of signage markers and the renovation of the Spaulding Court Apartments.

Southwest Housing Solutions Corporation
Detroit, Michigan
$100,000

Through its comprehensive approach to community revitalization, the organization has leveraged residential mortgages, preserved real-estate assets, allowed families facing foreclosure to stay in their homes and assisted first-time homebuyers. Kresge's grant will support the renovation of a former police station for use as a community-based arts and culture center in Southwest Detroit.

Starfish Family Services Inc.
Inkster, Michigan
$125,000

Each year, more than 9,000 at-risk children and families in southeastern Michigan receive assistance through the agency's 13 programs and 14 service sites. Grant assistance enables Starfish to develop a comprehensive, long-term early childhood education strategy that improves and expands its current services.

Teach for America Inc.
New York, New York
$170,000

Established in 1990 as a national corps of college graduates who teach in underserved schools, Teach for America has become a network of 24,000 individuals and a conduit of committed educational leaders. Using Kresge's four-year, $1,000,000 grant, the organization will re-establish its site in Detroit, and recruit, train and place up to 300 corps members in Detroit public and charter schools.

Technical Development Corporation
Boston, Massachusetts
$10,000

The nonprofit consulting and research group helps nonprofit organizations, agencies and foundations hone their business and management skills in the practice areas of finance, human resources, technology, and program design and evaluation. Funding enables the organization to assist Kresge with the strategic design of the Detroit Arts and Culture general operating support program.

Think Detroit PAL (2009 grant)
Detroit, Michigan
$100,000

In partnership with the Detroit Police Department and 1,500 community volunteers, the organization provides youth-development programs and sports activities to Detroit children and youth. This two-year, $400,000 grant supports programs at four neighborhood sites, improve long-term playfield and facility maintenance and enhance the recruitment and training of volunteers.

Third Sector New England Inc.
Boston, Massachusetts
$37,500

Third Sector provides capacity-building programs and services for individual nonprofits and the nonprofit sector. Kresge's grant supports Third Sector's collaborative work with BUILD, a national initiative created in 2002 by the Early Childhood Funders Collaborative, to develop a strategic action agenda for serving young children in Detroit.

U3 Ventures
Philadelphia, Pennsylvania
$450,000

U3 Ventures specializes in projects that leverage the employment base, procurement volume and facilities of universities and medical institutions to improve their surrounding neighborhoods. Kresge's two-year, $600,000 grant helps launch an economic-development plan for Midtown Detroit that engages the Henry Ford Health System, the Detroit Medical Center and Wayne State University in efforts to strengthen the city's cultural district.

United Way for Southeastern Michigan (2008 grant)
Detroit, Michigan
$150,000

Serving Wayne, Oakland and Macomb counties, the organization is committed to bringing together partners across all sectors to address community concerns and to create sustainable community change. This three-year, $500,000 grant is used to implement United Way's Early Learning Communities program in two Detroit neighborhoods and provide professional development and technical assistance to caregivers of children.

United Way for Southeastern Michigan
Detroit, Michigan
$250,000

Serving Wayne, Oakland, and Macomb counties, the organization is committed to bringing together partners across all sectors to address community concerns and to create sustainable community change. Kresge's funding supports an analysis of the current state of the area's social safety-net, identifies United Way's appropriate role in providing services and builds stakeholder support.

University Commons Organization
Detroit, MI
$25,000

This Northwest Detroit community organization engages neighborhood associations, Livernois Avenue businesses and two academic institutions, Marygrove College and the University of Detroit-Mercy, in projects designed to improve the surrounding residential and business environments. Kresge's community-building grant will go toward façade updates along Livernois Avenue, a vital commercial strip, and beautification of the Livernois median.

University of Detroit Mercy (2008 grant)
Detroit, Michigan
$83,333

The university delivers student-centered undergraduate and graduate education in an urban context. This three-year, $250,000 grant supports the school's Detroit Collaborative Design Center, a community outreach program offering free or low-cost design consultation to low-income neighborhoods through nonprofit organizations.

University of Detroit Mercy
Detroit, Michigan
$47,000

Detroit Collaborative Design Center, a community outreach program of the School of Architecture, used this funding to complete a Detroit land-use data and policy assessment that assisted the city in its planning process for comprehensive land-use reform.

University of Detroit Mercy
Detroit, Michigan
$200,000

The university delivers student-centered undergraduate and graduate education in an urban context, and is home to the Detroit Collaborative Design Center, a community outreach program of the School of Architecture. This grant enabled the center to analyze the potential for daylighting a creek and augmenting the surrounding area with green open space.

The Villages of Detroit
Detroit, Michigan
$25,000

Located three miles east of downtown Detroit, the Villages include half a dozen historic neighborhoods and Detroit River waterfront communities, each with its own distinctive architectural, historical, and cultural attributes. This community-building grant will enhance the appearance and livability of the West Village neighborhood by funding projects to improve pedestrian lighting and install bike racks, lamppost banners, artwork and rain gardens.

Virginia Park/Henry Ford Hospital Non-Profit Housing Corporation (2009 grant)
Detroit, Michigan
$135,000

The private nonprofit organization is a partnership of the hospital, local residents and city officials that was formed to develop housing in the Virginia Park neighborhood. Kresge's two-year, $275,000 grant is toward preconstruction costs of Philadelphia Court, a new housing project.

Wayne State University (2009 grant)
Detroit, Michigan
$200,000

Located in Detroit's Midtown, Wayne State is a comprehensive university offering more than 350 academic and community programs. This three-year, $600,000 grant will help its Center for Excellence and Equity in Mathematics (Math Corps) provide high-quality instruction for public schoolchildren and college students.

Wayne State University
Detroit, Michigan
$75,000

Located in Detroit's Midtown, Wayne State is a comprehensive university offering more than 350 academic and community programs. Kresge's grant will fund a planning process for the renovation and expansion of the university's Hilberry Theatre.

Wayne State University
Detroit, Michigan
$85,500

This two-year, $128,000 grant supports the news and information broadcasting station WDET 101.9 FM to initiate a community-based reporting project aimed at engaging residents of Detroit's diverse communities in the development of news stories and documentaries.

Wayne State University
Detroit, Michigan
$51,600

Wayne State administers the Detroit Revitalization Fellows Program to add experienced professionals as fellows within organizations working to advance sustainable development in the city, and build the skills, exposure and network of professionals already in key positions. This grant helped WSU plan the program.

Wayne State University Research & Technology Park in the City of Detroit
Detroit, Michigan
$500,000

Detroit's nonprofit research and technology park, TechTown, stimulates job growth and small-business creation in Midtown Detroit by developing and housing companies in emerging high-technology industries. Kresge's two-year, $800,000 grant will help renovate the historic Dalgleish building for use as TechTown office and tenant-lease space, and support expanded programming.

Wellspring (2008 grant)
Detroit, Michigan
$50,000

The Wellspring community house, located in Northwest Detroit's Brightmoor neighborhood, offers the Kumon math and reading curriculum free-of-charge to students who attend its after-school academic and recreational program. This three-year, $190,000 grant enables Wellspring to enhance its programs.

Youth Development Commission (2008 grant)
Detroit, Michigan
$250,000

The commission offers training and technical assistance to local nonprofits that provide after-school activities for children, implement guidelines for youth programs and award assistance grants. This three-year, $750,000 grant supported a capacity building program for neighborhood organizations serving Detroit's Northend, Brightmoor and Osborn neighborhoods.

Kresge Arts in Detroit

One of the Detroit Program's strategic objectives is a multifaceted approach to support and develop Wayne, Oakland, and Macomb county artists and arts and cultural institutions and organizations. Called *Kresge Arts in Detroit,* it includes Kresge Artist Fellowships. We believe arts and culture efforts contribute to an essential quality of life that is vibrant, diverse, and self-enriching.

In addition, the Arts and Culture Program launched a national pilot in five cities, including Detroit, to use art as a civic engagement tool to address pressing community issues. The grants are listed in this section and described in full in the Arts and Culture section on page 37.

Kresge Artist Fellowships

Kresge's 2010 Artist Fellowships, each with an unrestricted stipend of $25,000, were awarded to 18 literary and performing artists from metropolitan Detroit. The fellowships seek to advance and encourage the creative vision, commitment, and careers of Detroit artists within a wide range of artistic disciplines, and to elevate the profile of the artistic community in the region. Fellows also receive professional development opportunities from ArtServe Michigan. Detroit's College for Creative Studies administers the fellowships.

Kresge Artist Fellow Valeria Montes "La Chispa"

Kresge Artist Fellows

In literary arts: Louis Aguilar, Vince Carducci, Lynn Crawford, Vievee Francis, Rachel Harkai, Steve Hughes, Matthew Olzmann, Chris Tysh, Craig L. Wilkins

In performing arts: Haleem Ar-Rasheed "Stringz," A. Spencer Barefield, Monica Blaire, Timmy Lampinen "Timmy Vulgar," Valeria Montes "La Chispa," Frank Pahl, Joel Peterson, Rick Robinson "Mr. CutTime," Ilana Weaver "Invincible"

Kresge Arts Support

Below is a list of the nonprofit organizations receiving Arts Support grants. In 2010, 62 organizations in Wayne, Oakland and Macomb counties were awarded two-year grants for operating support. Kresge has committed $17.4 million in operating support since 2007 for area arts and culture.

All The World's A Stage
Clinton Township, Michigan
$12,000 over two years.

Arab Community Center for Economic and Social Services (ACCESS)
Dearborn, Michigan
$100,000 over two years.

Art Center
Mount Clemens, Michigan
$30,000 over two years.

Arts & Scraps
Detroit, Michigan
$50,000 over two years.

Arts League of Michigan Inc.
Detroit, Michigan
$35,000 over two years.

Birmingham Bloomfield Art Center Inc.
Birmingham, Michigan
$80,000 over two years.

Chamber Music Society of Detroit
Farmington Hills, Michigan
$50,000 over two years.

City of Troy
Troy, Michigan
$40,000 over two years.

College for Creative Studies
Detroit, Michigan
$100,000 over two years.

Cranbrook Educational Community
Bloomfield Hills, Michigan
$140,000 over two years.

Detroit Artists Market
Detroit, Michigan
$40,000 over two years.

Detroit Chamber Winds & Strings
Southfield, Michigan
$50,000 over two years.

Detroit Educational Television
Wixom, Michigan
$200,000 over two years.

Detroit Educational Television
Wixom, Michigan
$100,000 over two years.

Detroit Historical Society
Detroit, Michigan
$100,000 over two years.

The Detroit Institute of Arts
Detroit, Michigan
$200,000 over two years.

Detroit International Jazz Festival Foundation
Detroit, Michigan
$70,000 over two years.

Detroit Public Library Friends Foundation Inc.
Detroit, Michigan
$50,000 over two years.

Detroit Repertory Theatre
Detroit, Michigan
$70,000 over two years.

Detroit Science Center Inc.
Detroit, Michigan
$140,000 over two years.

Detroit Symphony Orchestra Hall Inc.
Detroit, Michigan
$200,000 over two years.

Detroit Zoological Society
Royal Oak, Michigan
$200,000 over two years.

Eisenhower Dance Ensemble
Southfield, Michigan
$40,000 over two years.

Far Conservatory of Therapeutic and Performing Arts
Birmingham, Michigan
$40,000 over two years.

Great Lakes Chamber Music Festival Operating Corporation
Southfield, Michigan
$30,000 over two years.

Grosse Pointe Historical Society
Grosse Pointe Farms, Michigan
$10,000 over two years.

The Heidelberg Project
Detroit, Michigan
$50,000 over two years.

The Henry Ford
Dearborn, Michigan
$200,000 over two years.

Heritage Works
Detroit, Michigan
$18,000 over two years.

Huron Valley Council of the Arts
Highland, Michigan
$10,000 over two years.

InsideOut Literary Arts Project
Detroit, Michigan
$80,000 over two years.

Jewish Ensemble Theatre
Bloomfield Hills, Michigan
$60,000 over two years.

Living Arts
Detroit, Michigan
$30,000 over two years.

Macomb Community College – Macomb Center for the Performing Arts
Warren, Michigan
$50,000 over two years.

Macomb Community College – Lorenzo Cultural Center
Warren, Michigan
$70,000 over two years.

Marygrove College
Detroit, Michigan
$40,000 over two years.

Matrix Theatre Company Inc.
Detroit, Michigan
$50,000 over two years.

Michigan Opera Theatre
Detroit, Michigan
$200,000 over two years.

Mosaic Youth Theatre of Detroit
Detroit, Michigan
$100,000 over two years.

Motor City Brass Band
Southfield, Michigan
$12,000 over two years.

Motown Historical Museum Inc.
Detroit, Michigan
$30,000 over two years.

Museum of African American History
Detroit, Michigan
$160,000 over two years.

Museum of Contemporary Art Detroit
Detroit, Michigan
$100,000 over two years.

Music Hall Center for the Performing Arts Inc.
Detroit, Michigan
$160,000 over two years.

Oakland University
Rochester, Michigan
$10,000 over two years.

Oakland University
Rochester, Michigan
$40,000 over two years.

Paint Creek Center for the Arts
Rochester, Michigan
$40,000 over two years.

Pewabic Society Inc.
Detroit, Michigan
$100,000 over two years.

Plymouth Historical Society
Plymouth, Michigan
$15,000 over two years.

PuppetART
Auburn Hills, Michigan
$16,000 over two years.

Rackham Symphony Choir
Grosse Pointe, Michigan
$20,000 over two years.

The Scarab Club
Detroit, Michigan
$30,000 over two years.

Southwest Detroit Business Association Inc.
Detroit, Michigan
$30,000 over two years.

Sphinx Organization Inc.
Detroit, Michigan
$130,000 over two years.

Stagecrafters
Royal Oak, Michigan
$40,000 over two years.

Theatre Ensemble
Clarkston, Michigan
$60,000 over two years.

VSA Arts of Michigan
Detroit, Michigan
$30,000 over two years.

Wayne State University – Hilberry Theatre
Detroit, Michigan
$70,000 over two years.

Wayne State University – Wayne State Galleries
Detroit, Michigan
$12,000 over two years.

Wayne State University – WDET-FM
Detroit, Michigan
$70,000 over two years.

Wayne State University – Wayne State University Press
Detroit, Michigan
$80,000 over two years.

YMCA of Metropolitan Detroit
Detroit, Michigan
$70,000 over two years.

Kresge Arts in Detroit – Kresge Community Arts

Kresge Community Arts in Detroit represents one city in a five-city national pilot launched by the Arts and Culture Program to test the use of arts and culture as a civic engagement tool to address pressing community issues. For full information on the pilot and to read the project descriptions and award information, please see page 36. Below is a list of the grant recipients.

B.A.S.S. Inc.
Highland Park, Michigan
$9,450

College for Creative Studies
Detroit, Michigan
$8,680

Charles H. Wright Museum of African American History
Detroit, Michigan
$9,450

Detroit MOTTEP Foundation Inc.
Detroit, Michigan
$9,450

Focus: HOPE
Detroit, Michigan
$9,450

Northend Christian Community Development Corporation
Detroit, Michigan
$6,270

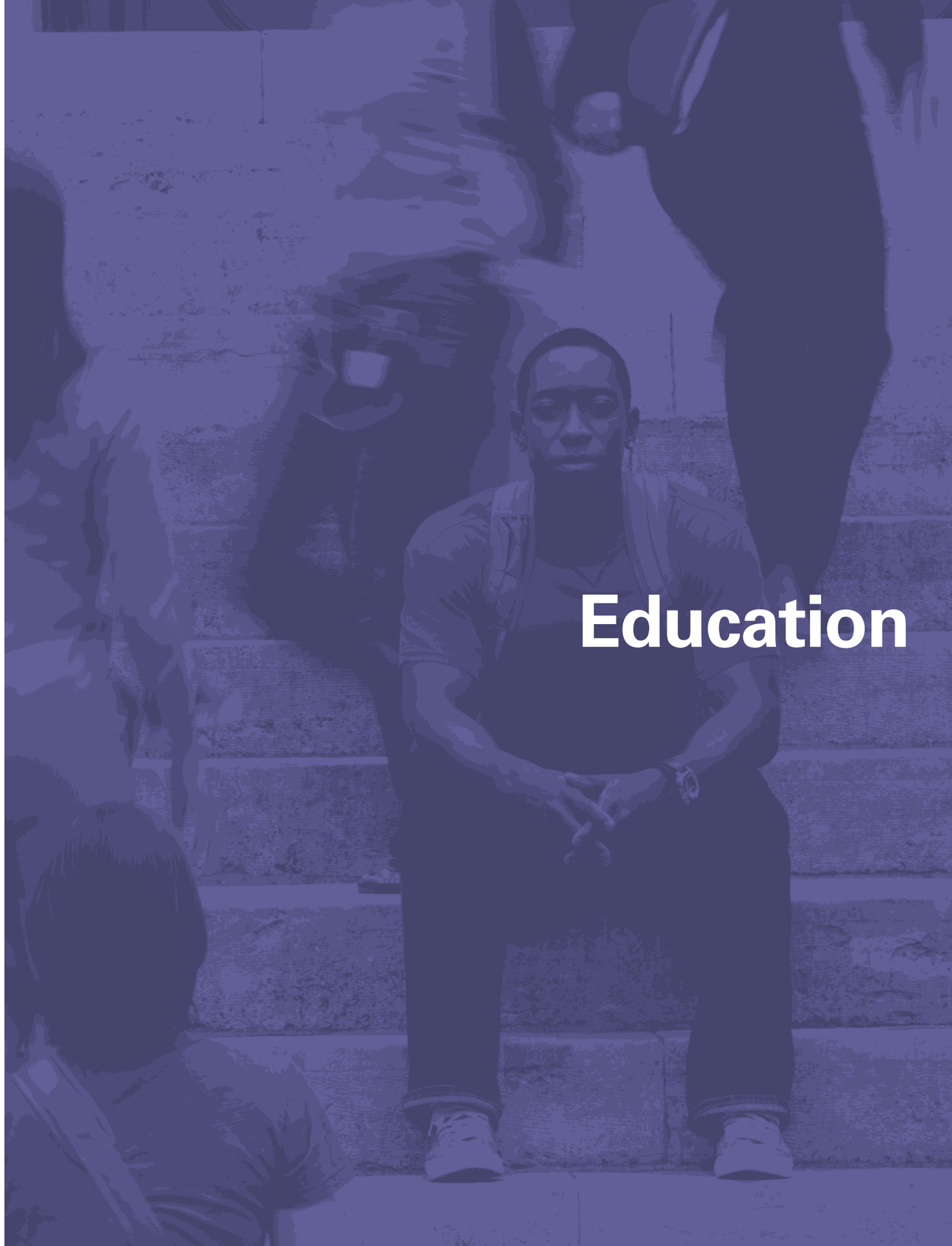
Southwest Community Mental Health Services Group Inc.
Detroit, Michigan
$9,450

Waldorf School Association of Michigan
Detroit, Michigan
$9,450

WARM Training Center
Detroit, Michigan
$9,450

Wayne State University
Detroit, Michigan
$9,450

West Grand Boulevard Collaborative
Detroit, Michigan
$9,450



Education

Education: Grants

Admission Possible
St. Paul, Minnesota
$750,000

Admission Possible provides intensive college-access assistance and services to underserved high school juniors and seniors in the Twin Cities and Milwaukee metropolitan areas. This three-year grant will be used to support a national expansion strategy and to help fund the launch of the program in Omaha, its third market.

American Association of Community Colleges
(2007 grant)
Washington, D.C.
$32,124

Representing more than 1,200 institutions, the American Association of Community Colleges is the prime advocacy, leadership and service organization promoting community colleges as key players in citizen education. This five-year, $159,736 grant supports the ongoing participation of the Wayne County Community College District and Henry Ford Community College in Achieving the Dream initiative.

Arizona State University
Tempe, Arizona
$1,000,000

The nation's largest public research university seeks to increase access to higher education for more state residents by creating a seamless transfer process for community college students. Kresge's three-year grant will advance the development and implementation of new technological tools that make college-transfer information more accessible and user-friendly.

Carnegie Foundation for the Advancement of Teaching
Stanford, California
$2,000,000

The Carnegie Foundation is dedicated to transforming U.S. education through innovations in teaching practice, student learning and knowledge building. This two-year grant supports the creation and implementation of two new developmental mathematical curriculums, Statway and Quantway, designed to help more community college students complete their degrees.

Carnegie Mellon University
Pittsburgh, Pennsylvania
$750,000

The private research university has combined advanced teaching with artificial intelligence to create online learning environments that afford working and nontraditional students greater flexibility in pursuing college degrees. Kresge's three-year grant will expand the current offerings by funding the development of a new online introductory computer-science course for dissemination to community colleges, private colleges and universities.

Central New Mexico Community College Foundation
Albuquerque, New Mexico
$900,000

To increase college retention and degree attainment, New Mexico's largest postsecondary education provider is pioneering CNM Connect, a model project designed to improve student access to integrated academic and life services. With Kresge's funding, the college will establish CNM Connect centers on its five campuses to serve as access points for centralized supports and benefits.

CEOs for Cities
Chicago, Illinois
$1,000,000

The network of civic leaders is spearheading the advancement of the next generation of great American cities. This four-year grant will support the Talent Dividend Prize of $1 million to be awarded to the city that achieves the greatest increase in the number of college degrees granted per one thousand residents over the next three years.

Child Care Resources
(2008 grant)
Seattle, Washington
$150,000

The child-care resource and referral agency, which pioneered the nation's first searchable online database of licensed care centers and family programs, is partnering on a pilot project to coordinate public/private funding for informal and non-center-based child care. This three-year, $900,000 grant will help the organization expand the project throughout the state.

Child Care Services Association
Chapel Hill, North Carolina
$750,000

Since 1990, the association's Teacher Education and Compensation Helps Early Childhood Project has provided scholarships and support to help child-care workers complete coursework in early childhood education and increase their compensation. Kresge's two-year funding commitment will help implement the project in two new states and build a comprehensive data system to collect and analyze information on T.E.A.C.H. participants' education-completion rates.

College Summit
Washington, D.C.
$900,000

The nationally recognized college-access organization provides college preparation services to low-income and underrepresented students in 180 high schools in 12 states. Kresge's two-year, $1,000,000 grant will create a new model to help the organization expand into a new city and help more students enter and succeed in college.

Council for Adult and Experiential Learning
Chicago, Illinois
$1,000,000

The council provides colleges, universities, businesses, labor organizations and state and local governments with tools and strategies to improve learning opportunities for working adults. This two-year grant will fund the pilot phase of LearningCounts.org, a national online center to assess college-level learning acquired outside of a traditional classroom setting for academic credit.

Cuyahoga Community College
Cleveland, Ohio
$650,000

This large, urban community college graduates significant numbers of low-income and underrepresented students while serving as an important anchor institution for Cleveland. The two-year grant will create a voluntary tutoring corps to help students progress through required "gatekeeper" courses into more advanced courses in their academic majors.

Dillard University
New Orleans, Louisiana
$200,000

The small, private, historically black, liberal arts institution is rebounding from the costly damage and disruption caused by Hurricane Katrina in 2005. Kresge's grant will support construction of the LEED-Gold Gentilly Center for Health Disparities and Disease Prevention, which seeks to promote quality research, create student learning opportunities and broaden community-health outreach.

Excelencia in Education
Washington, D.C.
$640,000

Through research, public policy and programs, Excelencia seeks to improve postsecondary access and success for Latino students. The nonprofit will use Kresge's two-year, $1,000,000 grant to expand the SEMILLAS: Growing What Works initiative to five select institutions in five different states, which will refine, assess and replicate effective practices for accelerating Latino college attainment.

The Foundation for Maine's Community Colleges
South Portland, Maine
$250,000

The foundation was established in 2009 to provide financial support for the seven-college Maine Community College System and to reinforce the need to raise Maine's college-achievement level. Kresge's three-year, $725,000 grant will enable Eastern Maine Community College to join the Achieving the Dream initiative and also fund a new initiative, Accelerate ME, offering support and services to students completing their degrees.

Henry Ford Community College
(2007 grant)
Dearborn, Michigan
$100,000

HFCC is a comprehensive community college dedicated to preparing students for a rapidly changing world and workplace by providing knowledge, developing communication skills and exploring multicultural opportunities. This five-year, $450,000 grant supports the college's participation in the Achieving the Dream initiative.

Incight Company
Portland, Oregon
$119,000

Founded by two wheelchair-bound college graduates, Incight operates the Students Transitioning and Realizing Talent program, which provides disabled high school students with the tools, resources and support to chart their course into postsecondary education. This four-year, $375,000 grant will expand Incight's direct services for START participants while they are in high school and college and strengthen the college access and success pipeline of students with disabilities.

The Institute for College Access and Success Inc.
Oakland, California
$50,000

This nonpartisan organization works to make higher education more accessible and affordable for all students through policy research, educational outreach and advocacy. Grant funding will enable the institute to encourage, track and analyze diverse public comments on the Department of Education's proposed regulatory changes to federal student aid, and ensure the needs of students, families and taxpayers are well-represented.

Institute for Higher Education Policy
Washington, D.C.
$306,800

This independent, nonpartisan organization conducts policy research and analysis on programs and practices that increase student access and success in postsecondary education. This grant will fund a national scan of the postsecondary landscape, an assessment of existing policy and program needs and recommendations for geographically based educational grantmaking with the goal of increasing postsecondary achievement nationwide.

Los Angeles Trade-Technical College
Los Angeles, California
$750,000

The two-year college has emerged as a national leader in green workforce development, offering a conduit to postsecondary degrees and certificates for low-income and underserved students in South Los Angeles. Aided by Kresge's three-year grant, the college will design and deliver green workforce development programs to other community colleges and promote awareness and adoption of best practices by practitioners.

Macomb Community College
(2009 grant)
Warren, Michigan
$185,000

Thousands of college students earn college degrees or receive advanced training at this community college, the only publicly funded higher-education institution in Detroit's suburban Macomb County. This five-year, $620,000 grant will support the college's participation in Achieving the Dream.

MDC Inc.
(2007 grant)
Chapel Hill, North Carolina
$28,690

This anti-poverty organization was the original managing partner for the Achieving the Dream initiative, the largest nongovernmental reform movement for student success in community college history. This five-year, $193,328 grant supports the participation of Wayne County Community College and Henry Ford Community College in the initiative.

MDC Inc.
Chapel Hill, North Carolina
$500,000

MDC was the original managing partner for the Achieving the Dream initiative, a national initiative designed to increase community-college student success, particularly among low-income and minority students. Kresge's two-year grant will underwrite the inclusion of Los Angeles Southwest College and the Community College of the District of Columbia in the initiative.

Michigan Community College Association
Lansing, Michigan
$450,000

The trade association for Michigan's 28 community colleges provides coordination, professional development and legislative advocacy for its members. This three-year, $1,050,000 grant will establish the Center for Student Success to serve as a statewide hub for coordinating a cohesive research, policy and practice agenda aimed at increasing college degree attainment in Michigan.

National Association for the Education of Young Children
(2009 grant)
Washington, D.C.
$365,000

As the world's largest professional organization focused on early childhood educators, the association develops and promotes national standards for professional education and administers a national accreditation process for early childhood centers. Kresge's two-year, $700,000 grant will help more centers become accredited and maintain a high standard of excellence in early childhood care.

National College Access Network
Washington, D.C.
$640,000

The National College Access Network develops program and evaluation models, disseminates best practices and offers wide-ranging services to member organizations, including community-based college-access programs, statewide college-access networks and postsecondary education institutions in 44 states. Funding from this three-year, $980,000 grant will be used to develop innovative programs, services and technologies that build members' capacity to support college access and success for underrepresented students.

The organization develops program and evaluation models, disseminates best practices and offers wide-ranging services to member organizations, including community-based college-access programs, statewide college-access networks and postsecondary education institutions in 44 states. Kresge's three-year, $1,500,000 funding commitment will create or strengthen statewide college-access networks in five states: Arizona, California, New Mexico, Ohio and Texas.

National College Access Network
Washington, D.C.
$1,500,000

This bipartisan national organization works to improve the quality and effectiveness of state legislatures, foster interstate cooperation and ensure states have a voice in the federal system. Funding will be used to raise awareness among state legislators about the importance of Latino student college achievement and advance policy solutions for closing education gaps and promoting degree attainment.

NCSL Foundation for State Legislatures
Denver, Colorado
$145,000

Founded by the United Methodist Church in 1866 to educate freed slaves, the private, four-year liberal arts college has undergone a renaissance by focusing on serving low-income students. Kresge's three-year, $1,200,000 grant will establish the Center for Social Justice to engage scholars and researchers working on social-justice issues.

Philander Smith College
Little Rock, Arkansas
$502,500

The nonprofit helps colleges and universities to lower energy use, operational costs and greenhouse gas emissions. This three-year, $1,242,000 grant will fund Second Nature's comprehensive outreach, training and support for under-sourced colleges and universities to ensure they can meet Kresge's requirement that all education facilities challenge grants must be LEED Silver or better.

Second Nature
(2008 grant)
Boston, Massachusetts
$100,000

The nonprofit helps colleges and universities to lower energy use, operational costs and greenhouse gas emissions. Funding will develop a Blueprint for Education Sustainability and support Second Nature's participation in a working group advising the 2010 Department of Education Summit on Sustainability in Washington, D.C.

Second Nature
Boston, Massachusetts
$40,000

The nonprofit helps colleges and universities to lower energy use, operational costs and greenhouse gas emissions. This grant will launch a project to help 200 under-resourced higher-education institutions adopt environmental-sustainability initiatives that promote energy savings, advance student learning, facilitate economic growth and increase community impact.

Second Nature
Boston, Massachusetts
$554,000

The organization coordinates the delivery of critical benefits to low-income families through its computerized "one-stop-shop" model, which facilitates access to a suite of services using a sophisticated screening and enrollment tool. The launch of Single Stop at Miami Dade College, supported by this two-year, $1,150,000 grant, will help connect students with the public benefits, tax credits and services for which they are eligible, and thereby reduce their financial barriers to degree completion.

Single Stop USA
New York, New York
$1,000,000

Teachers College, the nation's oldest graduate school of education, is a national leader in advancing higher education reforms and policies, and is one of the original Achieving the Dream national partner organizations This five-year, $17,716 grant supports the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream initiative.

Teachers College, Columbia University
(2007 grant)
New York, New York
$3,286

The Community College Research Center, housed at Teachers College, explores major issues affecting community colleges and student success. This three-year grant will fund the center's research study at Macomb Community College in Michigan to examine institutional complexity and develop strategies to streamline and improve the student experience on campus.

Teachers College, Columbia University
New York, New York
$850,000

The U.S. Department of Education houses the White House Initiative on Historically Black Colleges and Universities, established in 1980 by President Jimmy Carter to advise the executive branch on ways to strengthen these critical institutions. Kresge's grant supported the 2010 National Conference on Historically Black Colleges and Universities.

U.S. Department of Education
Washington, D.C.
$50,000

The fund will help Fisk University, a leading, historically black, liberal-arts institution in Nashville, address longstanding operational issues and develop a comprehensive, long-term, sustainable operating plan. This four-year, $1,432,950 grant supports an external review of Fisk's operations and facilitates the school's participation in UNCF's long-term, capacity-building initiative.

United Negro College Fund
(2008 grant)
Fairfax, Virginia
$315,725

United Negro College Fund
(2009 grant)
Fairfax, Virginia
$347,380

The college is the nation's largest minority-education organization. This two-year, $1,800,000 grant aims to increase knowledge and awareness of environmentally sustainable facilities at minority serving institutions as part of its Institute for Capacity Building.

United Negro College Fund
Fairfax, Virginia
$300,000

The college is the nation's largest minority-education organization. Kresge's funding will support the initial phases of Building the Future of UNCF: A UNCF-Monitor Group Collaboration, a project designed to help UNCFs leadership revamp and strengthen the organization and improve its member institutions' effectiveness.

University of Maryland
University College
Adelphi, Maryland
$1,200,000

With its focus on distance education and adult learners, the college now serves more than 90,000 students in 20 countries, including U.S. overseas military personnel and their families. Grant monies will be used to analyze student data and develop models to predict student retention and graduation success.

University of Pennsylvania
Philadelphia, Pennsylvania
$500,000

The university's faculty includes one of the nation's leading scholars on minority serving institutions. This grant will fund three years of work by a research team responsible for identifying and publicizing examples of minority-serving institutions successfully supporting and graduating underrepresented students.

University of Texas at Austin
(2007 grant)
Austin, Texas
$28,100

The University of Texas has played a seminal role in the design and implementation of Achieving the Dream as one of the original national partner organizations. This five-year, $189,300 grant supports the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream initiative.

Virginia Foundation for Community College Education
Richmond, Virginia
$350,000

The foundation raises funds for Virginia's 23 community colleges and manages Great Expectations, an innovative program designed to increase educational attainment and workforce success among foster-care youth. Grant monies will strengthen the program's services, expand its reach and establish an emergency financial-assistance fund over the next three years.

Wayne County Community College District
(2007 grant)
Detroit, Michigan
$100,000

This highly diverse community college district serves the city of Detroit and neighboring communities. This five-year, $450,000 grant supports Wayne County Community College District's participation in the Achieving the Dream initiative.

Education: South Africa

Cape Peninsula University of Technology
(2005 grant)
Bellville, South Africa
$168,228

Located in Cape Town, the university is a leader in African technology education. This year's operating grant implements year five of a five-year strategic development plan, as part of Kresge's Special Initiative in South Africa.

The Children's Hospital Trust
(2005 grant)
Rondebosch, Cape Town,
South Africa
$175,832

The trust, established in 1994, supports the Red Cross War Memorial Children's Hospital, Africa's only freestanding pediatric hospital and a key academic training center. This year's grant will implement year five of a five-year strategic development plan, as part of Kresge's Special Initiative in South Africa.

Rhodes University
(2009 grant)
Grahamstown, South Africa
$286,000

Located in a rural part of the Eastern Cape Province, South Africa's smallest university strives to be an outstanding, internationally respected academic institution committed to its African identity, democratic ideals and social responsibility. Kresge's four-year, $900,000 grant will help to develop, diversify and retain the university's next-generation of faculty.

South African Institute for Advancement (Inyathelo)
(2007 grant)
Woodstock, Cape Town,
South Africa
$621,656

The South African Institute for Advancement (Inyathelo) supports nonprofit resource-mobilization and sustainability in South Africa and neighboring countries. Inyathelo manages Kresge's five-year, $10.5 million Special Initiative in South Africa, which is designed to build the private advancement capacity of the Cape Peninsula University of Technology, University of Pretoria, University of the Witwatersrand, the University of the Western Cape and the Red Cross War Memorial Children's Hospital Trust.

Since 2005, Inyathelo has managed the $10.5 million Kresge Special Initiative in South Africa, which sought to build the private advancement capacity at five large teaching institutions. Funding will be used to conduct a formal evaluation of the initiative's effectiveness and its lasting impact on Inyathelo, the initiative's grantees and other South African institutions.

South African Institute for Advancement (Inyathelo)
Woodstock, Cape Town,
South Africa
$40,490

The institute provides educational training and support through open-learning principles, distance-education methods and technology. This four-year, $1,200,000 grant will support the seven-foundation Partnership for Higher Education in Africa's African University Technology project to improve the relevance and quality of technology in learning and teaching at African universities.

South African Institute for Distance Education
(2008 grant)
Braamfontein, South Africa
$300,000

South Africa's oldest university has earned international recognition for its Nobel Prize-winning faculty, distinguished alumni and leading programs. This three-year, $1,005,000 grant will provide annual support and challenge-grant funding for the South African Labour Development Research Unit's Summer Training Program in quantitative methodologies for social science and public health researchers.

University of Cape Town
(2008 grant)
Rondebosch, South Africa
$85,000

The University of Pretoria has evolved from a mainly white, Afrikaner institution to a multicultural, multiracial university that offers quality education to 50,000 South African students. This year's operational grant will go toward implementation of year five of a five-year strategic development plan as part of Kresge's Special Initiative in South Africa.

University of Pretoria
(2005 grant)
Pretoria, South Africa
$32,872

This historically black institution, located near Cape Town, was founded by the Apartheid government to serve Coloured South Africans, but embraced a new mission in the 1970s to serve all races and become the intellectual home of progressive forces. This year's grant will support year five of a five-year strategic development plan as part of Kresge's Special Initiative in South Africa.

University of the Western Cape
(2005 grant)
Bellville, South Africa
$165,525

Founded in the 1920s with donations from South Africa's mining industry, "Wits" became a center of political opposition to Apartheid, a scientific pioneer, and one of the country's leading research institutions. It has produced several Nobel laureates, including Nelson Mandela. This year's grant will support year four of a four-year strategic development plan as part of Kresge's South Africa Philanthropy Initiative.

University of the Witwatersrand
(2008 grant)
Johannesburg, South Africa
$105,936

Environment

Environment: Grants

Alliance for Water Efficiency
(2009 grant)
Chicago, Illinois
$100,000

Over the past two years, the alliance has established an international reputation for its expertise on water-efficiency programs and policy through its consulting, advisory and advocacy work with government agencies, utilities and conservation groups. Kresge's two-year, $200,000 grant will provide crucial core funding to this nascent force for water and energy conservation at a critical time.

Alliance to Save Energy
(2009 grant)
Washington, D.C.
$325,000

Through its wide-ranging research, programs, projects and partnerships, the nonprofit coalition supports energy efficiency as a cost-effective energy resource and advocates policies that minimize costs and reduce greenhouse-gas emissions. Assisted by Kresge's two-year, $650,000 grant, the alliance will develop a model for the evaluation, measurement, and verification of energy-efficiency programs, and build support for next-generation energy-efficiency policies.

American Council for an Energy-Efficient Economy
(2009 grant)
Washington, D.C.
$400,000

The national nonprofit organization has a strong track record of leading and supporting improvements in the efficiency of America's energy use through its publications, advisory work with federal and state policy makers, and development of appliance-efficiency standards and model building codes. Kresge's two-year, $800,000 grant will enable the council to expand into new areas of policy, consumer choice and communications.

American Rivers
(2009 grant)
Washington, D.C.
$400,000

The organization leverages science and policy to achieve its mission of protecting and restoring America's rivers for the benefit of people, wildlife and nature. This two-year, $800,000 grant will bolster the nonprofit's capability to promote sustainable water-resources management programs and proactive climate-change policies at the state and federal level.

Architecture 2030
(2009 grant)
Santa Fe, New Mexico
$200,000

Architecture 2030 spearheads cutting-edge efforts to reduce the energy demand of new buildings and major renovations, with a long-term goal of reaching carbon neutrality by 2030. Kresge's two-year, $400,000 operating grant supports its comprehensive work in research, education, coalition building, codes and legislation, and design education and practice.

Carpe Diem West
Sausalito, California
$200,000

To ensure a more sustainable future for the American West, Carpe Diem West engages water leaders to collaboratively develop innovative solutions for dealing with water scarcity in a changing climate. This two-year, $450,000 grant renews Kresge's support for Carpe Diem, an initiative to rethink how water is stored and delivered so that ecosystems are protected, agricultural economies are sustained and all residents have access to clean water.

Center for American Progress
Washington, D.C.
$200,000

The center's broad spectrum of research and policy-development work includes formulating energy and climate-change policy recommendations to increase public and private investments in clean, energy-efficient technologies and contribute to a sustainable, competitive American economy. With Kresge's funding, the center will generate and distribute energy-related policy research reports, inform decision makers, and partner with clean-energy advocates to advance policy reforms.

Center for Clean Air Policy
Washington, D.C.
$180,000

The independent think tank helps policymakers develop, promote and implement innovative, market-based solutions to major climate, air-quality and energy problems. Through this grant, the center will help state and local governments implement travel-efficiency policies aimed at reducing greenhouse-gas emissions while advancing accessibility, prosperity and equity.

Center for Neighborhood Technology
Chicago, Illinois
$172,000

Dedicated to promoting more livable, sustainable communities, the nonprofit develops and pioneers strategies to use natural resources more efficiently and equitably. This two-year, $350,000 grant will fund development of a one-stop, energy-efficiency retrofit model for Chicago's two-to-four-unit, multifamily housing market as well as tools for assessing energy performance and financing and evaluating energy savings.

Center for Rural Affairs
Lyons, Nebraska
$100,000

The center champions strong rural communities that support social, economic and environmental equity while engaging residents in decisions affecting their quality of life and future. With Kresge support, the organization will analyze the rural issues associated with clean-energy-transmission development and outline policy options that unlock the wind-energy potential of the Midwest and Great Plains while protecting the legitimate interests of rural stakeholders.

Ceres (2008 grant)
Boston, Massachusetts
$400,000

Ceres leads a coalition of investors, environmental organizations and public-interest groups addressing global climate change and other sustainability challenges. This $1,200,000 grant over three years will support the efforts of its Investor Network on Climate Risk project to promote better understanding of the financial risks and investment opportunities posed by climate change.

Clean Air-Cool Planet Inc.
Portsmouth, New Hampshire
$290,000

CA-CP has ramped up efforts to help its partners in colleges, universities, community groups, government agencies and other stakeholder organizations develop and implement strategies to reduce carbon emissions. Kresge's two-year, $550,000 grant will fund a program to foster climate-change adaptation planning and preparedness in coastal communities across the Northeast.

Climate and Energy Project
Lawrence, Kansas
$150,000

An outgrowth of the Land Institute, the now-independent organization advocates reducing greenhouse-gas emissions in America's heartland through the advancement of energy efficiency and renewable energy. Funding will support the nonprofit's leadership of the Heartland Alliance for Regional Transmission and its efforts to engage diverse stakeholders in the dialogue about wind-energy generation and transmission needs in the region.

Consultative Group on Biological Diversity
San Francisco, California
$87,500

Dedicated to conserving and restoring our planet's biological diversity, this membership organization for foundations in environmental philanthropy also was home to the Health and Environmental Funders Network, a group of grantmakers working at the intersection of health and the environment. Kresge's grant funded membership dues over two years to support both entities.

The DC Project Inc.
Washington, D.C.
$200,000

The nonprofit advances economic and environmental justice by creating clean-energy careers for individuals with the greatest need. Kresge's two-year, $350,000 general operating support grant will support the expansion of the WeatherizeDC energy-efficiency retrofitting project from its pilot phase to a citywide scale and provide technical assistance to other communities across the country considering similar residential-weatherization programs.

Defenders of Wildlife (2009 grant)
Washington, D.C.
$400,000

With climate change looming, the conservation organization has shifted its focus toward the challenges global warming poses to ecosystems and biological diversity. Using Kresge's two-year, $800,000 grant, the nonprofit will work with the U.S. Geological Survey's new National Climate Change and Wildlife Science Center, the Obama administration and others to develop and implement a national climate-change adaptation strategy.

Earthjustice
Oakland, California
$200,000

The public-interest law firm dedicates its legal expertise and resources to protecting the environment and defending the right of all people to live in healthy surroundings. Assisted by Kresge's two-year, $400,000 grant, Earthjustice will use advocacy and litigation to encourage the U.S. Department of Energy to raise the level of energy-efficiency standards for buildings, appliances and equipment and to improve enforcement and compliance with those standards.

EcoAdapt
Bainbridge Island, Washington
$150,000

EcoAdapt brings together diverse constituents from the conservation, policy, science and development communities to reshape the response to climate change and support the implementation of adaptation strategies. Kresge's two-year, $300,000 grant for general operating support will enable the organization to grow its climate adaptation programs and services and continue its organizational development.

Ecotrust
Portland, Oregon
$125,000

The conservation nonprofit supports the Economics for Equity and the Environment Network, which engages progressive economists in the development and promotion of sound economic foundations for environmental policy. With this two-year, $250,000 grant, the network will develop economic analyses of the costs of climate change and the financial benefits of mitigation and mobilize network partners to communicate findings to policy makers.

The Energy Foundation
San Francisco, California
$1,500,000

The partnership of philanthropic investors assists in the transition to a sustainable energy future by promoting energy efficiency and renewable energy. Kresge's grant funding will be deployed in the American Southeast to organize clean-energy allies, revise utilities' energy policies and encourage the adoption and enforcement of efficient building codes.

Enterprise Community Partners (2009 grant)
Columbia, Maryland
$500,000

Through its Enterprise Green Communities program, this national nonprofit offers wide-ranging assistance to developers for creating affordable, environmentally responsible, low-income housing that meets high standards for green, healthy construction. With Kresge's two-year, $1,000,000 grant, Enterprise will expand its use of Green Communities Criteria for new construction and develop parallel criteria for green retrofits.

Environmental Defense Fund Inc.
New York, New York
$300,000

The longstanding, nonprofit, advocacy group links science, economics and law to create innovative, equitable and cost-effective solutions to the most urgent environmental problems. Kresge's two-year, $600,000 grant will support the fund's Coastal Louisiana Restoration Project, a design competition for restructuring the Mississippi River diversion and navigation systems, restoring damaged wetlands and revitalizing underserved Mississippi Delta communities.

Environmental Grantmakers Association
New York, New York
$20,000

The association helps member organizations increase their effectiveness as environmental grantmakers by sharing information on their different experiences and perspectives, collaborating to tap into synergies and networking to strengthen their common bonds. This grant will cover the cost of Kresge's membership for two years.

Environmental Support Center Inc.
Washington, D.C.
$68,000

The center has helped to bootstrap the environmental movement over the past 20 years by providing research, grants, technical assistance and technology to more than 2,300 organizing and advocacy groups. Funding will support follow-up activities to the "Everybody's Movement" report addressing climate change and the environmental justice movement.

Fresh Energy (2009 grant)
St. Paul, Minnesota
$175,000

The organization provides research, advocacy, and innovative policy models, and engages citizen support for renewable energy. Kresge's two-year $350,000 grant will support the RE-AMP Media Center. A project hosted by Fresh Energy, the media center helps member organizations work more effectively with the media to advance climate-change strategies and improve energy policies in the Midwest.

Fresh Energy
St. Paul, Minnesota
$150,000

The organization provides research, advocacy, and innovative policy models, and engages citizen support for renewable energy. This grant will support current and expanded services provided by the RE-AMP Media Center. A project hosted by Fresh Energy, the media center helps member organizations work more effectively with the media to advance climate-change strategies and improve energy policies in the Midwest.

Fresh Energy
St. Paul, Minnesota
$100,000

The organization provides research, advocacy, and innovative policy models, and engages citizen support for renewable energy. Funding will enable Fresh Energy to expand its participation in advancing the project-planning and policy-making processes for development and deployment of clean-energy-transmission systems in the Midwest.

Freshwater Future Inc.
Petoskey, Michigan
$210,000

The nonprofit assists and supports grassroots watershed groups and citizens working locally to protect and restore aquatic habitats throughout the Great Lakes Basin. With this two-year, $420,000 grant, Freshwater Future will establish a Great Lakes Community Climate small-grants program to inform grantees about climate-change adaptation science and restoration strategies.

Funders' Network for Smart Growth and Livable Communities Inc.
Coral Gables, Florida
$60,000

Working at the intersection of health, community development and environment, the network of funding organizations addresses the causes of sprawl and promotes sustainable, socially equitable, economically sound land-use decisions leading to smarter growth policies and practices. Grant funding will provide membership support for its operations over the next two years.

Funders' Network for Smart Growth and Livable Communities Inc.
Coral Gables, Florida
$75,000

Working at the intersection of health, community development, and environment, the network of funding organizations addresses the causes of sprawl and promotes sustainable, socially equitable, economically sound land-use decisions leading to smarter growth policies and practices. Kresge's grant will go toward general operating support for one year.

Garrison Institute
Garrison, New York
$38,500

The nonsectarian, nonprofit organization supports program initiatives that give teachers, caregivers, environmentalists and other stakeholders working on the frontlines of social and environmental engagement the rigorous, innovative, contemplative-based tools and approaches they need to succeed. Funding will be used to plan and host a strategy session focused on best practices in bringing energy efficiency retrofits to scale.

Georgetown University
Washington, D.C.
$290,000

Established in 1789, the academic and research institution oversees the State-Federal Climate Resource Center, which seeks to inform and advance effective climate and energy policies. Kresge's three-year, $600,000 grant will fund a project to engage two urban centers in developing comprehensive strategies for proactively addressing climate impacts from sea-level rise and extreme heat events.

Girl Scouts of the Chesapeake Bay Council Inc.
Newark, Delaware
$150,000

The council operates four Girl Scout camps that offer weekend and daytime camping, outdoor sports, after-school activities, and outreach programs for 19,000 girls living in the tri-state area of Delaware, Maryland, and Virginia. Kresge's grant helped to fund the construction of a science and technology lodge that met the environmental-sustainability building requirements for LEED certification. This grant is associated with a now-retired Kresge green-building initiative. This type of support is no longer available.

Great Plains Institute for Sustainable Development Inc.
Minneapolis, Minnesota
$150,000

With its focus on the long-term economic, environmental and social well-being of the Northern Plains, the institute is working to accelerate the transition to a renewable, low-carbon energy system. Kresge's funding will enable the organization to participate in wide-ranging policy, planning and development venues about the need for transmission lines to bring clean energy to market.

Green For All
Oakland, California
$300,000

The national organization seeks to build an inclusive green economy while reducing unwanted environmental impacts and increasing large-scale employment opportunities for disadvantaged communities. This two-year, $600,000 grant will be used to create and implement models for energy-efficiency retrofit programs that can be deployed in dozens of U.S. cities.

Green Roundtable Inc.
Boston, Massachusetts
$150,000

Through a combined approach of education, advocacy, outreach and technology, the nonprofit promotes green, healthy, efficient building and development. Kresge's two-year, $300,000 grant will advance development and implementation of the Sustainable Performance Institute Company Certification program to evaluate and encourage greater energy efficiency in building design, construction and operations.

Gulf Restoration Network
New Orleans, Louisiana
$350,000

Created in 1994, the diverse coalition of public-interest and environmental organizations remains committed to protecting and restoring the Gulf of Mexico coastal area. This three-year, $700,000 grant will strengthen partnership efforts to develop a multifaceted approach to disaster preparedness that includes community resilience and sustainability as well as ecosystem restoration and climate-change adaptation.

Heart of the Lakes Center for Land Conservation Policy
(2008 grant)
Grand Ledge, Michigan
$80,000

With members from 27 local, regional, and statewide land conservancies and affiliates, the center is a policy voice for Michigan's land trusts and addresses their common concerns. This three-year, $250,000 grant will support a new program to strengthen land trusts' operations, prepare them for national accreditation and position them for greater conservation success.

ICLEI – Local Governments for Sustainability Inc.
Boston, Massachusetts
$500,000

The international association offers a wide range of resources to help cities and counties, including more than 600 U.S. member organizations, pursue climate-change mitigation and adaptation strategies. With grant assistance for general operations, ICLEI will expand its mitigation programs, pilot the STAR Community Index to help local governments set sustainability priorities and launch the ICLEI USA Green Business Challenge to reduce greenhouse-gas emissions.

Innovation Network for Communities
Beaver Island, Michigan
$75,600

The national nonprofit spearheads innovations in climate and energy planning, building retrofits, sustainable transportation, green-collar workforce development and other areas that transform the performance of community systems. Kresge's grant will support an analysis of technical assistance for building energy-efficiency retrofits and the development of recommendations for strengthening the market for building energy-efficiency retrofits.

Institute for Market Transformation Inc.
Washington, D.C.
$150,000

The institute seeks to improve energy efficiency in the built environment through research, education, policy change, program initiatives, and building-code regulations. This two-year, $300,000 grant will support its efforts to facilitate energy rating and disclosure of commercial-building performance, revamp financing, promote stronger energy codes and enforcement and increase energy efficiency in federal buildings.

Institute for Sustainable Communities
Montpelier, Vermont
$50,000

Since its founding in 1991 by former Vermont Governor Madeleine M. Kunin, the institute has led transformative community-driven projects worldwide to improve air and water quality and conserve resources. Grant funding will support the launch of the Climate Leadership Academy on Climate Preparedness and Resilience to educate practitioners of sustainability and climate adaptation from 16 U.S. cities.

Island Press – Center for Resource Economics
Washington, D.C.
$183,621

Island Press' titles in print, author programs and online presence make it a leading nonprofit publishing house of books on environmental issues and a communicator of environmental ideas. This grant will enable Island Press and its partner, EcoAdapt, to continue development of their Climate Adaptation Knowledge Exchange, an online information tool for climate-change adaptation.

Land Trust Alliance
(2008 grant)
Washington, D.C.
$75,000

The national organization promotes land conservation by providing research, policy, advocacy and training to 1,700 land trusts across the nation. This $1,000,000 endowment grant (half of which is subject to a challenge requirement) and three-year, $250,000 program grant will help the alliance's subsidiary, the Land Trust Accreditation Commission, implement a new land-trust accreditation program and achieve financial self-sufficiency.

Michigan Environmental Council
Lansing, Michigan
$180,000

As a voice for Michigan's environment over the past 30 years, the 60-member coalition of environmental, faith and public-health organizations works to advance adoption of clean energy technologies. Funding over 18 months will enable the council to support the implementation of clean-energy reforms, promote the development of wind power and pursue efficiencies in electricity transmission and distribution.

Model Forest Policy Program
Sagle, Idaho
$300,000

The national nonprofit is dedicated to promoting forest stewardship and sustainable forestry practices by public and private forest landowners. Kresge's grant will fund the second year of the Climate Solutions University, a collaborative educational initiative aimed at developing and implementing forest and water climate-action plans in six rural communities in Idaho and Tennessee.

The center brings the knowledge of top research scientists to the natural-resource policy-making arena. Kresge's three-year, $750,000 grant will fund the expansion of the center's successful Climate Futures Forums—facilitated programs that inform and empower local decision makers to proactively respond to climate-change impacts, and provide support for the center's advocacy for climate-wise policy at the state and national levels.

National Center for Conservation Science and Policy (2009 grant)
Ashland, Oregon
$250,000

The organization works to ensure that federally subsidized and privately owned rental housing remains affordable, accessible and sustainable. This three-year, $375,000 grant will allow the trust's Green Preservation program to partner with government agencies on efforts to increase the number of affordable rental homes that are weatherized using federal economic-stimulus funds.

National Housing Trust
(2009 grant)
Washington, D.C.
$125,000

The National Trust provides leadership, education, advocacy and resources to save America's diverse historic places and to revitalize its communities. This three-year, $1 million grant will support the implementation of a Sustainability Initiative that emphasizes the social and economic value of green historic preservation and the environmental benefits of preserving and reusing older buildings.

National Trust for Historic Preservation (2008 grant)
Washington, D.C.
$250,000

The conservation organization works to protect and restore wildlife habitats, confront climate change and connect people with nature. Kresge funding will support the federation's participation in the Climate-Smart Restoration Partnership, a joint effort to educate and engage conservation and restoration groups in the Great Lakes and Chesapeake Bay watersheds.

National Wildlife Federation
Reston, Virginia
$200,000

The conservation organization works to protect and restore wildlife habitats, confront climate change and connect people with nature. Grant funding will enable the federation to co-host a workshop for diverse stakeholders from government, industry, academia and the community focused on how to integrate climate-change adaptation into the Great Lakes restoration agenda.

National Wildlife Federation
Reston, Virginia
$37,000

The conservation organization works to protect and restore wildlife habitats, confront climate change and connect people with nature. With grant assistance, the federation will advance policies and partnerships to deploy electric vehicles, establish offshore-wind-energy facilities in the Great Lakes and provide technical and coordination assistance to Midwestern environmental groups active on clean energy issues.

National Wildlife Federation
Reston, Virginia
$125,000

Launched in 1970, the national organization has been a leader in building the environmental movement and helping formulate environmental laws. Kresge's two-year, $750,000 grant supports the council's Center for Energy Efficiency Standards, which is working with multiple stakeholders to improve efficiency standards for buildings, equipment and appliances, reducing energy usage and lowering greenhouse-gas emissions.

Natural Resources Defense Council (2009 grant)
New York, New York
$350,000

Since 1951, the organization has protected more than 119 million acres of land and 5,000 miles of rivers worldwide, and established chapters in 30 countries. The Nature Conservancy's Michigan chapter will use Kresge's grant to initiate and develop a regional program to test, demonstrate and implement climate-change adaptation strategies throughout the Great Lakes Basin.

The Nature Conservancy
Arlington, Virginia
$225,000

The nonprofit focuses on improving the energy performance of commercial buildings. Supported by this two-year, $500,000 grant, the Institute will research, develop, pilot and publicize tools that building owners can use to make decisions about comprehensive energy-efficiency upgrades to existing structures.

New Buildings Institute Inc.
White Salmon, Washington
$250,000

The U.S.-based international relief and development organization, one of 14 affiliates worldwide, creates lasting solutions to poverty, hunger and injustice. With Kresge's two-year, $748,000 grant, Oxfam will initiate a five-year collaborative project to provide socially vulnerable communities along the Gulf of Mexico coast with access to resources that will increase their resilience to climate change and generate economic opportunities.

Oxfam-America Inc.
Boston, Massachusetts
$374,000

The nonprofit works with landowners, forest managers, public agencies, and local communities to sustain working forests. Assisted by Kresge's grant funding, the organization will continue to build coalition support, and an economic case, for its climate-wise forest policy on the federal, regional and state levels.

Pacific Forest Trust Inc.
San Francisco, California
$200,000

Policy Sciences Center Inc.
New Haven, Connecticut
$183,032

The nonprofit foundation seeks to improve public and private decision-making processes through research, education and grantmaking for scholars and institutions. This grant will fund a project synthesizing innovations and lessons learned from case studies of community disaster preparedness, and develop new approaches to addressing climate impacts on communities and natural systems.

Progressive America Fund/ Center for Working Families
New York, New York
$100,000

The nonprofit, which works through community stakeholders to develop and implement policy reforms, created the concept for the Green Jobs/Green NY Act, a statewide program enacted to reduce costs and emissions through energy-efficiency retrofits. Kresge funding will allow the center to participate in the program's implementation to ensure its success as a driver of the state's cleaner, greener economy.

Resource Innovation Group (2009 grant)
Eugene, Oregon
$250,000

The group's Climate Leadership Initiative helps government, businesses and communities develop comprehensive climate-change preparation strategies. Kresge's three-year, $750,000 grant will support local and regional preparation processes and the development of a network of climate-preparation practitioners.

Rockefeller Family Fund
New York, New York
$1,100,000

The philanthropic fund administers the RE-AMP network, a collaboration of nonprofits and foundations working to achieve meaningful reductions in regional greenhouse-gas emissions in the upper Midwest through research, information exchange, strategy making and advocacy. This grant will support RE-AMP activities and groups working in the Midwest on energy efficiency, renewable energy and vehicle electrification.

Rockefeller Philanthropy Advisors Inc.
New York, New York
$700,000

The nonprofit provides research and counsel on charitable giving, develops philanthropic programs and offers program, administrative and management services for foundations and trusts. Kresge's grant will further the work of the Gulf Coast Fund for Community Renewal and Ecological Health, a community-led philanthropy serving the hurricane-damaged Gulf-South region.

Sierra Club Foundation
San Francisco, California
$300,000

The foundation provides financial support to the Sierra Club and other environmental organizations for charitable projects. This two-year, $600,000 grant will advance the Sierra Club's expansion of its Resilient Habitats Campaign, a broad-based initiative to establish strongholds for biodiversity and natural-systems conservation in 10 U.S. regions.

Sky Island Alliance
Tucson, Arizona
$145,000

The grassroots nonprofit is dedicated to protecting and restoring the rich natural heritage of native species and habitats in the Sky Island region of the American Southwest and northwestern Mexico. The alliance will use Kresge's three-year, $435,000 grant to engage academic, governmental and environmental-advocacy partners in the development of comprehensive, collaborative climate-adaptation strategies for the region.

Smart Growth America
Washington, D.C.
$200,000

The coalition of national, state and local organizations works to improve land-use planning and to identify strategies for reducing greenhouse-gas emissions produced by the U.S. transportation sector. Kresge's renewed funding will support ongoing efforts to advance federal and state policies aimed at improving travel efficiency to achieve climate-mitigation goals.

Southeast Energy Efficiency Alliance (2009 grant)
Atlanta, Georgia
$250,000

The alliance promotes energy efficiency through advocacy, programs and events, and engages diverse stakeholders in fostering energy-efficiency policies and practices. Kresge's two-year, $750,000 grant will help fund the award for an energy-efficiency program competition and enable the alliance to assist the winning city in developing the American Southeast's first comprehensive energy-efficiency program at the city level.

Southern Alliance for Clean Energy (2009 grant)
Knoxville, Tennessee
$250,000

The energy advocate, based in the American Southeast, collaborates with leading national and state-level nonprofits that work on climate and energy policy. Kresge's two-year, $500,000 grant will advance efforts to implement strong energy-efficiency programs in the Carolinas, Florida and Tennessee, and to create a more favorable environment for the adoption of renewable energy.

Southern Environmental Law Center (2008 grant)
Charlottesville, Virginia
$350,000

Serving six Southeastern states, the center has been an effective legal advocate on energy, transportation, and coastal-protection issues. With $1,050,000 in grant funding over three years, the center will increase staffing and open a Washington, D.C. office, better positioning it to advance climate-change strategies.

The organization provides coordination, best-practices assistance and practice-based regulatory-reform leadership to its membership base of national nonprofit affordable-housing corporations. Kresge's two-year, $600,000 grant for its Energy Program will support energy-efficiency activities, including educating building owners, improving federal policies, gathering data about energy use and retrofitting thousands of affordable-housing units.

Stewards of Affordable Housing for the Future (2009 grant)
Washington, D.C.
$400,000

The nonprofit social-change organization was home to the Apollo Alliance, a coalition of labor, business, environmental, and community leaders that promotes investments in energy efficiency, clean power, mass transit, next-generation vehicles, education, and green-collar job training. Combined grant monies, representing $300,000 in second-year funding from a two-year, $600,000 2008 grant and $300,000 in new 2010 funding, will support the alliance's work in Michigan and Ohio to advance clean-technology manufacturing, clean-energy policy initiatives, and green economic development in urban centers.

Tides Center
San Francisco, California
$600,000

The 275,000-member organization combines independent scientific research and citizen action to develop innovative solutions to challenging issues and to achieve changes in government policy, corporate practices and consumer choices. This two-year, $750,000 grant will launch an initiative to assess the collision of energy and water policy, investment and management in key U.S. regions.

Union of Concerned Scientists (2009 grant)
Cambridge, Massachusetts
$300,000

The citizen's organization is committed to empowering people in local communities to address quality-of-life issues. Its Environmental Health Sciences project bolsters public support for policies that reduce the societal burdens of environmental contaminants and climate change. Kresge's two-year, $600,000 grant allows the project to expand its media coverage and readership in these critical areas.

Virginia Organizing Project (2009 grant)
Charlottesville, Virginia
$300,000

The foundation uses grantmaking, communication and outreach to ensure that the conservation values of the American West are reflected in public policy. Funding will jump-start a campaign to inform federal decisions about the appropriate siting of renewable-energy installations and transmission lines in the western United States.

Western Conservation Foundation
Denver, Colorado
$250,000

Working side-by-side with utilities, electric-transmission-grid operators, regulators and other stakeholders, the nonprofit organization aims to bring wind power to market in the Midwest. Kresge's two-year, $350,000 grant renews funding for general operating support and advances planning, education and policy efforts to move clean-energy-infrastructure development forward.

Wind on the Wires
St. Paul, Minnesota
$175,000

The nonprofit promotes community ownership of wind-energy projects by educating landowners and residents, offering technical assistance to communities and building strong, supportive public policies. Kresge's grant will be used to support general operations.

Windustry
Minneapolis, Minnesota
$75,000

Founded in 1901, the Yale School of Forestry and Environmental Studies offers graduate-level degree programs and serves as a locus for environmental research. This two-year, $500,000 grant will be used to convene a science panel that will develop a framework and demonstration projects to guide resource management, land-use planning and development decisions within the context of climate change and its impacts.

Yale University
New Haven, Connecticut
$300,000

Health

Health: Grants

Active Transportation Alliance (2009 grant)
Chicago, Illinois
$100,000

Active Transportation works with communities to make bicycling, walking and public transit attractive so that residents have environmentally and physically healthy alternatives to sedentary travel by automobile. Kresge's three-year, $300,000 grant supports Active Living on the Block, a project to help low-income neighborhoods create a healthy, safe and active built environment for recreation and physical activity.

Adler School of Professional Psychology
Chicago, Illinois
$25,000

Established in 1952, the Adler School focuses on educating socially responsible mental-health practitioners, providing holistic services to underserved communities, and advancing social justice, primarily through its Institute on Social Exclusion. Funding will be used to present the institute's professional conference *The Social Determinants of Mental Health: From Awareness to Action.*

Adult Well-Being Services
Detroit, Michigan
$75,000

The senior center offers a continuum of services, such as advocacy, mental health and case management, to adults with severe mental illness and other disabilities, as well as caregivers and their families. Kresge's two-year, $150,000 grant will support a demonstration project designed to improve health outcomes for foster-care home residents with severe mental illness who suffer disproportionately from diet-related chronic diseases.

Baltimore Medical System Inc.
Baltimore, Maryland
$60,000

The system serves more than 45,000 medically underserved patients through its six community-health centers and six school-based clinics. Kresge's planning grant will enable Baltimore Medical to collaborate with key government and community agencies on developing a strategy for elevating the role of community health care in Maryland's health-system reforms.

Boston Medical Center
(2009 grant)
Boston, Massachusetts
$150,000

The private, nonprofit academic medical center in Boston's historic South End is New England's largest safety-net hospital. Kresge's two-year, $500,000 grant enables the Medical Legal Partnership for Children program to expand and increase the sustainability of its National Center and affiliated programs, which utilizes legal aid to augment primary-care services to low-income children and their families.

Center for Community Action and Environmental Justice
Riverside, California
$125,000

The center focuses on community organizing and advocacy in California's "Inland Empire," a region east of Los Angeles that is affected by pollution from heavy freight traffic, transshipping facilities and warehousing areas. This two-year, $250,000 grant will fund a demonstration program to reduce toxic exposure to rail yard and truck diesel pollution in two low-income communities.

Center for Health, Environment and Justice
(2009 grant)
Falls Church, Virginia
$200,000

The advocacy organization seeks to build healthy communities characterized by social justice, economic well-being and democratic governance. This two-year, $400,000 grant advances efforts to establish federal, state and local guidelines and policies for schools aimed at ensuring healthy site selection, reducing nearby pollution and improving indoor air quality.

Center for Rural Affairs
Lyons, Nebraska
$50,000

The center, a nationally recognized policy-analysis and advocacy organization focused on the upper Midwest and Great Plains, sponsors the National Sustainable Agriculture Coalition, an alliance of 80 grassroots farm, food and conservation groups. Kresge's grant will help the alliance work through the federal Farm to School grant program to ensure that school cafeterias serve nutritious fresh food to low-income children.

Center on Race, Poverty, & the Environment
San Francisco, California
$250,000

Created in 1989, the nonprofit organization helps low-income, minority, grassroots groups in rural areas address the disproportionate burden of pollution and environmental health hazards. Kresge's three-year, $750,000 grant will support two related projects in California's San Joaquin Valley: a land-use project to help residents shape land-use decisions in their communities and an air project to reduce greenhouse-gas emissions from dairy farms.

Children's Environmental Health Network (2008 grant)
Washington, D.C.
$50,000

The nation's first and leading advocate for protecting children from environmental harm plays a key role in shaping both health research and policy. This three-year, $150,000 grant enables the network to accelerate development of an action plan to address children's vulnerabilities, reduce hazards, influence chemicals policy reform and advance protective action.

Clean Air Task Force
(2008 grant)
Boston, Massachusetts
$700,000

The task force is working on the local, state, and federal levels to clean up pollution from dirty diesel engines and to reduce the health hazard it poses for vulnerable low-income populations and people of color. This three-year, $1,900,000 grant increases staffing for field support and engagement at the federal level.

Commonweal
Bolinas, California
$75,000

For more than 30 years, the nonprofit organization has fostered improvements in human and environmental health through its programmatic work with cancer patients, health-care professionals, at-risk youth and affinity groups. Kresge's three-year, $225,000 grant will support several environmental-health-related programs, including the Collaborative on Health and the Environment, the Biomonitoring Resource Center, Cancer Help and the new Environmental Health Primary Prevention Training Program.

Communities for a Better Environment (2008 grant)
Huntington Park, California
$250,000

Through grassroots activism, environmental research and legal assistance, the environmental-justice organization helps minority residents in underserved, industrialized communities throughout California change policies and practices that threaten their health. This three-year, $750,000 grant supports the 10-year Community Health and Clean Energy Campaign, which aims to reduce greenhouse gases, smog and toxic emissions throughout the state.

Communities for a Better Environment
Huntington Park, California
$21,000

Through grassroots activism, environmental research and legal assistance, the environmental-justice organization helps minority residents in underserved, industrialized communities throughout California change policies and practices that threaten their health. Funding will enable seven community members to attend an Environmental Protection Agency symposium on incorporating environmental health and justice concerns into regulatory and policy decisions.

DC Central Kitchen Inc.
Washington, D.C.
$25,000

Launched in 1989 to redistribute excess food from the Presidential inauguration, the kitchen has grown into a central location for recovering, preparing and delivering reclaimed and surplus food to homeless shelters, transitional-housing programs and social-services agencies. Kresge's grant will be used to complete a business and implementation plan for an expansion of the food commissary.

Detroit Wayne County Health Authority
Detroit, Michigan
$175,000

Former Michigan Governor Jennifer Granholm established the health authority in 2004 to improve the capacity of the region's underfunded health-care infrastructure to serve the estimated 500,000 uninsured residents living in Detroit and Wayne County. Funding will help the agency coordinate the health-care community's efforts to compete successfully for community health center funding from the Health Resources and Services Administration.

Ecology Center Inc.
Ann Arbor, Michigan
$325,000

The center is a leading advocate for improving children's environmental health. Kresge's two-year, $575,000 grant will allow the nonprofit to expand its work at the state and national levels to eliminate exposure to environmental hazards in homes, schools and neighborhoods, and to encourage the purchase of healthy, locally grown food by Michigan hospitals.

Environmental Health Coalition
National City, California
$225,000

The coalition is a leader in advancing public policies and legal ordinances that protect public health and the environment from toxic pollution in southern California. Kresge's three-year, $675,000 grant will support the adoption of clean-air plans for the Port of San Diego and the San Diego/Tijuana border crossing, as well as the development and dissemination of a community-planning model in California and nationally.

Environmental Health Fund Inc.
Jamaica Plain, Massachusetts
$250,000

Dedicated to eliminating toxic chemicals in the environment, the advocacy organization is participating in the Safer Chemicals Healthy Families Campaign to reform the outdated Toxic Substance Control Act. Kresge's two-year, $500,000 grant will strengthen efforts to ensure that new regulatory requirements fully address the manufacture and use of toxic chemicals based on scientific data and contemporary health and safety standards.

First Nations Development Institute
Longmont, Colorado
$250,000

The Native American-run, economic-development organization empowers rural and reservation-based tribal communities to revitalize their communities and build strong economic underpinnings. Funding will support the launch of several Native American food-related businesses to increase the availability of healthy, locally produced foods and the development of small agriculture-related college course offerings.

The George Washington University (2009 grant)
Washington, D.C.
$500,000

The university is home to the National Health Policy Forum, a nonpartisan organization that offers federal health policymakers high-level, unbiased information and analysis on key health-policy issues. Kresge's two-year, $900,000 grant advances the forum's programming in the areas of health-insurance expansions and market reform, public health and safety-net institutions, and determinants of health and well-being.

Georgia State University
Atlanta, Georgia
$229,130

The urban research university anchors the College of Law's Center for Law, Health & Society, which operates the Health Law Partnership, a medical-legal collaborative that addresses the social, environmental and economic factors impacting the health of low-income and minority children. Funding will go toward extending public-health legal services to vulnerable youngsters served by Children's Hospital at Hughes Spalding.

Greenaction for Health & Environmental Justice
San Francisco, California
$120,000

The diverse, multiracial organization strives to protect the health of vulnerable communities from environmental pollution, including contamination from hazardous-waste landfills. Aided by Kresge's three-year, $360,000 grant, Greenaction will pressure government agencies and policy makers to enforce regulations on polluting industries and to consider the cumulative health impacts of chemical-waste disposal in their policy decisions.

Health Care Without Harm (2008 grant)
Jamaica Plain, Massachusetts
$175,000

The environmental health-care coalition, comprising 450 organizations in 52 countries, has developed the Green Guide for Health Care, the industry's first best-practices, green-building tool. This three-year, $600,000 grant supports a multifaceted campaign to foster green building in facilities construction and renovation, and to promote green practices and products in health-care settings.

Institute for Agriculture and Trade Policy
Minneapolis, Minnesota
$225,000

Established in response to the 1986 worldwide farm crisis, the institute works locally and globally to develop policies and best practices that ensure food, farm and trade systems are fair and sustainable. Funding will be used to conduct a comprehensive analysis of the current food system and its impacts on people's health and the physical environment.

Institute for Alternative Futures
Alexandria, Virginia
$270,000

Since its founding in 1977 by noted futurist Alvin Toffler, the institute has developed reports on the future of public health, education, climate change, the information revolution and many other subject areas. Funding will enable the institute to focus on the future of primary care by creating forecasts for key factors, gathering expert opinions, holding workshops and developing alternative scenarios.

Since its founding in 1977 by noted futurist Alvin Toffler, the institute has developed reports on the future of public health, education, climate change, the information revolution and many other subject areas. Funding will support a review and assessment of how community health centers address the social determinants of health, and lead to new forecasting models for leveraging these key factors in the future.

Institute for Alternative Futures
Alexandria, Virginia
$260,000

The 40-year-old community-based organization provides child care, youth programming, family support and senior services to the multiethnic, working-class Ironbound neighborhood adjacent to Newark's waterfront. This two-year, $180,000 grant will support collaborative efforts to phase out dirty diesel trucks and bring a Clean Trucks policy to ports in New Jersey and New York.

Ironbound Community Corporation
Newark, New Jersey
$90,000

Dedicated to empowering communities to create play spaces for children, KaBOOM! annually offers Playful City USA Certification to cities that submit applications attesting to their willingness and readiness to increase play opportunities in their communities. Funding from this three-year, $300,000 grant will enable KaBOOM! to award 15 $10,000 challenge grants toward the purchase of playground equipment for low-income communities.

KaBOOM!
Washington, D.C.
$100,000

As a leading social-change institution, the foundation has addressed poverty, youth violence, education reform and environmental justice while coordinating efforts to impact public policy. This two-year, $500,000 grant will support the foundation's leadership of a collaborative project to establish an environmental-health land-use policy for the Los Angeles area that will reduce pollution exposure and health risks while creating green enterprises.

Liberty Hill Foundation
Santa Monica, California
$250,000

Formed in 1999, Link Media owns and operates the nation-wide broadcast channel Link TV and the Web site linktv.org, which provide a global perspective on international news, current events and diverse culture. Funding will enable a Link Media partner organization, YouthNoise, to develop a model for engaging youth as catalysts for social change around critical health issues.

Link Media Inc.
San Francisco, California
$250,000

LiveWell Colorado is a statewide public-private initiative that coordinates obesity-prevention programs in communities and schools, with the goal of increasing the number of people who lead active lives and have healthy diets. This $1,000,000 grant over three years helps build, evaluate and scale up the community-based anti-obesity programming.

LiveWell Colorado (2008 grant)
Denver, Colorado
$350,000

The alliance uses research, organizing, coalition-building, policy advocacy and communications to achieve its mission of transforming the economy and the environment. Kresge's three-year, $300,000 grant supports the implementation of a Clean Trucks Program at the Port of Long Beach to address port-traffic issues, alleviate air pollution and improve residents' health.

Los Angeles Alliance for a New Economy (2009 grant)
Los Angeles, California
$100,000

The environmental health and justice organization works with communities, regulatory agencies and industry to reduce toxic pollution from oil refineries, chemical plants and other hazardous sites. This two-year, $130,000 grant will support the Brigade's Istrouma Health Partnership, which is conducting a cumulative health-impact assessment of toxic emissions in Istrouma, a vulnerable community located adjacent to a petrochemical complex.

Louisiana Bucket Brigade
New Orleans, Louisiana
$90,000

The public-health intermediary has been engaged in plans to redevelop New Orleans' devastated communities in ways that address not only the primary-care system, but also the environmental and social determinants of health. This three-year, $750,000 grant will fund the implementation phase of the Orleans Neighborhood Health Implementation Plan to assist residents in building a sustainable community of healthy neighborhoods.

Louisiana Public Health Institute
New Orleans, Louisiana
$250,000

A recognized national leader in developing urban food markets, the social enterprise operates three farmers' markets and several traveling market road shows that connect food producers with consumers. Kresge's two-year, $300,000 funding commitment will strengthen the organization's infrastructure and increase it's ability to support public markets and incentive programs around the country.

Market Umbrella
New Orleans, Louisiana
$150,000

Residents in underserved Boston neighborhoods and adjacent suburbs receive comprehensive health services and community-based intervention programs through the health center. This challenge grant will be used for the construction of a new LEED-rated facility with expanded space for patient treatment and additional medical services.

Mattapan Community Health Center
Mattapan, Massachusetts
$500,000

Media & Policy Center Foundation of California
Santa Monica, California
$250,000

The nonprofit media and marketing company has expanded its original two-hour PBS documentary and national outreach initiative to a four- or five-hour series exploring how communities are redesigning their built environments in health-conscious ways. This grant will support the additional production costs for the longer documentary, including a special segment on Detroit.

Michigan Department of Community Health
(2008 grant)
Lansing, Michigan
$27,000

The department is ramping up its Healthy Homes Program, a statewide initiative to eliminate lead poisoning that encompasses certification, training, education, compliance and community outreach. This multiyear grant for $55,000 enables the agency to expand the current lead-training program offered in Detroit and reduce lead hazards in high-risk housing.

Michigan Legal Services
(2009 grant)
Detroit, Michigan
$50,000

The nonprofit legal-services organization is the fiscal sponsor for the Michigan Universal Health Care Access Network, which builds, strengthens and connects health-care-advocacy networks seeking to attain affordable, comprehensive health care for all Michigan residents. Kresge's two-year, $100,000 grant advances the development of a strategic business plan for expanding and mobilizing the network's support base.

Michigan Public Health Institute (2008 grant)
Okemos, Michigan
$250,000

The institute has been selected to manage Kresge's comprehensive, collaborative initiative to eliminate or significantly reduce the incidence of lead poisoning in three target communities across the United States. This three-year, $1,375,000 grant provides project support and assistance for the Getting-The-Lead-Out initiative as well as additional consultation on community-health initiatives.

Morehouse School of Medicine
Atlanta, Georgia
$166,000

Morehouse School of Medicine, based at a historically black college, ranks among the nation's leading educators of primary-care physicians, and was recently recognized as the top institution among U.S. medical schools for its social mission. The school has been awarded a three-year, $500,000 grant to implement a community-driven, health-policy program designed to address and reduce health disparities in five low-income, underserved Fulton County communities.

National Center for Healthy Housing Inc.
Columbia, Maryland
$250,000

The nonprofit corporation fosters healthy, safe homes for children by engaging in research, reporting, training and policy making on housing-related health issues. With Kresge's three-year, $750,000 grant, the center will create a Community-based Advocacy for the Healthy Housing Project to implement its National Healthy Housing Action Plan, build a grassroots advocacy network and broaden funding support for healthy housing.

Ohio Environmental Council
Columbus, Ohio
$80,000

Through legislative initiatives, legal action, scientific principles and statewide partnerships, the council works to secure healthy air, land and water in Ohio. Assisted by Kresge's three-year, $180,000 grant, the organization will expand a project aimed at lowering harmful diesel emissions from construction vehicles in Cleveland and Columbus.

Open Cities Health Center Inc.
St. Paul, Minnesota
$150,000

The full-service medical, dental, and behavioral health center traditionally serves residents in and around St. Paul's North End. This challenge grant will be used to renovate a building purchased for use as the North End Clinic, providing additional space and increasing the capacity to serve more patients.

Pesticide Action Network North America
(2009 grant)
San Francisco, California
$165,000

The network anchors Californians for Pesticide Reform, a statewide coalition of 185 organizations dedicated to fostering state and local pesticide policies and practices that protect public health and reduce environmental toxins. Kresge's two-year, $340,000 grant bolsters the coalition's two major campaigns, and advances its internal capacity-building and strategic-planning efforts.

Planned Parenthood Federation of America Inc.
(2009 grant)
New York, New York
$220,000

As the nation's leading sexual and reproductive health-care advocate and provider, Planned Parenthood supports 99 affiliates that operate 880 health centers serving five million individuals annually. With this two-year, $440,000 grant, the organization implements the clinician/patient education segment of its new Environmental Health Education Project focused on reducing exposure to toxins.

Planned Parenthood Minnesota, North Dakota, South Dakota
Minneapolis, Minnesota
$370,000

The organization operated 27 clinics that provide reproductive-health and family planning services. The construction of a new LEED-rated headquarters, assisted by this challenge grant, will centralize and consolidate services and administration in the Minneapolis-St. Paul area.

Planned Parenthood of Illinois
Chicago, Illinois
$250,000

The organization provides comprehensive reproductive health-care and prevention services at 17 health centers statewide, as well as community-education. This challenge grant will be used to renovate an existing facility in Champaign, improving access to services for low-income women.

Planned Parenthood of Northern New England
(2009 grant)
Williston, Vermont
$100,000

Low-income and uninsured clients in rural areas receive comprehensive reproductive health services at 27 health-care centers operated by Northern New England's largest Planned Parenthood affiliate. Kresge's three-year, $300,000 grant assists efforts to reduce patients' exposure to contaminants in the health centers and to create a toolkit to guide other providers in detoxifying facilities.

PolicyLink (2008 grant)
Oakland, California
$375,000

The national research, communications, capacity-building and advocacy-support organization is working to change land-use planning, urban design and urban food systems in ways that improve the health of low-income and minority communities. This three-year, $2,000,000 grant supports the national expansion of closely linked initiatives to address inequities in the built environment and food systems.

Project HOPE - The People-to-People Health Foundation Inc.
Millwood, Virginia
$680,000

As part of its mission to achieve sustainable advances in health care around the world by implementing health-education programs and providing humanitarian assistance in areas of need, Project HOPE publishes the health-policy journal *Health Affairs* to inform key policy makers about important topics. This two-year, $780,000 grant will support the journal's first issue devoted to environmental-health policy.

Public Health Institute
Oakland, California
$250,000

The nationally focused public-health intermediary created the Center for Public Health and Climate Change to serve as a resource for public-health leaders who are concerned about the health impacts of climate change on vulnerable populations. Funding will enable the center to build its staffing, partnerships and tools for strengthening the public-health sector's response to climate change.

Rails-to-Trails Conservancy
(2008 grant)
Washington, D.C.
$325,000

The conservancy has helped communities develop more than 15,000 miles of open trails nationwide, affording urban dwellers greater access to green space and improved personal health. This three-year, $975,000 grant supports a three-year effort to build urban trails in six major cities and to establish a National Learning Network for information sharing.

Rose Foundation
(2009 grant)
San Francisco, California
$150,000

The foundation's Bay Area Environmental Health Collaborative is a partnership of environmental health and justice coalitions and other organizations working to reduce disproportionate air-pollution impacts on low-income and minority Bay-area populations. Kresge's three-year, $450,000 grant will enable the coalition to develop recommendations for pollution regulations and strengthen public participation in decision-making processes.

St. Thomas Community Health Center Inc.
New Orleans, Louisiana
$250,000

The health center provides free and reduced-cost ambulatory services to city residents. The renovation and expansion of a new health center, supported this challenge grant, will consolidate primary-care, cardiology, and administrative functions in one efficiently designed space.

School-Community Health Alliance of Michigan
Lansing, Michigan
$180,000

More than 100 school-based and school-linked health centers across Michigan receive technical assistance and organizational support from this statewide agency. Kresge's two-year, $365,000 grant will allow the alliance to scale up its model for a centralized billing and data-collection system and expand access to a national network of school-based health centers.

SouthEast Lancaster Health Services
Lancaster, Pennsylvania
$200,000

The health center's full spectrum of primary-care, dental, mental-health, legal, and education services fills a gap in access to care for residents in the Lancaster community. This challenge grant will support the renovation and expansion of its dental clinic to accommodate additional patients.

Southeastern Michigan Health Association, CLEARCorps/Detroit
(2008 grant)
Detroit, Michigan
$300,000

The association's community-based program works to reduce the risk for childhood lead poisoning in Detroit through in-home lead testing and removal, information campaigns, training programs and legislative initiatives. This multiyear $600,000 grant enables CLEARCorps to expand its monitoring of vulnerable families, accelerate lead-removal efforts and increase actions against repeat offenders.

Southeastern Michigan Health Association
Detroit, Michigan
$70,192

The association's community-based program works to reduce the risk for childhood lead poisoning in Detroit through in-home lead testing and removal, information campaigns, training programs and legislative initiatives. Funding will enable CLEARCorps to implement its Healthy Homes Detroit project, a combined hazards-reduction and community-education initiative, in Detroit's Central Woodward/Northend neighborhood.

Southeastern Michigan Health Association
Detroit, Michigan
$300,000

The association's community-based program works to reduce the risk for childhood lead poisoning in Detroit through in-home lead testing and removal, information campaigns, training programs and legislative initiatives. This funding continues Kresge's support for the Get the Lead Out Initiative coordinated through the city of Detroit's Department of Health & Wellness Promotion.

SouthWest Organizing Project
Albuquerque, New Mexico
$365,000

For more than 30 years, the nonprofit has empowered vulnerable communities to reduce air pollution and participate more fully in decision-making processes. This three-year, $750,000 grant will allow the organization to spearhead a statewide campaign to strengthen New Mexico's air-quality regulations as a first step toward decreasing toxic air emissions.

Tides Center
San Francisco, California
$100,000

The nonprofit social-change organization established the Global Community Monitor project in 2001 to train communities to use environmental-monitoring tools for identifying and addressing health-threatening industrial pollution. Funding will be used to extend the project's work to five additional communities and to develop new community-based models for reducing exposure to airborne health hazards.

TransForm
Oakland, California
$100,000

Dedicated to fostering high-quality public transportation and safe, healthy communities, TransForm co-founded the Great Communities Collaborative in 2006 to maximize the environmental, health and social benefits of new development. With funding from this two-year, $200,000 grant, the collaborative will deepen its work in key neighborhoods and help to implement development plans that support community health and well-being.

University of California-San Francisco (2009 grant)
San Francisco, California
$245,000

The university anchors the Program for Reproductive Health and the Environment, which conducts research and leverages scientific findings to advance clinical care and health policies that prevent exposure to harmful chemicals and create a healthier environment. This three-year, $740,000 grant supports an innovative Reach the Decision Makers science and policy training program.

University of Maryland, Baltimore County
Baltimore, Maryland
$250,000

The liberal-arts honors university is home to the Hilltop Institute, a nationally recognized research center dedicated to improving the health and social outcomes of vulnerable populations. Supported by Kresge's three-year, $750,000 grant, the institute will establish a Hospital Community Benefit Program to research best practices for evaluating and improving the effectiveness of community-benefit activities performed by tax-exempt hospitals.

University of Michigan School of Natural Resources and Environment (2008 grant)
Ann Arbor, Michigan
$180,000

The school seeks to protect the earth's resources and to achieve a sustainable society through research, teaching, and outreach. This three-year, $485,000 grant funds a study of Environmental Protection Agency data and Michigan schools to identify sites with high air-toxics exposure, inform stakeholders and develop better standards for the future placement of schools.

University of Michigan School of Social Work
Ann Arbor, Michigan
$150,000

The top-ranked research university anchors the School of Public Health, which is establishing a Center of Excellence in Public Health Workforce to address workforce-capacity issues within local public-health departments and community-based health organizations. Kresge's two-year, $300,000 grant will fund a pilot project in Detroit to build a skilled public-health workforce in maternal and child health and to improve the quality of related practice within community-based settings.

University of South Carolina
Columbia, South Carolina
$225,000

Founded in 1801, the state's flagship university serves 41,000 students on eight campuses. Assisted by this three-year, $650,000 grant, an interdisciplinary research team spearheaded by the School of Social Work will engage residents of the Waverly public-housing community in a collaborative project to develop and implement interventions that contribute to a safer neighborhood environment.

Founded in 1801, the state's flagship university serves 41,000 students on eight campuses. The institution has a long-standing partnership with the American Public Health Association, the world's oldest and most-diverse organization of public-health professionals, and will use this funding to support the association's annual conference.

University of South Carolina
Columbia, South Carolina
$90,000

Housed at the university's Keck School of Medicine, the Southern California Environmental Health Sciences Center spearheads research on traffic-related health impacts. Kresge's three-year, $950,000 grant helps fund the Trade, Health, and Environment Impact Project, a collaborative initiative to address the pollution effects of ports and goods movement on disadvantaged communities.

University of Southern California (2009 grant)
Los Angeles, California
$300,000

Based in northern Manhattan, the nonprofit advocacy organization, also known as "WE ACT," works to improve environmental quality and to secure environmental justice in predominately African American and Latino communities. Supported by this two-year, $450,000 grant, WE ACT and two partner organizations will spearhead the Safer Chemicals Healthy Families Campaign's efforts to engage low-income communities and communities of color in reforming the Toxic Substance Control Act.

West Harlem Environmental Action Inc.
New York, New York
$225,000

The foundation works to improve health outcomes for vulnerable populations by increasing access to fresh, locally grown food and bolstering revenues for family farmers on a national level. This three-year, $525,000 grant supports organizational infrastructure and nutrition-incentive programs for new and existing projects.

Wholesome Wave Foundation Charitable Ventures Inc. (2009 grant)
Westport, Connecticut
$175,000

The Healthy Schools Program, a collaborative project of the foundation's Alliance for a Healthier Generation, was launched across the nation's most impoverished, minority-populated schools to address the childhood-obesity epidemic. This $500,000 grant over three years implements the exercise and healthy-eating program at public and parochial schools in New Orleans.

William J. Clinton Foundation (2008 grant)
New York, New York
$200,000

The private university is a wellspring of research centers and programs, including the Community Alliance for Research and Engagement, which is leading a citywide approach to improve the health of New Haven residents by developing programs and policies related to chronic-disease risks. Kresge's three-year, $750,000 grant will be used to identify, evaluate and implement effective health-intervention models.

Yale University
New Haven, Connecticut
$250,000

Health Clinic Opportunity Fund

The Health Clinic Opportunity Fund is designed to bridge, build and sustain the operations of high-performing community-health centers serving diverse and vulnerable populations. It targeted free clinics, public-health clinics and designated federally qualified health-center look-alikes to meet both the immediate and long-term health needs of their constituents. Priority was given to projects that leverage existing resources, create more effective operating systems, improve efficiencies and expand and maintain access to health services for vulnerable populations.

Anderson Valley Health Center Inc. (2009 grant)
Boonville, California
$150,000

The center is the only medical-care provider for a majority of the disadvantaged residents living in Anderson Valley, an isolated agricultural area in Northern California. Faced with federal and state cutbacks, the center uses Kresge's two-year, $300,000 grant as bridge funding to keep its medical services operational until additional funding streams can be developed.

Arlington Free Clinic
Arlington, Virginia
$100,000

The clinic, which has been delivering free, comprehensive medical services to uninsured, low-income Arlington County residents since 1994, handled 10,000 patient visits and filled 15,000 prescriptions last year. This two-year, $200,000 grant will be used to implement a multiyear medical transformation project designed to integrate new electronic systems that will expand patients' access to high-quality care.

Asian American Health Coalition of the Greater Houston Area (2009 grant)
Houston, Texas
$150,000

Culturally and linguistically competent health services are offered by the center to low-income, underserved Asians and other diverse populations living in southwest Houston, home to the nation's fourth-largest Asian community. This two-year, $300,000 grant supports the expansion of primary-care services to meet the rapidly growing demand for healthcare.

Baker County Health Department (2009 grant)
MacClenny, Florida
$150,000

The department has seen a 30 percent increase in clients who lack insurance or the ability to pay for its primary-care and family-support services. Kresge's two-year, $300,000 grant will be used to expand the dental program and increase the days services are available, providing greater access to pediatric care for children.

Brandywine Community Resource Council Inc.
Claymont, Delaware
$100,000

The center functions as a multipurpose human-services agency providing community-driven programs, including Claymont Family Health Services, which offers health-care treatment to uninsured and underinsured children and adults in New Castle County. Funding from this two-year, $225,000 grant will enable the center to maintain its operations and expand its services to meet increased demand.

Bread for the City Inc. (2009 grant)
Washington, D.C.
$150,000

The free clinic provides vulnerable residents with comprehensive services, including food, clothing, medical care and legal and social counseling. Strained by a 50 percent increase in patient visits in 2009, the clinic uses this two-year, $300,000 grant to maintain its level of services, improve patient care and advance professional staff development.

Caridad Center Inc. (2009 grant)
Boynton Beach, Florida
$100,000

Serving as the largest safety-net provider in Palm Beach County, Caridad's Health Clinic offers medical, dental, educational-enrichment and community-outreach services to an ethnically and economically diverse population of uninsured and working-poor families. Kresge's two-year, $200,000 grant supports the clinic's operating expenses and helps it meet the increased demand for services.

Coastal Medical Access Project (2009 grant)
Brunswick, Georgia
$145,000

The free clinic acts as the only safety-net organization delivering primary care to 24,000 uninsured residents in a three-county region in coastal Georgia. This two-year, $290,000 grant supports operating expenses, enabling the clinic to accommodate additional new patient visits and expand its services to meet increased demand.

Community Health-In-Partnership Services (2009 grant)
St. Louis, Missouri
$150,000

The voluntary free clinic is the only one serving metro St. Louis, where it has been providing healthcare to uninsured residents for 20 years. This two-year, $300,000 grant supports the clinic's operating expenses and helps it meet the increased needs of a patient load that has doubled since 2007.

Community Hope Projects Inc.
McAllen, Texas
$75,000

The health center offers free medical, behavioral and educational health services to uninsured Texas residents living in the Lower Rio Grande Valley. Kresge's two-year, $150,000 grant for operations will enable additional families to receive care, decrease new-patient waiting time, maintain and expand the pool of medical volunteers and provide patients with case management.

Through the center, low-income and underserved Lansing-area residents and migrant farm workers receive medical diagnostic, treatment and intervention services, as well as education, information and referrals. Grant monies will go toward the maintenance of pediatric medical services and the purchase of software to implement an electronic medical records system.

Cristo Rey Community Center
Lansing, Michigan
$150,000

Uninsured and underinsured residents and patients with chronic health conditions receive medical and dental care along with pharmaceutical services at the only safety-net provider in rural Davidson County. Kresge's two-year, $300,000 grant enables the clinic to maintain its current services and level of operations while accommodating additional clients who seek care.

Davidson Medical Ministries Clinic Inc. (2009 grant)
Lexington, North Carolina
$150,000

The medical center operates two free health clinics, Shepherd's Hope and the Community After Hours Clinic, which serve more than 8,000 patients, including many who are uninsured and living in poverty. Assistance from this two-year, $300,000 grant will support operations and expand access to medical services at both clinics.

Florida Hospital Medical Center
Orlando, Florida
$150,000

The state's largest free clinic has seen a steady increase in demand for its comprehensive medical, dental and community-education services by the working poor. Kresge's two-year, $300,000 grant funds new initiatives to expand the clinic's reach, support the demands of current and new clients and shore up programmatic and medical partnerships.

The Free Medical Clinic of Greater Cleveland (2009 grant)
Cleveland, Ohio
$150,000

Since 1985, the voluntary free clinic has evolved from a grassroots operation to a full-scale, comprehensive medical organization accommodating more than 26,000 patient visits annually and serving vulnerable populations, including the homeless and undocumented residents. Funding will support the clinic's operations and expand its capacity to treat additional patients.

Health for Friends
Norman, Oklahoma
$100,000

The nonprofit community hospital is committed to improving access to care and providing special services to underserved populations. Kresge's two-year, $132,000 grant will support the Winchendon Project, an initiative developed jointly with Murdock Middle High School and the Joint Coalition on Health to provide mental-health and substance-abuse counseling to students on-site during the school day.

Henry Heywood Memorial Hospital
Gardner, Massachusetts
$66,000

Since 1982, the free clinic has provided life-giving services to meet the health and social needs of low-income, uninsured residents of Washtenaw and Western Wayne counties and surrounding areas. The clinic will be able to accommodate the growing demand for its services by needy populations with additional operating support provided by this two-year, $300,000 grant.

Hope Medical Clinic Inc. (2009 grant)
Ypsilanti, Michigan
$150,000

Over 25 years, the center has grown from a neighborhood clinic to a metropolitan health-care facility offering medical and dental care to patients, a majority of whom are minorities, uninsured or on Medicaid. This two-year, $300,000 grant commitment will strengthen and expand the medical services provided to vulnerable populations and help the center meet increased demand.

Inner City Health Center
Denver, Colorado
$150,000

The Kansas University Endowment, the private fundraising arm of the University of Kansas, handles charitable contributions to the health clinic, which provides wide-ranging medical, mental-health and outreach services to uninsured low-income and minority residents of Wyandotte County. The clinic will use this two-year, $150,000 grant to bolster its operations and increase access to primary care.

Kansas University Endowment Association on behalf of Silver City Health Clinic
Lawrence, Kansas
$50,000

The community-oriented nonprofit organization operates the Project Salud Health Center, which offers nurse-managed primary and prenatal health care to low-income, underserved residents of Chester County. Kresge's two-year, $300,000 grant will support services for workers in the southern part of the county who lack health insurance, worker's compensation and regular access to a health-care provider.

La Comunidad Hispana Inc.
Kennett Square, Pennsylvania
$150,000

Low-income, homeless and underserved adults and children of south Orange County receive free medical, dental and health-education services from the clinic. Faced with increasing numbers of patients who need assistance, the clinic uses this two-year, $196,000 grant to hire additional staff members.

Laguna Beach Community Clinic (2009 grant)
Laguna Beach, California
$96,000

Medical Outreach Ministries Family Health Center
Montgomery, Alabama
$75,000

As the only free health clinic serving low-income, uninsured residents in the Montgomery tri-county area, the health center has been caught between increasing demand for health-care services and decreasing charitable support in recessionary times. This two-year, $150,000 grant will support the clinic's operations and improve its capacity to serve vulnerable populations.

Mercy Primary Care Center (2009 grant)
Detroit, Michigan
$150,000

The private nonprofit clinic fills a significant health-care gap on Detroit's east side by offering free primary-care and social services to uninsured, homeless and other vulnerable populations. This two-year, $300,000 grant increases the clinic's capability to treat additional patients and help leverage access to free specialty and ancillary care services.

Mobile Medical Care Inc. (2009 grant)
Bethesda, Maryland
$110,000

Mobile Medical Care's network of clinic sites and mobile medical units offers free or discounted quality health care to low-income, working-poor and homeless individuals in the middle and lower region of Montgomery County. This two-year, $220,000 grant supports operations for a new up-county clinic at Shady Grove Adventist Germantown Emergency Center.

North Coast Health Ministry
Lakewood, Ohio
$85,000

North Coast offers free primary health care to low-income, uninsured residents in Greater Cleveland's West Side through its facilities in Cleveland and Lakewood. Funding from this two-year, $170,000 grant commitment will allow North Coast to increase the capacity of its clinical-care team to meet the growing need for care.

Northwest Arkansas Free Health Center
Fayetteville, Arkansas
$100,000

As the only free health center in a 50-mile radius, Northwest seeks to establish a medical home for the 54,600 low-income and uninsured people in Washington County. Faced with a significant increase in the number of patients needing care but lacking health insurance, Northwest will use Kresge's two-year, $200,000 grant to improve and expand its operations.

Partners for Healing
Tullahoma, Tennessee
$50,000

Since 2001, the free medical clinic has provided primary care, diagnostic testing and referrals to uninsured residents living in three rural counties in southern Tennessee. Partners for Healing will use Kresge's two-year, $100,000 grant to expand its hours of operation, provide medical services at a satellite location and increase medication assistance to patients.

Rhode Island Free Clinic Inc. (2009 grant)
Providence, Rhode Island
$150,000

The free clinic exclusively serves uninsured patients who seek primary and mental-health care and free prescriptions at its ambulatory-care facility, and operates a Physicians Network to treat other residents throughout the state. Kresge's two-year, $300,000 grant for staff support enables the clinic to expand its hours and recruit volunteer physicians.

Santa Barbara Neighborhood Clinics (2009 grant)
Isla Vista, California
$150,000

Uninsured and low-wage service and agricultural workers receive a wide spectrum of medical, dental, mental-health and disease-management care at the organization's clinics and program centers in Santa Barbara County. Kresge's two-year, $300,000 grant supports operating expenses to help meet the increased demand for services.

Santa Cruz Women's Health Center (2009 grant)
Santa Cruz, California
$125,000

The center plays a vital safety-net role by delivering comprehensive primary care, chronic care, behavioral health and complementary medical services for women and children, including many chronically ill, homeless and uninsured patients. Faced with increasing demand for services, the clinic uses Kresge's two-year, $275,000 grant to cover mounting operating expenses.

Shelter Health Services Inc.
Charlotte, North Carolina
$50,000

Operating within a Salvation Army shelter, the clinic provides free health care and health education to homeless women and children in Mecklenburg County. Kresge's two-year, $100,000 grant will allow the clinic to expand access and services through several initiatives designed to improve clinical testing, infrastructure, electronic health record-keeping and health education.

Siloam Family Health Center
Nashville, Tennessee
$150,000

Established in 1991, the health center offers primary care and specialty health care to uninsured, low-income residents, including many who are foreign-born. Assisted by this two-year, $300,000 grant, the center will expand its staffing hours and purchase communications-service technology to improve its efficiency.

Safety-net Enhancement Initiative

Through a two-part process, this grant opportunity seeks to foster new models of health-care delivery among local and regional providers in order to reduce health disparities and improve the health outcomes of adults and children living in underserved communities.

In February 2010, the foundation awarded grants of $75,000 each to 12 public-health agencies and community nonprofit organizations in 11 states for program planning and design. This constituted part-one of the grant opportunity.

In December 2010, the 12 organizations that received program planning and design grants competed for an additional $750,000 each to support the build out of their proposed demonstration projects. This constituted part-two funding. Eight grantees were awarded a combined $6 million over three years. The projects will be evaluated for their effectiveness in reducing health disparities.

Planning grant recipients awarded February 2010

Alameda County Public Health Department
Oakland, California

Beaufort-Jasper-Hampton Comprehensive Health Services Inc.
Ridgeland, South Carolina

Christ Community Health Services Inc.
Memphis, Tennessee

Cleveland Clinic Foundation
Cleveland, Ohio

Kokua Kalihi Valley Comprehensive Family Services
Honolulu, Hawaii

North Country Healthcare Inc.
Flagstaff, Arizona

Primary Care Coalition of Montgomery County Inc.
Silver Spring, Maryland

Saginaw County Department of Public Health
Saginaw, Michigan

Southern Illinois Healthcare Foundation
Sauget, Illinois

Taos Health Systems Inc. Holy Cross Hospital
Taos, New Mexico

Voices Of Detroit Initiative
Detroit, Michigan

Whittier Street Health Center Committee Inc.
Roxbury, Massachusetts

Demonstration project grant recipients awarded December 2010

The department, which designs and delivers community-health services and programs, serves as the lead agency for Food to Families, an initiative aimed at reducing the risk of obesity, improving access to healthy foods and fostering community activities that support the health of African American and Latino pregnant women.

Alameda County Public Health Department
Oakland, California

The health center, which has provided services to medically underinsured communities for nearly 40 years, is partnering on a model project to develop a community-based leadership organization responsible for ensuring that comprehensive health and fitness services are available to vulnerable residents of Sheldon Township.

Beaufort-Jasper-Hampton Comprehensive Health Services Inc.
Ridgeland, South Carolina

The Cleveland Clinic is a nonprofit academic medical center that integrates clinical and hospital care with research and education. Assisted by this grant, the clinic will develop the East Cleveland Teen Collaborative as a demonstration project designed to improve the health behaviors and outcomes of at-risk youth and encourage their positive engagement in the East Cleveland community.

Cleveland Clinic Foundation
Cleveland, Ohio

The health and social-services agency serves Asians, Pacific Islanders and other immigrants living in Kalihi Valley. Kresge's grant will support the demonstration phase of the "Return to Our Roots" project, which is designed to address the mental-health issues impacting the health of low-income, foreign-born residents facing language and cultural-transition challenges.

Kokua Kalihi Valley Comprehensive Family Services
Honolulu, Hawaii

One-third of North Country's patients are uninsured, working poor, making it an important provider of full-spectrum medical and dental services to underserved residents in nine rural communities. Funding from Kresge's grant will support the *Hermosa Vida* project, a collaborative initiative to provide low-income children with access to health information, fitness programs, nutrition counseling and healthy life-style supports.

North Country Healthcare Inc.
Flagstaff, Arizona

Taos Health Systems Inc.
Holy Cross Hospital
Taos, New Mexico

The nonprofit health-care organization operates Holy Cross Hospital and provides health-care services to residents of ethnically diverse communities in the state's north-central region. With this grant, Taos Health Systems will spearhead implementation of "La Jicarita Family Health Initiative," a demonstration project focused on building a community-based system and infrastructure to improve the health and well-being of children.

Voices Of Detroit Initiative
Detroit, Michigan

The community-health collaborative works to improve health services for medically underserved populations by coordinating the efforts of local health systems, public-health agencies, community-health centers and grassroots organizations. Kresge's grant will support the rollout of a "Healthy Living Mall" model designed to reduce the incidence of diabetes and hypertension among seniors living on a residential-housing campus.

Whittier Street Health Center Committee Inc.
Roxbury, Massachusetts

As a primary provider of clinical and social services for 14,000 clients, the health center has led a partnership of agencies, academics and community organizations in developing the "Building Vibrant Communities" project to address high rates of hypertension and depression among residents in Boston public-housing developments.

Human Services

Human Services: Grants

Alliance for Children and Families Inc.
Milwaukee, Wisconsin
$171,928

The alliance offers leadership and management-development services to its national membership network of 350 nonprofit human-services agencies serving 3,000 people in 8,000 U.S. communities. Kresge's grant will support the planning phase of a pilot project to create chief strategy officer positions within the alliance's national office and 15 multiservice member organizations.

America's Second Harvest of Coastal Georgia
Savannah, Georgia
$200,000

Operating in a 21-county area in southeastern Georgia, the nonprofit provides food to partner agencies and operates a Mobile Food Pantry program to distribute food directly to rural residents. The construction of a new addition to an existing food warehouse, assisted by this challenge grant, will provide a commercial kitchen for the Kids Café program.

Berks Women in Crisis
Reading, Pennsylvania
$250,000

Berks provides emergency and transitional shelter, child daycare, meals, counseling and support services to women and children who are victims of domestic violence. A challenge grant will go toward the construction of a new LEED-rated multiservice center.

The Bridge Over Troubled Waters Inc.
Pasadena, Texas
$750,000

The crisis center provides comprehensive case-management and support services to domestic-violence victims and homeless individuals. The construction of a new 25-bed emergency shelter, supported by this challenge grant, will enable the center to expand its capacity to meet the increasing need for services.

Capital Aggregation Initiative – The Edna McConnell Clark Foundation (2008 grant)
New York, New York
$2,000,000

The foundation seeks to advance opportunities for low-income youth, age nine to 24, and has selected grantees to participate in a funding syndicate that will enable them to achieve sustainability at scale. In partnership with the foundation, Kresge awarded a three-year, $3,000,000 growth-capital grant to both Memphis-based Youth Villages and the Nurse-Family Partnership in Denver.

Carbondale Community Nonprofit Center
Carbondale, Colorado
$250,000

The center is a joint effort to transform a vacant school into a green facility offering affordable space for nonprofit organizations in a seven-county region. The new Third Street Center, supported by this challenge grant, will house 25 community and regional nonprofit tenants.

Catholic Charities and Community Services of the Archdiocese of Denver Inc.
Denver, Colorado
$171,271

Nearly 4,400 vulnerable, low-income individuals and families throughout Colorado receive housing, counseling, immigration, child-care and other critical services through Catholic Charities each year. The agency will use challenge-grant funding to construct and expand the Guadalupe Community Assistance Center and Shelter in Weld County, allowing for the consolidation of programs and shelter services.

Center on Budget and Policy Priorities
Washington, D.C.
$100,000

The nonprofit research and policy institute focuses on safety-net issues, policies and programs, such as food assistance and income support, which affect low-income households. Kresge's four-year, $600,000 grant will support the center's efforts to strengthen the Temporary Assistance for Needy Families program and Supplemental Nutrition Assistance Program by training human-services providers, developing recommendations and forging strategic partnerships.

Children's Defense Fund Minnesota
St. Paul, Minnesota
$150,000

Dedicated to improving the lives of children through public education, advocacy and research, the Children's Defense Fund's Minnesota office created the Bridge to Benefits project to bolster the economic stability of low-income families by connecting them to public programs and tax credits. This two-year, $450,000 grant will support expansion of the project to additional sites and four other states.

Colorado Coalition for the Homeless
Denver, Colorado
$1,000,000

The Colorado Coalition operates 33 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. Kresge's two-year, $1,375,000 grant will enable the coalition to expand its residential facilities to accommodate more than 200 additional homeless families, and broaden its support services and job-training programs.

Community Emergency Assistance Program Inc.
Brooklyn Park, Minnesota
$350,000

The safety-net provider operates a food bank and provides homeless-prevention support, services to seniors, and transportation programs. This challenge grant will be used to construct a LEED-rated family center.

Credit Where Credit Is Due
New York, New York
$250,000

The organization delivers financial education and related services to individuals and families, promoting upward economic mobility. Challenge-grant money will support the renovation of an existing building that will serve as a new headquarters.

Crosspoint Inc.
San Antonio, Texas
$400,000

Crosspoint offers residential re-entry services to formerly incarcerated citizens and outpatient behavioral-health services to veterans and others. Assisted by this challenge grant, the agency plans to purchase a residential facility, which will increase its ability to serve additional clients.

Crossroads Safehouse Inc.
Fort Collins, Colorado
$300,000

Women and children who are victims of domestic violence receive emergency shelter and transitional housing at Crossroads Safehouse along with a continuum of services leading to independence. This challenge grant will go toward the renovation of donated facilities that will house 32 additional bedrooms and accommodate families and battered men.

Family and Children's Services
Tulsa, Oklahoma
$700,000

The agency provides safety-net services for children and adults, including emergency food, housing assistance, and counseling. The renovation of a six-story, comprehensive-resource center, aided by this challenge grant, will expand the agency's capacity and consolidate its programs.

Family Independence Initiative (2008 grant)
Oakland, California
$150,000

The organization's innovative anti-poverty model empowers low-income families to take responsibility for improving their lives by awarding incentive grants based on positive changes they make on their own behalf. This three-year, $450,000 grant will help to build the infrastructure for evaluating the model's effectiveness and establish additional sites in California and nationally.

Futures Without Violence
San Francisco, California
$1,000,000

The organization works to end violence against women and children through public education, professional training, advocacy, and policy initiatives. Challenge-grant funding will be used to renovate an existing building to create a LEED-rated education and program center with meeting space.

Goodwill Industries of Greater Cleveland and East Central Ohio Inc.
Canton, Ohio
$150,000

Serving a 10-county area in Ohio and West Virginia, the organization offers job-readiness and placement, case-management, counseling, substance-abuse treatment, and parenting services to 11,000 individuals annually. The renovation of a warehouse, using this challenge grant, will create a community campus for 20 health and human-services organizations and enhance the equity, efficiency and effectiveness of services delivery.

Goodwill Industries of Greater Cleveland and East Central Ohio Inc.
Canton, Ohio
$500,000

Serving a 10-county area in Ohio and West Virginia, the organization offers job-readiness and placement, case-management, counseling, substance-abuse treatment, and parenting services to 11,000 individuals annually. This grant will support the implementation of an integrated client-tracking system for use by 20 health and human-services organizations in a newly renovated community campus.

Greater Baton Rouge Food Bank Inc.
Baton Rouge, Louisiana
$1,100,000

The food bank collects, processes, and distributes nearly 11 million pounds of food annually to 126 nonprofits. Faced with increasing demand for food assistance, the organization will use this challenge grant to purchase and renovate a larger, more efficient facility to serve as its distribution center.

Haven for Hope of Bexar County
San Antonio, Texas
$2,500,000

Established in 2006 to develop a comprehensive system for assisting homeless individuals and families, Haven for Hope currently coordinates 150 different social services from 79 partner agencies through its master case managers and centralized case-management tracking system. Kresge will support the creation of a single-stop campus with a $1,500,000 grant for facilities construction and renovation and a $1,000,000 grant for operations.

Indiana University
Indianapolis, Indiana
$270,000

The university is home to the Center on Philanthropy, which seeks to increase the understanding of philanthropy and improve its practice. This three-year, $600,000 grant will support new research on the human-services sector and the dissemination of findings to practitioners, funders, and policy makers.

Inspiration Corporation
Chicago, Illinois
$300,000

The organization provides a continuum of services, ranging from housing placement and vocational training to substance-abuse treatment and therapy. This challenge grant will be used to purchase and renovate a building in Garfield Park to create a LEED-rated facility with accommodations for additional clients.

Mercy Housing and Human Development Inc.
Gulfport, Mississippi
$400,000

Mercy Housing delivers a comprehensive array of human-development services, including housing, emergency assistance, life-skills training, employment readiness and placement, and financial and asset-development counseling. This grant will support a project to acquire, renovate and open a new housing and multiservice center serving 7,000 additional individuals annually.

Michigan Association of United Ways Inc.
Lansing, Michigan
$1,157,500

The association, which works directly with Michigan's 64 local United Ways to develop responses to current and emerging issues, is coordinating the Michigan Benefits Access Initiative that provides needy Michigan families with one-stop access to public benefits. Kresge's four-year, $2,105,000 grant will enable the initiative to expand its Web-based MiBridges application program for submitting benefits requests online.

Midlands Housing Alliance Inc.
Columbia, South Carolina
$500,000

The alliance moves homeless individuals into permanent housing through a comprehensive approach that includes services designed to build self-sufficiency, employment and educational opportunities. This grant provides $250,000 for the renovation of an existing facility that will serve as a transitional-housing center and an additional $250,000 to support the center's expanded services.

Mid-South Food Bank
Memphis, Tennessee
$550,000

As a leader in the fight against hunger, the food bank is spearheading the Safety-Net Collaborative, an alliance of local organizations dedicated to meeting basic human needs by providing needy individuals with access to housing, counseling, meals, substance-abuse treatment, health care and job training. Funding will support the collaborative's programming.

Monroe County Opportunity Program
Monroe, Michigan
$100,000

The community-action agency delivers emergency food, housing assistance, energy conservation, transportation and home care to more than 7,300 low-income and elderly residents annually. Funding will help the agency create a "client choice pantry" that enables needy individuals and families to shop for healthy, nutritious food.

The National Alliance for Hispanic Health
Washington, D.C.
$1,498,745

The alliance's network of 500 community-based organizations delivers health and human services to 15 million low-income individuals, and its national and federal outreach partners touch the lives of 100 million people annually. This four-year, $4,298,701 grant will support the alliance's "Our Treasures" demonstration project to strengthen 10 multiservice organizations by funding new chief operating officer and/or chief development officer positions.

Founded in 1955, the agency assists homeless, low-income and disabled Detroit residents with an array of services ranging from emergency food and clothing to mental-health assessment and referral. This grant will support the renovation of Detroit's historic Michigan Bell headquarters for use as a 155-unit, LEED-rated housing facility offering on-site services.

Neighborhood Service Organization
Detroit, Michigan
$1,250,000

Homeless teenagers and their children find safe housing at New Moms and benefit from the agency's individualized case management, workforce and life-skills development, parental education and children's programming. New Moms will use Kresge's grant to build a replacement residential and program facility that will help more teen-led families gain stability and self-sufficiency.

New Moms Inc.
Chicago, Illinois
$140,000

With poverty on the rise, the community-action agency faces an increasing demand for the food, housing and emergency medical services it delivers to low-income residents in rural Oregon. Funding will be used to construct a five-acre, LEED-rated community campus with a Community Food Resource Center, Child and Family Resource Center and Head Start classroom building.

Oregon Coast Community Action
Coos Bay, Oregon
$700,000

The food bank collects and distributes 66 million pounds of emergency food annually in Oregon and southwest Washington. A challenge grant will go toward the purchase and renovation of a warehouse that will serve as a center for education and emergency food distribution.

Oregon Food Bank Inc.
Portland, Oregon
$800,000

Established in 1991 as a food pantry and soup kitchen, the organization has transitioned from providing shelter services to adopting a comprehensive model that emphasizes permanent housing and supportive services for chronically homeless individuals. Funding for the fourth year of a five-year, $1,000,000 grant will support the organization's program-expansion campaign and advance its efforts to reduce the human, social and economic toll of homelessness.

Preble Street (2007 grant)
Portland, Maine
$200,000

The agency serves high-risk young people, including gang members, truants, refugees, and immigrants, by offering life-skills, educational, and employment-training programs designed to help them become economically independent adults. This four-year, $1,500,000 grant will support ROCA's growth strategy, enabling it to strengthen its organizational capacity and achieve financial sustainability.

ROCA Inc. (2008 grant)
Chelsea, Massachusetts
$250,000

Through its "single-stop-shop" model, the organization enables families in need to apply for a variety of different public benefits and services at one centralized, easy-to-access location. This two-year, $1,500,000 grant will enable Single Stop to build out its infrastructure so it can expand its programs and improve the effectiveness and quality of its work throughout the country.

Single Stop USA Inc.
New York, New York
$850,000

As part of its effort to uplift low-income people from poverty, the organization partners with local community organizations on its EarnBenefits initiative, which connects individuals and families to public and private benefits, such as food stamps and tax credits. Kresge's three-year, $2,000,000 grant will support the refinement and expansion of the EarnBenefits model to other states.

Structured Employment Economic Development Corporation
New York, New York
$1,000,000

The agency assists poor and low-income individuals through its legal-aid services, including direct legal representation, community education, public-awareness campaigns, and advocacy on behalf of minorities, immigrants, and others who historically have been underserved or excluded from the justice system. Funding will go toward construction of a larger, more energy-efficient office building in Alamo, Texas.

Texas Civil Rights Project
Austin, Texas
$190,000

Since 1976, Tides has forged partnerships with philanthropic, nonprofit, social-entrepreneurship, and government organizations, and provided support through various programs, such as the NonprofitCenters Network, which promotes the development of multitenant nonprofit centers. This grant will fund a study to measure the programmatic, economic, environmental, and community impact of multitenant centers and their aggregate services.

Tides Inc.
San Francisco, California
$150,000

Open Door operates a drop-in and transitional housing center and a food program. The renovation of an existing building, aided by this challenge grant, will create a multitenant resource and referral center.

United Methodist Open Door Inc.
Wichita, Kansas
$500,000

University of Minnesota
Minneapolis, Minnesota
$158,550

The university is home to the Public and Nonprofit Leadership Center, which supports trained, experienced leaders who work collaboratively for the public good. This grant will fund a project to develop learning materials for nonprofit human-services leaders and managers.

University of Missouri
Columbia, Missouri
$150,000

Founded in 1839, Missouri's largest public research university houses the Harry S. Truman School of Public Affairs and the school's Rural Policy Research Institute, which analyzes the challenges, needs and opportunities facing rural America. Funding will support a project to map and produce a detailed socioeconomic and demographic framework and develop an inventory of the capacity of the rural human-services delivery system.

Urban Institute
Washington, D.C.
$100,000

The nonpartisan economic and social-policy research institute disseminates its finding to a broad audience and informs community development to promote social, civic and economic well-being. Kresge's three-year, $300,000 grant will fund a comprehensive assessment of the Greater New Orleans nonprofit sector's capabilities to deliver human services and support the pilot launch of an integrated online database, toolkit and resource hub.

Utah Food Bank Services
Salt Lake City, Utah
$500,000

Utah's leading safety-net provider distributes food to 125 agencies and programs and manages the state's 2-1-1 referral line. This challenge grant will be used for the purchase and renovation of a replacement warehouse and distribution facility, the purchase of an inventory-tracking software system, and the acquisition of trucks.

Ways To Work (2008 grant)
Milwaukee, Wisconsin
$375,000

The national economic-empowerment program provides financial education and affordable loans to low-wage earners, enabling them to purchase used cars for transportation to jobs, school and other activities. This $3,000,000 grant award includes a $1,500,000 program-related investment over five years and $1,500,000 in growth-capital funding for two years to support the program's expansion plans.

Weld Food Bank
Greeley, Colorado
$200,000

In addition to distributing food to 115 partner agencies serving 9,000 people monthly, Weld also functions as a job-training site and an intake and referral organization that provides food stamps and assistance to needy residents. The completion of a commercial kitchen, assisted by this grant, will help the food bank deliver more meals to low-income children.

Yamhill Community Action Partnership
McMinnville, Oregon
$500,000

The nonprofit operates a food bank, transit program, weatherization program, three homeless shelters, and rental assistance. This combined challenge and operational-support grant will enable the organization to purchase property and construct a facility to house its program offices and an expanded food warehouse and distribution center.

YWCA Madison Inc.
Madison, Wisconsin
$260,000

Dedicated to meeting the needs of low-income women and children for more than a century, the YWCA Madison provides emergency and permanent housing, food, clothing, transportation, education and job training, and after-school programs to 2,100 clients annually. Challenge-grant monies will be used to renovate the main residential facility and create LEED-rated housing for 150 women and children.

YWCA of Tacoma & Pierce County
Tacoma, Washington
$450,000

Established in 1906 to provide health and wellness programs for women and girls, the YWCA delivers a multiservice safety net of prevention, education and support for more than 14,000 women and children each year. With challenge-grant funding, the YWCA will purchase and renovate an apartment building for use as a domestic-violence shelter.

Economic Crisis Gap Funding

In response to the economic crisis, The Kresge Foundation Trustees approved one-time operating support grants in 2009 and 2010 to recent grant recipients for safety-net services such as food, shelter, and other emergency assistance. This support helped direct service organizations on the front line cover funding gaps caused by the economic crisis.

Adopt-A-Family of the Palm Beaches Inc.
Lake Worth, Florida
$175,000

Boys & Girls Club of Manchester
Manchester, New Hampshire
$150,000

Boys and Girls Club of Edinburg Inc.
Edinburg, Texas
$100,000

Gallatin Shalom Zone Inc.
Gallatin, Tennessee
$50,000

Good Shepherd Services
New York, New York
$175,000

Harvesters – The Community Food Network
Kansas City, Missouri
$175,000

Jewish Family & Children's Service of Sarasota-Manatee Inc.
Sarasota, Florida
$150,000

Lowcountry Food Bank Inc.
Charleston, South Carolina
$175,000

Mississippi Children's Home Services Inc.
Jackson, Mississippi
$175,000

NANAY Inc.
North Miami, Florida
$50,000

Open Arms of Minnesota Inc.
Minneapolis, Minnesota
$175,000

Pisgah Legal Services
Asheville, North Carolina
$175,000

Second Harvest Food Bank of East Central Indiana Inc.
Muncie, Indiana
$175,000

St. Vincent de Paul Society of Baltimore
Baltimore, Maryland
$175,000

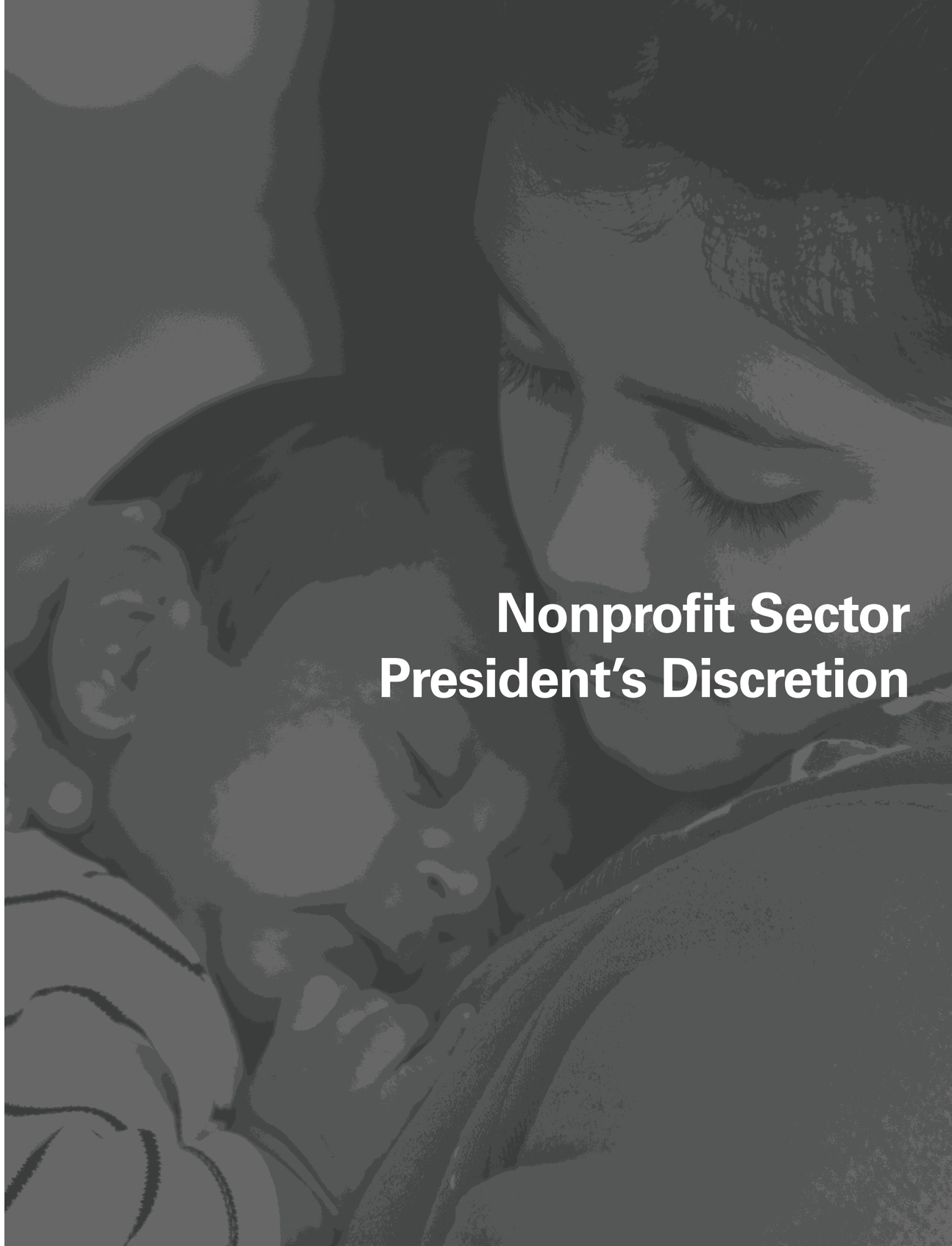
Upper Valley Haven Inc.
White River Junction, Vermont
$125,000

Veteran Homestead Inc.
Fitchburg, Massachusetts
$175,000

Wellspring Inc.
Rapid City, South Dakota
$175,000

Wellspring Family Services
Seattle, Washington
$175,000

Women's Crisis and Family Outreach Center
Castle Rock, Colorado
$175,000



Nonprofit Sector President's Discretion

Nonprofit Sector: Grants

The Aspen Institute Inc.
Washington, D.C.
$15,000

The institute fosters values-based leadership and provides a neutral, balanced venue for discussion and action on critical issues through its seminars, fellowships, policy programs and conferences. Grant monies will support the three-day Seminar for Mid-America Foundation CEOs, which convenes the leaders of philanthropies in the central part of the country.

Association for Research on Nonprofit Organizations and Voluntary Action
Indianapolis, Indiana
$65,000

The interdisciplinary organization supports philanthropy, civil society and voluntary action through the creation, application and dissemination of knowledge on nonprofit organizations. Kresge's $65,000 grant will fund the association's Building Leadership Effectively initiative as well as a capacity-building symposium and a commissioned paper assessing institutions and public policies that impact nonprofits.

Council of Michigan Foundations Inc.
Grand Haven, Michigan
$36,000

Distinguished by its 35-year history, the regional association of grantmakers now serves more than 350 organizational members and promotes philanthropy in Michigan through its advocacy, education, networking, and special initiatives. This grant will go toward Kresge's annual membership and provide ongoing support for the council's general operations.

Council of Michigan Foundations Inc. (2009 grant)
Grand Haven, Michigan
$50,000

As the sector association providing networking, education and advocacy for nearly 375 Michigan grantmakers, the council has embarked on a five-year Transforming Philanthropy through Diversity and Inclusion initiative to increase diversity and inclusion in philanthropic organizations. This three-year, $150,000 grant will support that ongoing effort.

Council on Foundations Inc.
Arlington, Virginia
$55,000

The council provides of private, community, and family foundations and corporate-giving programs with the opportunity, leadership, and tools to expand, enhance, and sustain their ability to advance the common good. Grant funding represents Kresge's annual membership support.

Foundation Center
New York, New York
$50,000

The center, which currently maintains five regional offices and 440 funding-information outlets nationwide, has worked for 50 years to strengthen the nonprofit sector by advancing knowledge about philanthropy in the United States. Grant assistance will support its ongoing efforts to offer critical resources and tools to grantmakers and grantseekers, and to increase transparency and accountability in philanthropy.

Grantmakers represents more than 2,000 individuals and 350 foundations committed to building strong, effective nonprofit organizations, and works to promote strategies and practices that contribute to grantee success. Kresge's membership support is funded by this grant for one year.

Grantmakers for Effective Organizations
Washington, D.C.
$11,500

Through its extensive database, GuideStar gathers and displays financial and organizational information on the nonprofit sector, which allows donors, funders, researchers and educators to make informed decisions. This three-year, $750,000 grant will support the launch of the GuideStar Exchange Program and other strategies leading to increased revenue, membership and operational stability.

GuideStar (2008 grant)
Williamsburg, Virginia
$250,000

The coalition of 600 leading charities, foundations and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability and serving as a common meeting ground. Funding will support Kresge's annual membership in the organization.

Independent Sector
Washington, D.C.
$17,500

Indiana University is home to The Center on Philanthropy, which is dedicated to increasing the understanding of philanthropy, improving its practice and enhancing participation in the field. Assisted by this grant, the center will offer accessible online training and scholarships to improve professional development opportunities for working nonprofit practitioners.

Indiana University
Indianapolis, Indiana
$50,000

The organization promotes philanthropic giving that serves the public good, responds to the needs of underserved people and communities, and meets high standards of integrity and transparency. Kresge's grant funding for membership will support this ongoing work.

National Committee for Responsive Philanthropy
Washington, D.C.
$15,000

Talent Initiative is a nonprofit organization dedicated to enhancing the nonprofit sector's perception, prioritization and practice of human-capital management. Kresge's grant will support the implementation of a capacity-building program designed to help high-growth nonprofits improve their ability to recruit, compensate, develop and retain a talented workforce.

Talent Initiative
Boston, Massachusetts
$50,000

Through its service grants, Taproot delivers pro bono professional team assistance to nonprofit organizations requiring capacity-building help in any of 15 different areas, including marketing, strategic planning, leadership development, human resources, fundraising and technology. This grant will enable Taproot to update and relaunch its donor database service grant in five markets.

Taproot Foundation
San Francisco, California
$50,000

A project of the Tides Center, Emerging Practitioners in Philanthropy is a national membership association focused on the next generation of grantmakers. This grant will enable the association to build the leadership-development capacity of the nonprofit sector's multigenerational workforce by framing key issues, highlighting successful efforts to address generational change, and proposing actionable, practical solutions.

Tides Center
San Francisco, California
$55,000

Legacy International Grant

The YMCA of the USA is working with the YMCA of Mexico to support the Mexico Philanthropy Development Initiative. The three-pronged, $5 million program seeks to help Y leaders establish a permanent fundraising infrastructure, complete ongoing capital campaigns for projects at four sites, and advance the culture of philanthropy in Mexico through the development and strengthening of partnerships with the YMCA of the USA, local donors, and other philanthropic organizations.

YMCA of the USA on behalf of the YMCA of Mexico
(2005 grant)
Chicago, Illinois
$191,300

President's Discretion: Grants

The Broad Foundations
Los Angeles, California
$50,000

The Eli and Edythe Broad Foundation seeks to transform urban K–12 public education through better governance, management, labor relations and competition. With this grant funding, Kresge will join a coalition of foundations led by The Broad Foundations to recruit and retain a high-quality leader to serve as the emergency financial manager for the Detroit Public Schools.

Council of Michigan Foundations Inc.
Grand Haven, Michigan
$5,000

Serving a membership of more than 350 independent, family, community, and corporate foundations, giving programs, and public charities, the council endeavors to strengthen, promote, and increase philanthropy in Michigan. This grant will enable 220 Detroit high school students to attend a keynote address and luncheon with First Lady Michelle Obama at the Detroit Institute of Arts, as part of the Remarkable Mentors on the Road Project.

Institute for Local Self-Reliance Inc.
Minneapolis, Minnesota
$50,000

The institute provides research and policy expertise to grassroots organizations working to maximize the authority of local and state governments to achieve sustainable, equitable communities. Kresge's grant provides general support for the New Rules Project, a multifaceted, multidisciplinary effort to design laws and rules that serve residents in five areas, including clean energy, retail-business and waste-based economic development, telecommunications, and community banking.

Nonprofit Finance Fund
New York, New York
$750,000

This grant supports the new ArtPlace Initiative, a new national funder collaborative working alongside the National Endowment for the Arts to accelerate creative placemaking across the United States. Funds committed to ArtPlace are overseen by the Nonprofit Finance Fund, a nonprofit lender and financial consulting organization that serves as investment and grant manager for the collaboration to accelerate creative placemaking across the United States.

Haiti Disaster Response

In January 2010, an earthquake struck the island nation of Haiti. An estimated 3 million people were affected, including 1 million left homeless. To contribute to the international relief effort, the foundation matched 5:1 all contributions made by staff members.

Adventist Development and Relief Agency International
Silver Spring, Maryland
$200

American National Red Cross
Washington, D.C.
$2,150

CARE USA
Atlanta, Georgia
$2,200

Catholic Relief Services
Baltimore, Maryland
$2,000

Community Foundation of Broward Inc.
Fort Lauderdale, Florida
$10,000

Detroit Annual Conference of The United Methodist Church
Rochester, Michigan
$200

Doctors Without Borders USA Inc.
New York, New York
$2,100

Friends of the World Food Program Inc.
Washington, D.C.
$2,000

Habitat for Humanity International
Americus, Georgia
$860

Holt International Children's Services
Eugene, Oregon
$1,000

Partners in Health
Boston, Massachusetts
$2,080

Presbyterian Church (USA)
Louisville, Kentucky
$600

Save the Children Federation Inc.
Westport, Connecticut
$18,200

United States Fund for UNICEF
New York, New York
$500

William J. Clinton Foundation
New York, New York
$2,000

2011

Grant and Program-related Investment Activity

National Overview: 2011

Grant awards by location

This map shows grant recipients by state and program area. Please note that grant recipients sometimes use our support in areas far from their headquarters. For example, we may support a Boston-based organization which is working in the Gulf Coast. In addition to this U.S. grantmaking, we provided $2.7 million to support higher education in Africa. On the following page, you'll find graphic representations of the number of grants and program-related investments awarded in each program, and the totals paid out.

Program Area

- AC Arts & Culture
- CD Community Development
- DT Detroit
- ED Education
- EN Environment
- HE Health
- HS Human Services
- ✳ Nonprofit Sector Support
  President's Discretion

Washington
$.9 million
5 grants
AC EN HE

Oregon
$1.8 million
7 grants
ED EN HE HS

California
$15 million
37 grants
AC CD ED EN HE HS ✳

Nevada

Idaho

Montana
$ .3 million
2 grants EN

Wyoming

Utah

Colorado
$.5 million
3 grants
AC EN HS

Arizona
$.6 million
2 grants
AC HE

New Mexico
$.6 million
3 grants
AC EN

North Dakota

South Dakota
$ .1 million
1 grant AC

Nebraska
$ .2 million
1 grant EN

Kansas
$ .4 million
1 grant
EN

Oklahoma
$ .8 million
1 grant
HS

Texas
$4.1 million
7 grants
AC ED HS

Minnesota
$6 million
10 grants
AC CD EN HE HS

Iowa

Missouri
$.6 million
3 grants
AC HS

Arkansas
$1.8 million
3 grants
ED HE HS

Louisiana
$.3 million
1 grant
AC

Wisconsin
$5.4 million
1 grant HS

Illinois
$9.7 million
11 grants
AC ED EN HE HS

Mississippi

Michigan
$33.7 million
73 grants
DT ED EN HE HS ✳

Indiana

Ohio
$1.9 million
3 grants
AC CD HE

Kentucky
$.3 million
2 grants
AC ED

Tennessee
$.4 million
2 grants EN HE

Alabama
$.1 million
1 grant
AC

Georgia
$.9 million
2 grants
ED HS

Florida
$2.9 million
5 grants
EN HE HS

South Carolina
$.9 million
3 grants
AC

North Carolina
$2 million
3 grants AC ED ✳

West Virginia

Virginia
$5.1 million
10 grants
AC ED EN HS ✳

Pennsylvania
$17.2 million
11 grants
AC DT EN HE HS ✳

New York
$19.8 million
40 grants
AC CD DT ED EN HE HS ✳

Vermont
$ 1.1 million
2 grants
EN

Maine
$ .5 million
1 grant AC

New Hampshire
$ 1.2 million
2 grants
AC EN

Massachusetts
$10.5 million
27 grants
AC CD DT ED EN HE HS ✳

Rhode Island
$ .07 million
1 grant AC

Connecticut
$.05 million
1 grant
HE

New Jersey
$ .3 million
1 grant HE

Delaware

Washington D.C.
$16.4 million
43 grants
AC CD DT ED EN HE HS ✳

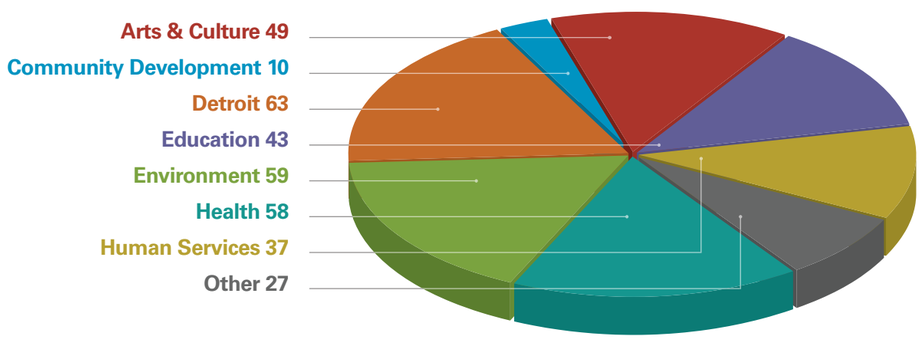
Maryland
$2.5 million
9 grants
AC DT ED EN HE ✳

Alaska

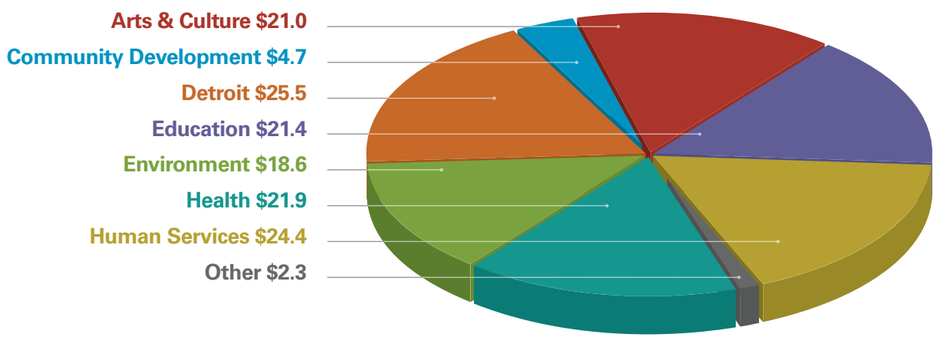
Hawaii
$ .2 million
1 grant EN

2011 Investment Activity

2011 Number of Awards by Program Area



2011 Dollar Amounts Paid Out by Program Area (in millions)



Arts & Culture

Arts & Culture: Grants

Advaita Society (Kala Art Institute)
Berkeley, California
$35,000

The nonprofit organization offers artists professional work facilities and opportunities to develop and exhibit their artwork. Grant money will be used for technical assistance to develop a systems-replacement plan for the society's Kala Art Institute, an artists' residency and arts center.

Appalachian Artisan Center of Kentucky Inc.
Hindman, Kentucky
$34,300

The center strives to build a strong arts-based economic sector through education, business development and artists' services while preserving the region's cultural traditions. This technical-assistance grant will support the development of a strategic business plan rooted in capitalization principles as the center expands.

Artists for Humanity (2010 grant)
Boston, Massachusetts
$200,000

Artists for Humanity combines workforce development in the creative industries and academic achievement for teens. Kresge's two-year, $300,000 grant for general operations will support this arts microenterprise activity.

Artspace Projects Inc.
Minneapolis, Minnesota
$1,500,000

A national leader in developing, owning and managing affordable live/work space for artists, Artspace reclaims abandoned buildings and renovates historic structures that help anchor arts districts and contribute to broader community revitalization. The organization will scale up its real-estate activities and community-building impact, assisted by Kresge's three-year, $3,000,000 grant.

AS220 (2010 grant)
Providence, Rhode Island
$150,000

Serving as a hub for creative activity and a model for downtown revitalization, the community-based arts organization provides support and opportunities for artists, operates art-production facilities and gallery space, and engages at-risk students and incarcerated youth through art classes, workshops and mentoring. Kresge's two-year, $300,000 grant will support AS220's general operations and create a building-systems-replacement plan.

Asian Arts Initiative
Philadelphia, Pennsylvania
$150,000

The community-based, multidisciplinary arts center invites artists and community members to create art around the diverse experiences of Asian Americans, to address the social context, and to effect positive change. This two-year, $300,000 grant will provide general operating support and seed a building-reserves fund.

Ballet Theatre of Boston Inc.
Cambridge, Massachusetts
$250,000

The nonprofit professional performance company and school, also known as the José Mateo Ballet Theatre, has built a reputation for innovative programming, artistic excellence and extensive community engagement activities. This grant will go toward the establishment of a building-reserves fund.

Boston Symphony Orchestra Inc.
Boston, Massachusetts
$1,000,000

Boston Symphony and Boston Pops orchestra performances, together with the summer concert series held at Tanglewood in the Berkshires, bring classical and contemporary music to live audiences of nearly 2 million people. This grant will support facility upgrades and system repairs at Symphony Hall and Tanglewood, and the establishment of a new building-reserves fund, as part of the organization's comprehensive capitalization strategy.

Building Bridges Across the River
Washington, D.C.
$50,000

The organization oversees the Town Hall Education Arts Recreation Campus, which houses partner nonprofit organizations offering access to high-quality educational, arts, recreational, health and social-services programs for low-income, minority residents. This technical-assistance grant will support the development of a strategic business plan rooted in capitalization principles for long-term sustainability.

California Institute of the Arts (2010 grant)
Valencia, California
$100,000

Through its free after-school and school-based arts programs, the institute's Community Arts Partnership provides Los Angeles County youth with arts-education opportunities while giving college art students real-life opportunities to teach and refine their abilities. This two-year, $200,000 grant will support the program's ongoing work.

Children's Museum of Pittsburgh
Pittsburgh, Pennsylvania
$250,000

The award-winning museum engages adults and children from all walks of life through interactive exhibits, wide-ranging outreach programs and community-redevelopment initiatives. Kresge's two-year, $750,000 grant will bolster the museum's building-reserves fund and support its system-replacement plan, as part of its comprehensive capitalization strategy.

Citi Performing Arts Center
Boston, Massachusetts
$750,000

The nonprofit institution inspires broad-based appreciation for the performing arts through quality programming and community engaged activities. This funding will help the center make repairs to the Wang and Shubert theaters and increase its building-reserves fund, as part of its comprehensive capitalization strategy.

Clemente Soto Velez Cultural and Educational Center Inc.
New York, New York
$75,000

The center cultivates the development, exhibition and appreciation of Puerto Rican-Latino arts, and promotes artists and performance events that reflect the cultural diversity of the Lower East Side and the city as a whole. This technical-assistance grant will help the organization develop a business plan rooted in capitalization principles.

Cleveland Public Theatre Inc.
Cleveland, Ohio
$500,000

The theater develops new, socially conscious theatrical works, engages underserved communities, empowers participants to work for community change, and is an anchor in an arts-led community revitalization effort. This two-year, $1,000,000 grant will seed a building-reserves the theater's four historic buildings, as part of its comprehensive capitalization strategy.

Coastal Maine Botanical Gardens
Boothbay, Maine
$500,000

The organization, which was established in 1991 to preserve and enhance the botanical heritage and natural landscapes of coastal Maine, engages the public through educational programs, special events, an organic-foods café and local food donations. This grant will be used to create a building-reserves fund, as part of its comprehensive capitalization strategy.

College for Creative Studies (2010 grant)
Detroit, Michigan
$100,000

The Detroit-based institution of arts and design offers a wide variety of academic degrees to students while preparing them for professional careers. This two-year, $200,000 grant will support the college's community + public arts: DETROIT initiative, which engages local artists, residents, and youth in public-art project in Detroit neighborhoods.

Columbia College Chicago (2010 grant)
Chicago, Illinois
$150,000

The urban private arts and media college created the Center for Community Arts Partnerships, which includes the Urban Missions program to engage academic departments and community-based arts organizations in co-creating high-quality arts programs with community youth and college students. This two-year, $300,000 grant will support the continuation and evaluation of the Urban Missions program.

Cornerstone Theater Company
Los Angeles, California
$150,000

The multi-ethnic, ensemble-based theater company commissions and produces both original works and contemporary adaptations of classics that combine the artistry of professional and community collaborators. Made in collaboration with three other Kresge programs, the three-year, $450,000 grant will fund development and presentation of The Hunger Cycle, a series of dramatic productions based on personal narrations that seeks to heighten awareness and involvement in the nation's hunger crisis.

Creative Capital Foundation (2009 grant)
New York, New York
$250,000

Through its Professional Development Program workshops, the foundation provides executive coaching in self-management, strategic planning, fundraising and promotion to artists, enabling them to achieve their artistic, financial, and long-term career goals. This four-year, $1,500,000 grant will help strengthen and update the program's offerings and extend its reach to additional artists in underserved communities.

Cultural Development Corporation (2009 grant)
Washington, D.C.
$132,500

The organization creates opportunities, housing and work space for artists and arts groups that contribute to community development and quality of life in the nation's capital. This three-year, $300,000 grant will subsidize the operations of arts incubators and residency programs, which provide back-office support services and peer-learning workshops to local artists and arts organizations.

EdVenture
Columbia, South Carolina
$750,000

EdVenture, the largest children's museum in the southeastern United States, offers interactive exhibits and programs focused on early literacy, health education, science and technology, environmental sustainability and other areas. Kresge's four-year grant commitment will support a building-reserves fund, as part of an overall capitalization plan.

Efforts of Grace Inc.
New Orleans, Louisiana
$100,000

The organization develops programs, activities and creative works highlighting positive contributions made by African Americans to their communities, and operates the Ashé Cultural Arts Center in New Orleans. This three-year, $300,000 grant will provide general operating support, technical assistance for a systems-replacement plan, and seed money for building-reserves and operating-reserves funds.

Ethos Inc. (2010 grant)
Portland, Oregon
$25,000

Ethos offers in-house music lessons and programs for low-income youth, supporting after-school music classes and multicultural music performances in public schools and developing sustainable music programs in underserved communities. Kresge's two-year, $150,000 grant will support renovations and repairs to Ethos' North Portland headquarters and replenish its reserve fund.

Fells Pointe Creative Alliance
Baltimore, Maryland
$53,000

The alliance supports Maryland artists through artists' housing and services, and advances the arts through exhibitions, screenings, performances and educational programs. Funding will enable the organization to complete systems-replacement and strategic business plans, based on sound capitalization principles.

First Peoples Fund
Rapid City, South Dakota
$50,000

The fund works to preserve and advance American Indian and Alaska Native arts and culture by providing financial support and market opportunities for creative, community-centered First Peoples artists. This two-year, $100,000 grant for general operations will allow the organization to expand its programs and participation.

Fractured Atlas Productions Inc. (2010 grant)
New York, New York
$375,000

In addition to offering back-office support programs and services to artists and arts organizations, Fractured Atlas operates an online database that allows artists working in theater, music and dance to search for affordable rehearsal and performance space in five New York City boroughs. This two-year, $750,000 grant for general operations will support the expansion of its services into new markets.

Grantmakers in the Arts (2009 grant)
Seattle, Washington
$45,000

The national membership organization for private and public-sector grantmakers seeks to support arts funders and to strengthen and expand the field of arts philanthropy. This three-year, $165,000 grant will fund Grantmakers in the Arts' general operations and provide additional support for a new communications initiative to enhance its information-sharing and dissemination services.

Grantmakers in the Arts
Seattle, Washington
$40,000

The national membership organization for private and public-sector grantmakers seeks to support arts funders and to strengthen and expand the field of arts philanthropy. Kresge's two-year, $60,000 grant will underwrite 12 daylong seminars on capitalization for local and regional arts and culture funders.

The center blends its efforts to advance Latino culture with other necessary elements for community building, including education, nutrition and economic development. Funding from Kresge's two-year, $250,000 grant will help the center sustain and expand these activities.

Guadalupe Cultural Arts Center (2010 grant)
San Antonio, Texas
$125,000

Now in its 37th year, Intermedia Arts serves as a catalyst for community building and leadership development among artists, educators and community-development professionals. Kresge's two-year, $200,000 grant for general operating support will enable the arts center to continue its community-arts and civic-engagement programs.

Intermedia Arts Minnesota (2010 grant)
Minneapolis, Minnesota
$75,000

The center is an industry leader in advancing the appreciation of jazz through performance and education and in ensuring a vibrant future for the art form. Funding will provide strategic capital to support the center as it explores lines of business that can help it shift its business model.

Jazz at Lincoln Center
New York, New York
$1,000,000

The association preserves, interprets and enhances Bartram's garden and house, declared a National Historic Landmark, and builds awareness of the Bartram legacy of botany, art and natural science through community engagement activities. This technical-assistance grant will be used to develop a systems-replacement plan for maintenance of its facilities

John Bartram Association
Philadelphia, Pennsylvania
$46,600

KDHX is an independent, member-supported FM radio station and media-arts organization that broadcasts locally produced, original programming to 95,000 listeners each week, and to a worldwide audience via the Internet. Grant funding will allow the station to expand and upgrade its broadcast and production facilities.

KDHX
St. Louis, Missouri
$450,000

The strategic 10-year initiative, launched in 2003, creates a more supportive environment for artists by raising awareness of issues, seeding effective programs, building a knowledge base and strengthening practitioner networks. Kresge's three-year, $1,860,000 grant commitment will support and expand the Creative Communities program and network, and advance information and research efforts.

Leveraging Investments in Creativity Inc. (2009 grant)
New York, New York
$263,000

This artists residency program sponsors residencies for 250 literary, visual and performing-arts artists annually on its 450-acre estate. Grant money will be used to renovate and expand the colony's library and media center, and to establish a building-reserves fund.

MacDowell Colony Inc.
Peterborough,
New Hampshire
$1,000,000

Maryland Institute formed the Community Arts Partnership in 1999 to engage college students in providing youth and adults in the Baltimore community with enriching art-based educational experiences. This two-year, $200,000 operating grant will enable the program to implement and evaluate its work.

Maryland Institute College of Art (2010 grant)
Baltimore, Maryland
$100,000

MassArt's Center for Art and Community Partnerships launched the Art Zone/Art Miles initiative in 2009 to foster greater arts interest and participation in the surrounding Mission Hill and lower Roxbury neighborhoods. Kresge's two-year, $200,000 grant will support the implementation of the Art Zone/Art Miles initiative.

Massachusetts College of Art and Design (2010 grant)
Boston, Massachusetts
$100,000

Over the past 30 years, the repertory company has established a theatrical legacy by providing arts education for the community, producing new works that address contemporary issues and collaborating with local business, nonprofit and artistic organizations. Grant money will go toward facilities upgrades to Liberty Hall and the launch of a building-reserves fund, as part of an overall capitalization plan.

Merrimack Repertory Theatre
Lowell, Massachusetts
$325,000

The organization builds capacity in the arts and culture sector by providing graduate-level education and leadership development programs for executives and boards of trustees. Kresge's three-year, $1,625,000 grant for general operations will support current and future leadership-development programs for the arts sector.

National Arts Strategies Inc.
Alexandria, Virginia
$542,000

The nonprofit arts-education organization reaches 4,000 public-school students, their parents, teachers and local communities each year through its dance classes, assemblies, residencies and performances. Assisted by this two-year, $800,000 grant, the institute will create a building-reserves fund for its new Center for Learning and the Arts in Harlem.

National Dance Institute
New York, New York
$300,000

National Dance Institute of New Mexico
Santa Fe, New Mexico
$48,000

The institute offers school-based, after-school, summer and advanced-training programs in arts and physical education to 60,000 underserved children in urban, rural and Native American communities throughout New Mexico. This technical-assistance grant will aid in the development of a strategic business plan rooted in capitalization principles.

Newberry Opera House Foundation
Newberry, South Carolina
$53,500

The city restored 1881 Newberry Opera House, operated by the foundation, has fostered Newberry's artistic and economic rebirth by showcasing talented local, regional and international artists, and positioning the town as a destination spot in the southern United States. This grant will be used to develop systems-replacement and strategic business plan rooted in capitalization principles.

New Dance Theatre Inc. and Cleo Parker Robinson Dance
Denver, Colorado
$22,000

The nonprofit performing-arts center, also known as Cleo Parker Robinson Dance, operates a professional dance ensemble, a school of dance, a theater, in-school and after-school activities, and community-outreach programs serving 15,000 youth and adults annually. The organization will develop a comprehensive business plan rooted in capitalization principles, assisted by this funding from Kresge.

New York City Center Inc.
New York, New York
$750,000

The performing-arts center serves as the home to established companies, such as the Alvin Ailey American Dance Theater and the American Ballet Theatre, and attracts young and underserved audiences through its Fall for Dance Festival and arts-education programming. Grant money will create a building-reserves fund to support the center's five-year growth campaign.

New York Live Arts Inc.
New York, New York
$1,000,000

Formed in February 2011 by a merger of Dance Theatre Workshop and the Bill T. Jones/Arnie Zane Dance Company, New York Live Arts is an example of innovation in creating a new model of presenting and producing dance. Grant money will go toward building renovations, an operating reserve, and a building reserve, in support of a new business model.

Nonprofit Finance Fund
(2009 grant)
New York, New York
$559,167

The national organization works with nonprofits to help strengthen their financial health and improve their capacities to serve their communities. This seven-year, $4,000,000 grant will create a program of education and financial incentives for a cohort of previously funded children's museums and community schools of music and art to address their building maintenance and repair needs within the context of their overall capitalization position.

Nonprofit Finance Fund
New York, New York
$1,500,000

A nonprofit lender and financial consulting organization, NFF is the manager for the ArtPlace Initiative, a funder collaborative working alongside the National Endowment for the Arts to accelerate creative placemaking across the U.S. This grant will support the second year of the ArtPlace Initiative, which uses investments in the arts and other creative efforts to advance economic and revitalization in cities.

Opera Company of Philadelphia
Philadelphia, Pennsylvania
$1,170,000

The opera company delivers outstanding productions of traditional and new repertoire that appeal to a socially and culturally diverse audience, while cultivating new audiences through education, outreach, and enrichment programs. Kresge's grant will provide strategic capital to support the opera company's shift to a new business model and comprehensive capitalization plan.

Park Square Theatre
St. Paul, Minnesota
$14,000

The theater, which anchors the downtown cultural district, produces classic works and contemporary plays, and offers education programs and workshops for children and teens. This technical-assistance grant will help the organization develop a strategic business plan rooted in capitalization principles, and ensure long-term sustainability as it expands its facilities and programming.

Penland School of Crafts
Penland, North Carolina
$600,000

Located in the Blue Ridge Mountains, the national center for crafts education offers an array of workshops in books and paper, clay, drawing, glass, iron, metals and photography, along with artists' residencies, community-collaboration programs and a gallery and information center. Kresge's four-year grant commitment will support Penland's building-reserves fund, as part of an overall capitalization plan.

Pillsbury United Communities (2010 grant)
Minneapolis, Minnesota
$150,000

Dedicated to building more vibrant communities, the nonprofit agency provides comprehensive human services through its Pillsbury House and three other neighborhood centers, and engages underserved youth and adults in the creation and production of original theatrical works through its professional Pillsbury House Theatre. Kresge's two-year, $300,000 grant will support the further integration of activities to advance community building and neighborhood vitality.

Pregones Theater is a Bronx-based ensemble whose mission is to create and perform original musical theater and plays rooted in the Puerto Rican and Latino cultures, and to present other performing artists who share its commitment to the arts and civic enrichment. Grant money will allow the organization to advance the development of a building-reserves fund.

Pregones Touring Puerto Rican Theater Collection
Bronx, New York
$60,000

Based in Houston's Third Ward, Project Row Houses have created an environment in which art can create social change. There are four key programs: a public art/installation program; the Young Mothers Residential Program; an after-school and summer education program for youth, K-12; and an affordable-housing program. This three-year, $450,000 grant, awarded in collaboration with Kresge's Community Development Program, will provide general operating support and seed a building-reserves fund.

Project Row Houses
(2010 grant)
Houston, Texas
$150,000

The arts agency fosters the growth and development of individual artists and cultural organizations in St. Louis and the surrounding county by offering support services, arts training and low-cost space for studies, galleries and classrooms. Using Kresge's two-year, $300,000 grant, the commission will expand its Community Arts Training Institute and Artspace initiative, and assess artists' live/work space needs.

Regional Cultural & Performing Arts Development Commission
(2010 grant)
St. Louis, Missouri
$150,000

The performing arts and education organization is the first and largest combined professional orchestra and community music school in the United States, and serves 150,000 people annually through its performance offerings, music classes and outreach programs. This technical-assistance grant will help the organization develop a business plan rooted in capitalization principles.

Rhode Island Philharmonic Orchestra & Music School
East Providence, Rhode Island
$67,000

Anchoring the renovated century-old Turtle Creek Pump Station, the Sammons Center nurtures the Dallas arts community by housing 12 arts organizations from different disciplines and furnishing services and facilities to more than 80 additional arts and community groups. Funding will provide project support to develop a comprehensive capitalization strategy.

Sammons Center for the Arts
Dallas, Texas
$40,700

Situated on Charleston harbor, the aquarium showcases aquatic life from five major regions of the southeast Appalachian watershed and informs visitors about the rich diversity of the state's habitats through its nine galleries, educational programs and Sea Turtle Rescue program. This grant will help the organization create a business plan rooted in capitalization principles.

South Carolina Aquarium
Charleston, South Carolina
$85,000

The nonprofit organization educates Chicago's urban youth in media arts and emerging technologies for use in self-expression, communication and social change by providing in-school programs, after-school workshops, apprenticeships and internships for low-income young people. Grant money will go toward the renovation of a building to provide state-of-the-art digital-media facilities.

Street-Level Youth Media
Chicago, Illinois
$300,000

Founded in 1976 as a touring group, Taproot has become one of Seattle's largest mid-size theater companies, serving a Pacific Northwest audience of 150,000 people annually through its main-stage productions, touring programs and acting studio. Kresge's technical-assistance grant will help the company prepare a 20-year systems-replacement plan and develop a strategic business plan rooted in capitalization principles.

Taproot Theatre Company
Seattle, Washington
$35,000

The nonprofit consulting and research group helps nonprofit organizations, agencies and foundations hone their business and management skills in finance, human resources, technology and program design and evaluation. Funding will enable the organization to assist Kresge in developing and implementing research and educational activities as part of its effort to promote the adoption of capitalization principles in the arts and culture field.

Technical Development Corporation
Boston, Massachusetts
$129,960

In 2008, the university collaborated with Florida cultural-affairs officials and the National Endowment for the Arts to launch Shands Arts in Medicine for the Panhandle, a project designed to increase arts access and participation among rural Florida Panhandle residents by providing creative opportunities in health-care settings. This two-year, $200,000 grant will expand the project into the statewide Arts in Healthcare for Rural Communities program.

University of Florida
(2010 grant)
Gainesville, Florida
$100,000

The university's UIndy Community Programs Center coordinates Wheeler Arts Community Outreach Initiative, a collaborative, multidisciplinary project to increase community-arts programs and educational opportunities for neighborhood youth, adults and university students in Southeast Indianapolis. Kresge's two-year, $200,000 grant will support the continuation and expansion of the WAC initiative.

University of Indianapolis
(2010 grant)
Indianapolis, Indiana
$100,000

University of Michigan
(2010 grant)
Ann Arbor, Michigan
$100,000

In 1990, the University of Michigan founded the Prison Creative Arts Project, which provides arts education, artist mentoring, workshops and exhibits to encourage the creation of original works of art by youth and adults in correctional institutions, juvenile facilities and urban high schools throughout the state. Kresge's two-year, $200,000 grant will expand the project's reach and impact by establishing collaborative networks of higher-education institutions, community organizations and community-arts partners in northern and western Michigan.

Urban Institute
Washington, D.C.
$50,000

The Urban Institute gathers data, conducts research, evaluates programs, and offers technical assistance and education about social and economic issues to foster sound public policy and effective government. This grant will support research on the role of arts, culture and creativity in economic and social change that will inform Kresge's future programmatic investments in the arts and community-building fields.

Village Arts and Humanities
(2010 grant)
Philadelphia, Pennsylvania
$112,500

Started as a grassroots effort to transform vacant lots into art parks for children in distressed neighborhoods, the village has evolved into a national leader with a successful track record of strengthening communities through innovative arts, educational, social, economic and youth-development programs. Kresge's two-year, $225,000 grant will support general operations and establish an operating-reserves fund.

Wing Luke Memorial Foundation (2010 grant)
Seattle, Washington
$200,000

The Wing Luke Museum of the Asian Pacific American Experience connects visitors to the rich history, culture and art of Asian Pacific Americans through innovative community-led programs that encourage multigenerational understanding and promote social justice. Kresge's two-year, $400,000 grant will support the museum's general operations.

Woolly Mammoth Theatre Company
Washington, D.C.
$11,500

For 32 years, the company has broken new ground in pursuit of its mission to engage theater artists with the community by developing, producing and promoting new plays that explore theatrical style and human experience, and by using the artistry of the theater to serve residents. A new systems-replacement plan will be completed with grant assistance.

Z Space Studio
San Francisco, California
$74,300

Z Space was founded in 1993 to support a large, evolving community of Bay-area theater artists and audiences, and has become one of the nation's leading laboratories for the development of new voices, new works and new opportunities in American theater. Funding will go toward the development of a business plan rooted in capitalization principles.

Arts & Culture: Kresge Community Arts Grants

Kresge Community Arts was a national pilot designed to use arts and culture as a civic engagement tool to address pressing community issues in five cities — Baltimore, Maryland; Birmingham, Alabama; Detroit, Michigan; St. Louis, Missouri; and Tucson, Arizona. The goal of this initiative was to encourage city residents and community-based groups to pursue arts and cultural projects that delve into important local topics, promote collaboration, and enhance neighborhoods.

The Foundation invested $200,000 over two years in each of the pilot cities. As a result, in 2009 and 2010, 112 community projects coalesced around neighborhood beautification and placemaking, arts and healing, immigration, crime and dropout rates, environmental concerns and youth violence. This work has been formative to the Arts and Culture Program's strategy and has clarified the importance of embedding arts and culture into community priorities and of the infrastructure needed to support this work.

In 2011, we awarded close-out grants to each community to conclude this program. Each close-out grant was designed to support each community's unique plan to further embed and systematize the use of arts and culture in addressing their community's issues.

Baltimore Community Foundation Inc.
Baltimore, Maryland
$100,000

The grant will develop systems, tools and networks required to sustain the use of arts and culture as a community building and development tool throughout the Baltimore Community Foundation's safe, clean, green and vibrant neighborhoods grants portfolio.

Greater Saint Louis Community Foundation
St. Louis, Missouri
$100,000

The grant will support partnership efforts to position the arts as a stabilizing force in two transitional neighborhoods where place-based art activities are evolving alongside revitalization.

Regional Cultural Alliance of Greater Birmingham Inc.
Birmingham, Alabama
$100,000

The grant will support arts and social justice training in the Birmingham community and to create artistic works commemorating the 50th anniversary of the Civil Rights movement.

Tucson-Pima Arts Council Inc.
Tucson, Arizona
$100,000

The grant will evaluate its portion of the Kresge Community Arts pilot and will build out the second phase of the People, Land, Art, Culture and Engagement plan, a community-wide process for utilizing arts and culture to shape the physical and social character of the region.

Detroit

In Detroit, we have commissioned a cultural asset map of Detroit to assist with future planning.

Community Development

Community Development: Grants

American Assembly
New York, New York
$100,000

The American Assembly, established in 1950 by Dwight D. Eisenhower as an affiliate of Columbia University, is a nonpartisan, public-affairs forum that illuminates important national policy issues and formulates innovative solutions to complex problems. This grant provided funding for the 110th assembly, held in Detroit in April 2011, which focused on strategic responses to the challenges facing cities with population loss.

The Brookings Institution
Washington, D.C.
$400,000

Brookings' Metropolitan Policy Program focuses attention on the vital role cities play as engines of economic growth and global competitiveness. Kresge's three-year, $1,200,000 grant will support research, policy and outreach activities that advance the economic transformation of Michigan's metropolitan areas.

Emerge Community Development
Minneapolis, Minnesota
$100,000

The nonprofit corporation provides economic opportunities to north Minneapolis residents through its portfolio of workforce, housing, social-enterprise and community-development programs. Emerge will use this two-year, $300,000 grant to renovate a historic library for use as a neighborhood technology, training and placement hub.

The German Marshall Fund of the United States
(2010 grant)
Washington, D.C.
$250,000

Founded in 1972 through a gift to the United States from Germany, the nonpartisan public-policy and grantmaking institution promotes greater cooperation and understanding between North America and Europe. Kresge's three-year, $750,000 grant will enable leaders from U.S. cities, including Detroit, to participate in the Comparative Domestic Policy program. It also establishes Detroit as a participating city in the Marshall Memorial Fellowship program.

Greyston Foundation Inc.
(2010 grant)
Yonkers, New York
$200,000

Greyston is a recognized pioneer in social enterprise. It operates various entrepreneurial enterprises, including the Greyston bakery, to help low-income individuals achieve self-sufficiency. Kresge's two-year, $400,000 grant will buttress the bakery's operations and allow for the enhancement of its workforce-development program.

In Our Backyards Inc.
(2010 grant)
Brooklyn, New York
$50,000

This innovative organization uses micro-philanthropy in an online format to connect small-grant donors and volunteers with groups in need of funding to carry out neighborhood environmental projects in urban areas. This two-year, $200,000 grant commitment will help the nonprofit build organizational capacity, test and evaluate a pilot program in New York City and prepare for a national roll-out.

Jobs for the Future
Boston, Massachusetts
$200,000

This nonprofit organization identifies, develops and promotes education and workforce strategies that expand opportunities for youth and adults in more than 200 communities across 43 states. Kresge's three-year, $600,000 grant, requested on behalf of the National Fund for Workforce Solutions, will support the expansion of workforce development partnerships and meet the matching requirements for a federal grant initiative.

L.A. Family Housing
North Hollywood, California
$125,000

This nonprofit organization helps families transition out of homelessness and poverty through a continuum of housing, enhanced with supportive services, delivered through three shelters and 18 permanent rental properties. This two-year, $250,000 grant will support the expansion of its model Housing Stability Program, which provides affordable, permanent housing and comprehensive wraparound services to chronically homeless families.

Living Cities Inc.: The National Community Development Initiative
(2010 grant)
New York, New York
$1,000,000

Living Cities is a premier philanthropic, corporate and public-sector partnership that brings innovative community-development opportunities and the financial power of mainstream markets to urban neighborhoods and residents. Kresge's three-year, $3,000,000 grant will support the work of Living Cities, especially through its Integration Initiative, a new program to foster models for systems reform and regional cooperation in distressed communities.

Local Initiatives Support Corporation
New York, New York
$750,000

The national community-development intermediary works through 30 local offices in 25 states to revitalize the nation's neighborhoods. It helps community-based organizations gain access to financial capital, expertise and policy support to create affordable housing and commercial activity. This two-year, $1,425,000 grant will continue Kresge's support for the expansion of its Building Sustainable Communities initiative, a multi-faceted approach to revitalization in cities and rural areas.

Oberlin College
Oberlin, Ohio
$750,000

The four-year, liberal-arts college and conservatory of music, founded in 1833, is the lead anchor institution for the Oberlin Project, a planned green redesign of the city of Oberlin that will serve as a working model of environmental sustainability and economic development. This grant will support the redevelopment of a 13-acre block in the city center as a LEED-platinum Green Arts District and the launch of America's first carbon-neutral community.

PolicyLink
Oakland, California
$250,000

PolicyLink is a national research and action institute focused on advancing economic and social equity. This grant helped to fund program development and implementation at the fourth national equity summit, "Equity Summit 2011: Healthy Communities, Strong Regions, A Prosperous America," which was held in Detroit in November 2011.

Pontchartrain Park Community Development Corporation (2010 grant)
New Orleans, Louisiana
$200,000

Established after Hurricane Katrina, the resident-led corporation and its development partners are engaged in a neighborhood planning process to reconstruct 556 affordable, "beyond green" homes in the Pontchartrain Park community, a multigenerational African American enclave. Kresge's two-year, $450,000 grant will accelerate home construction and allow the corporation to meet its design-build aspirations for affordability and energy efficiency.

Restaurant Opportunities Centers United Inc.
New York, New York
$100,000

Founded in New York City after the 9/11 terrorist attacks, the restaurant-workers organization, with 8,000 members in eight locations, seeks to improve the pay and job conditions of the nation's 10 million low-wage restaurant workers. This two-year, $200,000 grant will support the expansion of COLORS, a worker-owned cooperative restaurant that provides employment, job training and a source of affordable local food, to new sites in New Orleans and Washington, D.C., and a second location in New York.

Sustainable South Bronx
(2009 grant)
Bronx, New York
$100,000

The organization is dedicated to achieving environmental justice through innovative and economically sustainable projects. Kresge's three-year, $300,000 grant will help launch the Fabrication Laboratory in South Bronx as a program to teach residents how to digitally design and fabricate products while fostering green innovation and entrepreneurship.

Urban Institute
Washington, D.C.
$75,000

The nonpartisan economic and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Kresge's two-year, $200,000 grant will fund the second phase of the What Works Collaborative: Building and Sharing Solutions for Housing and Urban Policy, a collaboration of national foundations and four leading research institutions engaging in the development of innovative policies and approaches to the current urban crisis.

Detroit

Detroit: Grants

Alternatives for Girls
(2009 grant)
Detroit, Michigan
$75,000

For 20 years, the innovative agency in southwest Detroit has provided shelter, outreach, counseling, medical care, employment training and other services for girls and young women to change the trajectory of their lives. Kresge's three-year, $225,000 grant will enable the organization to expand its fund-development staff and stabilize its financial condition by raising funds for an operating reserve.

American Civil Liberties Fund of Michigan
(2009 grant)
Detroit, Michigan
$75,000

The American Civil Liberties Union has delivered an initiative to help strengthen and expand its programs and activities in Michigan. This three-year, $225,000 grant will support the ACLU's expansion fund and advance its efforts to address systemic civil-rights issues impacting Detroit and other urban communities.

ARISE Detroit!
Detroit, Michigan
$150,000

Working with 300 community partners, the organization has engaged more than 3,000 volunteers in hundreds of community-service programs benefiting youth, families and neighborhoods. Kresge's two-year, $300,000 grant will support the recruitment of additional volunteers, the launch of a weekly ARISE Detroit! Network radio show and service to the community on its annual city-wide Neighborhoods Day.

ArtServe Michigan Inc.
(2009 grant)
Wixom, Michigan
$50,000

Kresge's three-year, $150,000 grant will support ArtServe in its role as the lead agency for the Michigan Cultural Data Project, a collaborative initiative to collect, maintain and interpret specific data about arts and cultural organizations. The goal is to foster more data-driven strategy development, stronger financial management, and increased community arts capacity.

ArtServe Michigan Inc.
(2010 grant)
Wixom, Michigan
$75,000

ArtServe uses advocacy, capacity building and strategic communications, in partnership with constituents, stakeholders and the broader community, to cultivate the creative potential of Michigan's arts and cultural sector. This two-year, $150,000 grant will be used to support general operations to achieve the organization's mission.

ArtServe Michigan Inc.
Wixom, Michigan
$120,500

Since 2008, ArtServe has served as the professional-development partner for the Kresge Artist Fellowship program, which awards fellowships to individual artists in literary, visual and performing arts in metropolitan Detroit. This grant will support a yearlong program to deliver technical assistance, business advice and creative seminars to artists who have received fellowships in the past year.

Big Brothers Big Sisters of Metropolitan Detroit
Detroit, Michigan
$150,000

The organization has been a leader in one-to-one youth mentoring and fostering positive relationships that have a direct, lasting impact on young people, age six through 18. Kresge's grant will help the agency expand its capacity to serve youth and families by strengthening its long-term sustainability.

The Center for Michigan Inc.
Ann Arbor, Michigan
$125,000

The center is a "think and do tank" that has engaged Michigan residents in dialogue about priorities and developed a citizen-driven action plan to bolster the state's prosperity. This two-year, $250,000 grant will support the center's newest campaign to engage frontline "education consumers" in community conversations about education-policy issues and to elevate the importance of education access and quality in the state.

Central Detroit Christian Community Development Corporation (2010 grant)
Detroit, Michigan
$165,000

The nonprofit, faith-based organization provides housing, workforce training, neighborhood beautification and youth-development services designed to bolster central Detroit neighborhoods and empower residents. This two-year, $365,000 grant will be used to help organizations acquire, renovate and resell vacant, foreclosed homes in the Boston-Edison Historic District.

City Connect Detroit
(2009 grant)
Detroit, Michigan
$200,000

The organization promotes and facilitates cross-sector collaboration among nonprofits, residents, and the public sector to address important community problems and concerns. This three-year, $600,000 grant will support its operations and the implementation of a multiyear sustainability plan to secure additional support.

City Connect Detroit
Detroit, Michigan
$280,000

City Connect Detroit has served to incubate Data Driven Detroit, an independent data collection, storage and analysis. This grant will fund the development of a strategic business and financial plan to strengthen Data Driven Detroit.

City Connect Detroit
Detroit, Michigan
$48,750

City Year Detroit
(2009 grant)
Detroit, Michigan
$133,334

The Detroit chapter of this national service program engages young adults in leadership development and full-time community-building efforts, including tutoring and mentoring schoolchildren, organizing after-school programs and participating in revitalization projects. This three-year, $400,000 grant will support the High School Dropout Prevention program in six Detroit neighborhoods.

College for Creative Studies
(2010 grant)
Detroit, Michigan
$752,170

The Detroit-based institution of arts and design offers bachelor's and master's degrees to students while preparing them for careers in the professional world. As an important component of its multitude of community arts programs, it formed a partnership with Kresge in 2008 to deliver Kresge Arts in Detroit, a program to advance artists and creativity in southeast Michigan. This three-year, $1,502,940 total grant will provide 36 Kresge Artist Fellowships and two Kresge Eminent Artist Awards.

College for Creative Studies
Detroit, Michigan
$40,000

The Detroit-based arts college houses the Detroit Creative Corridor Center, which presented September 2011 inaugural launch of the Detroit Design Festival, showcasing Detroit's creative community, with support from this grant.

College for Creative Studies
Detroit, Michigan
$150,000

The Detroit-based arts college has used this grant to create video documentation of the first two Kresge Eminent Artists and 36 Artist Fellows and their creative work.

Corporation for Supportive Housing
Brighton, Michigan
$100,000

The national intermediary provides financial and technical assistance to communities to develop permanent supportive housing for people who are homeless because of unemployment and chronic health issues. This three-year, $300,000 grant will support the metropolitan Detroit office's launch of a new initiative to provide 50 people with permanent homes and an array of supportive services.

Council of Michigan Foundations Inc.
Grand Haven, Michigan
$100,000

The council is the fiscal agent for the new Michigan Office of Urban and Metropolitan Initiatives established by Michigan Gov. Rick Snyder. Kresge's two-year, $200,000 grant will help the office develop and deliver a policy agenda to revitalize Michigan's major cities and strengthen their economies.

Cultural Alliance of Southeastern Michigan
(2010 grant)
Detroit, Michigan
$125,000

The alliance strengthens the arts sector in a seven-county region by fostering collective action, partnerships and collaborative efforts, providing research, advocacy, marketing, and professional development services to nonprofit arts and culture organizations. Kresge's two-year, $250,000 grant will provide general operating support.

Demos: A Network for Ideas and Action Ltd. (2010 grant)
New York, New York
$75,000

Demos, a nonpartisan, public-policy research and advocacy organization, anchors the Building Movement Project, which has worked in Detroit to bolster the capability of neighborhood groups to address systemic issues. This three-year, $225,000 grant will establish community-engagement labs in two Detroit neighborhoods to identify emerging leaders and increase resident participation.

Detroit Area Pre-College Engineering Program
(2009 grant)
Detroit, Michigan
$170,000

DAPCEP provides out-of-school educational enrichment to prepare students to pursue careers in the science, technology, engineering and mathematics fields. This three-year, $470,000 grant will support curriculum upgrades, create a transportation hub in an Eastside neighborhood and extend outreach efforts to youth.

Detroit Area Pre-College Engineering Program
Detroit, Michigan
$20,000

DAPCEP provides out-of-school educational enrichment to prepare students to pursue careers in the science, technology, engineering and mathematics fields. This grant provides additional support for transportation.

Detroit Catholic Pastoral Alliance
Detroit, Michigan
$100,000

The nonprofit community development coalition was founded by 14 churches in Detroit working to improve the quality of life along the Gratiot Avenue corridor. Kresge's two-year, $200,000 grant will support the alliance's Gratiot Avenue Redevelopment Initiative, a mixed-use commercial/residential project.

Detroit Economic Growth Association
Detroit, Michigan
$350,000

DEGA is Detroit's lead nonprofit entity engaged in economic development. It delivers business-attraction development and financing programs to increase the city's economic vitality. Kresge's funding under this grant will advance the association's core mission.

Detroit Economic Growth Association
Detroit, Michigan
$333,000

DEGA is Detroit's lead nonprofit entity engaged in economic development. It delivers business-attraction development and financing programs to increase the city's economic vitality. This three-year, $1,000,000 grant for expansion of the Green Grocer Project will help increase access to full-service grocery stores that provide fresh, locally grown produce in Detroit's neighborhoods.

Detroit Economic Growth Association
Detroit, Michigan
$1,250,000

DEGA is spearheading a major initiative, the Detroit Works Project long-term plan, to provide residents and stakeholders an opportunity to consider innovative, data-driven options for future land use and economic growth. It is working in concert with the Detroit Collaborative Design Center to engage residents in guiding Detroit in its policy, planning and fiscal decisions that will achieve a new vision for the city. This grant will support that work.

Detroit Hispanic Development Corporation
Detroit, Michigan
$75,000

The community-development organization delivers comprehensive programs and services to youth and adults in southwest Detroit, and leads the Consortium of Hispanic Agencies, a collaborative of six service providers working in Detroit's Latino community. This grant for general operational support will enable the corporation to sustain its activities.

The Detroit Institute of Arts
Detroit, Michigan
$800,000

The DIA is one of the nation's leading visual arts institutions. Now celebrating its 125th year, it is building on the facility expansion and redesign of the display of its 60,000-work collection completed in 2007 to further enhance that reputation and expand its impact as an important cultural anchor in Detroit's Midtown district. Kresge's five-year, conditional $4,000,000 grant will provide flexible support during the institution's transition to financial stability.

The land bank was established by the Detroit City Council in 2008 to promote neighborhood stabilization and economic growth through the acquisition, management and disposition of tax-delinquent properties that have reverted to city ownership. Funding from this two-year, $600,000 grant will allow the land bank to expand its staff and establish a structure that accelerates Detroit's neighborhood-revitalization efforts.

Detroit Land Bank Authority
Detroit, Michigan
$300,000

The Detroit Parent Network strengthens parental involvement with children in the home, at school and in the community through workshops, support groups and training sessions in leadership, advocacy and public speaking. This three-year, $300,000 grant for general operations will allow DPN to increase the number of families it serves.

Detroit Parent Network
Detroit, Michigan
$100,000

The Detroit Parent Network serves as the fiscal sponsor for the Detroit 300, a new community coalition, which used this grant to host the city's first annual meeting of neighborhood block clubs.

Detroit Parent Network
Detroit, Michigan
$5,000

The organization manages public radio station WRCJ 90.9 FM, the region's only broadcast outlet for classical music and an important producer of original programming that showcases southeastern Michigan's artistic and cultural life. Kresge's three-year, $474,000 grant will build the capacity of this station and support its growth plans.

Detroit Public Television
(2009 grant)
Wixom, Michigan
$128,000

The Detroit Symphony Orchestra, a cultural icon and one of America's top-ranked performance organizations, attracts more than 400,000 people annually to its concerts and community education and outreach programs. Funding will provide working capital to support the orchestra while it restructures its operations and works to build new audiences, donors and patrons.

Detroit Symphony Orchestra Hall Inc.
Detroit, Michigan
$500,000

The health authority serves uninsured and underinsured Detroit and Wayne County residents, and sponsors in the Wayne Children's Healthcare Access Program, a partnership of health and human-services providers, practitioners, educators and advocates. Kresge's two-year, $1,000,000 grant will support the partnership's launch of a pediatric medical-home program in Detroit to improve health outcomes among children while lowering costs.

Detroit Wayne County Health Authority
Detroit, Michigan
$500,000

The Downtown Detroit Partnership is a critical leader in the revitalization of Detroit, delivering initiatives to strengthen downtown Detroit as the vibrant, diverse and economically healthy urban core of southeast Michigan. Kresge's three-year, $650,000 grant commitment will support the partnership's programs and operations for three years.

Downtown Detroit Partnership Inc.
Detroit, Michigan
$250,000

The partnership engages business and civic leaders in developing initiatives to strengthen Detroit. This two-year, $600,000 grant will fund the pilot phase of the Detroit Consulting Alliance, a program intended to provide pro bono consulting services for high-priority civic projects in the city of Detroit.

Downtown Detroit Partnership Inc.
Detroit, Michigan
$300,000

Eastern Market has supplied the area with fresh food since 1891 and currently draws more than 2 million market visitors to downtown Detroit annually. Kresge's three-year, $1,000,000 grant to the Eastern Market Corporation will be used for general support and the renovation of Shed 5 to expand programs and add a community kitchen.

Eastern Market Corporation
Detroit, Michigan
$250,000

Enterprise sponsors the Rose Architectural Fellowship, which guides emerging architects into community-based architectural design. Funding from this three-year, $270,000 grant will be used to place a Rose Fellow with the University of Detroit Mercy's Detroit Collaborative Design Center.

Enterprise Community Partners Inc.
Columbia, Maryland
$90,000

The nonprofit organization partners with other stakeholders to support access to healthy, fresh, sustainably grown food. This three-year, $300,000 grant will support the Double Up Food Bucks pilot program at 60 farmers' markets statewide and several independent Detroit-area grocers.

Fair Food Network
Ann Arbor, Michigan
$100,000

Goodwill provides training, work experiences and employment services to unemployed and underemployed people. This grant will continue Kresge's funding for Goodwill's Flip the Script career-training program for people living in the central Woodward-north end community of Detroit.

Goodwill Industries of Greater Detroit
Detroit, Michigan
$200,000

Grassroots Solutions (2010 grant)
Minneapolis, Minnesota
$310,000

Grassroots Solutions helps communities organize, train and mobilize supporters for projects and campaigns. With this two-year, $610,000 grant, the organization will implement "Engagement Action Plans" for involving community members and institutions in the Detroit Program's multiple initiatives.

The Greening of Detroit (2010 grant)
Detroit, Michigan
$250,000

Founded in 1989 to enhance the beauty of the city of Detroit through the reforestation of its public areas, the Greening provides educational programs and development projects. Current programs include a Community Planting Program, Neighborhood Environmental Revitalization Initiative, Reforestation Initiative with tree nurseries, Urban Agriculture Program, and youth and adult environmental education. This three-year, $700,000 grant will support organizational capacity-building.

Harriet Tubman Center – Detroit (2009 grant)
Detroit, Michigan
$150,000

The independent, nonprofit organization attracts and develops well-connected, expert community organizers through internships and job placement with local institutions, such as churches or schools. This three-year, $450,000 grant for operating support will enable the center to continue its recruitment, internship and placement efforts, and to develop new models of community organizing.

The Heidelberg Project
Detroit, Michigan
$30,000

Now in its 25th year, the project is an open-air art environment created by founder and artistic director Tyree Guyton, who uses discarded everyday objects to create a two-block area of color, symbolism and intrigue in an eastside neighborhood. Kresge's funding will help the project strengthen its organizational capabilities and develop a strategic business plan for expansion.

Invest Detroit Foundation
Detroit, Michigan
$100,000

The foundation, which provides low-cost loans and nontraditional financial assistance to organizations promoting community development and strengthening the physical condition of the city, is a critical partner in the revitalization of the Woodward corridor. Kresge's three-year, $400,000 grant for operational support will enable Invest Detroit to ramp up its participation in two major redevelopment initiatives.

John F. Kennedy Center for the Performing Arts (2010 grant)
Washington, D.C.
$50,000

Recognized as the nation's premier center for the performing arts, the Kennedy Center supports the Institute for Arts Management, which offers a variety of training programs for performing-arts managers. Through this two-year, $100,000 grant, the center will provide arts-management education for two years to senior executives and board leaders of selected Detroit-area arts and cultural organizations.

Junior Achievement of Southeastern Michigan (2009 grant)
Detroit, Michigan
$75,000

The organization provides 37,000 students in 10 southeast Michigan counties with educational programs aimed at improving understanding of financial concepts and promoting workforce/career readiness and entrepreneurship. This three-year, $225,000 grant will support the Financial Literacy NOW project, an initiative to offer financial-literacy education to middle-school students in Detroit neighborhoods.

Legal Services of South Central Michigan (2009 grant)
Ann Arbor, Michigan
$147,500

The nonprofit organization extends free legal advice and representation to low-income and elderly residents, and operates the Michigan Poverty Law Program, which offers services to local legal-aid programs. Kresge's three-year, $442,500 grant will enable attorneys to assist 600 Detroit households annually through the Michigan Foreclosure Prevention Collaborative.

Local Initiatives Support Corporation – Detroit
Detroit, Michigan
$1,000,000

LISC Detroit is local initiative of a major national community development effort begun 30 years ago. It provides operating support, technical and capacity-building assistance, project financing and leverage to community-based organizations engaged in revitalizing Detroit neighborhoods. This grant will enable LISC to implement home-preservation and neighborhood-improvement projects in Detroit's Springwells Village, Grandmont-Rosedale and Grand Boulevard-Woodward neighborhoods.

Local Initiatives Support Corporation – Detroit (2010 grant)
Detroit, Michigan
$100,000

The organization has established the Doing Development Differently in Detroit Initiative to explore and expand the use of community-benefits agreements in public and private developments and ensure these projects generate jobs, community services and environmental improvements. Kresge's two-year, $200,000 grant will support the launch of this new effort in Detroit.

M-1 RAIL (2009 grant)
Detroit, Michigan
$3,500.000

M-1 RAIL is a nonprofit, public/private partnership of Detroit business and civic leaders formed in 2008 to advance light rail development in Detroit's Woodward corridor. Its goal is to promote economic development and restore vitality to the heart of Detroit and the broader region. Kresge's multi-year, $34,600,000 grant will help fund engineering, planning, construction and operation of a 3.4-mile light-rail line connecting people and activities throughout the Woodward corridor from the riverfront to the New Center area and catalyzing better transportation options for residents throughout the metropolitan area.

Macomb Community College
Warren, Michigan
$41,800

Macomb is one of the nation's leading community colleges and serves more than 48,000 students annually. Assisted by this grant, the college will lead a collaborative project with Data Driven Detroit and Macomb County government to analyze data from the 2010 U.S. Census and identify demographic changes and trends in the county.

Mercy Education Project (2010 grant)
Detroit, Michigan
$100,000

The nonprofit organization serves the needs of girls and women in southwest Detroit through after-school tutoring, summer enrichment, general-education-degree preparation and life-skills support. This two-year, $200,000 grant will fund the Girls' Program, which provides one-to-one tutoring in reading and math for girls in grades one through eight.

Michigan Community Resources (2010 grant)
Detroit, Michigan
$263,200

Previously known as Community Legal Resources, the agency provides legal and development sources to community-based nonprofits that serve Detroit residents. Kresge's two-year, $526,400 grant will provide support for its collaborative Detroit Vacant Property Campaign, which provides block clubs and neighborhood associations with technical assistance and mini-grants to help them secure, maintain, beautify and monitor foreclosed and unoccupied homes.

Michigan Community Resources
Detroit, Michigan
$275,000

The agency provides legal and development sources to community-based nonprofits that serve Detroit residents. Kresge's two-year, $500,000 grant commitment will enable the agency to provide technical, legal, and educational assistance to communities engaged in land-use planning and neighborhood stabilization.

Michigan Environmental Council
Lansing, Michigan
$150,000

The Michigan Environmental Council is a coalition of 70 environmental, public-health and faith-based organizations promoting state and national public policies to protect Michigan's water, landscapes and communities, and supporting programs on energy, environmental health, and land use. Kresge's two-year, $275,000 grant will underwrite the council's leadership of the new Transportation for Michigan coalition to develop a seamless, intermodal 21st-century transportation system in the state.

Michigan Future Inc. (2009 grant)
Ann Arbor, Michigan
$350,000

The nonpartisan research organization is spearheading efforts to improve K–12 educational options in southeast Michigan. Kresge's three-year, $1,500,000 grant will support the Metro Detroit High School Accelerator, which will provide financial support, training and direction to educators who wish to launch small, high-performance high schools in Detroit and inner-ring suburbs.

Michigan League for Human Services (2010 grant)
Lansing, Michigan
$150,000

Founded in 1912, the nonprofit, nonpartisan statewide membership and advocacy organization is dedicated to ensuring that Michigan's lower-income residents achieve economic security. This two-year, $300,000 grant for operating support will strengthen the league's capacity to collect and analyze data on the needs of residents and disseminate this information to community-based organizations in Detroit and southeast Michigan.

Michigan Nonprofit Association (2009 grant)
Lansing, Michigan
$333,334

The Michigan Nonprofit Association has undertaken an effort with the Cultural Alliance of Southeastern Michigan to help arts organizations in southeast Michigan explore options to join together to increase financial stability. This three-year, $1,000,000 grant will match a like grant from the Ford Foundation to fund the Strategic Alliances Initiative to create new models of collaboration among local arts and cultural organizations.

Michigan Nonprofit Association
Lansing, Michigan
$100,000

The association serves as a statewide network, resource center and advocate for Michigan's nonprofit community. The expansion of its Metro Detroit Partnership office, supported by this three-year, $380,000 grant, will make more services and programs available to nonprofits in southeast Michigan to increase their effectiveness, engagement and relevance.

Michigan Unemployment Insurance Project
Ann Arbor, Michigan
$100,000

The independent nonprofit organization, established by the University of Michigan Law School, provides free advice and legal representation to jobless workers filing for unemployment benefits in an eight-county area of Southeast Michigan. Kresge's two-year, $150,000 grant will support the project.

Michigan State University Community School of Music – Detroit (2010 grant)
East Lansing, Michigan
$15,000

The public research and teaching university established its Community School of Music–Detroit on the Woodward Avenue corridor in 2009 to offer new opportunities for the study, appreciation and therapeutic use of music and to nurture the musical development of city residents. The school will expand its programming and impact in the Detroit community, assisted by this two-year, $30,000 grant support for general operations.

Michigan Women's Foundation
Detroit, Michigan
$75,000

Established in 1986 by 30 prominent Michigan women, the statewide foundation is dedicated to improving the economic self-sufficiency and personal well-being of women and girls. With this two-year, $150,000 general-operating grant, the foundation will continue to provide financial capital and technical assistance to female entrepreneurs in Detroit and underserved communities through its Power of 100 Women program and MWF Angel Fund.

Midnight Golf Program
Detroit, Michigan
$50,000

The 30-week mentoring program for youth teaches personal development, college preparation and community activism through golf instruction. Funding will underwrite the program's general operations while strengthening its partnership with Marygrove College to develop and operate a state-of-the-art golf practice course in Northwest Detroit.

Midtown Detroit Inc.
Detroit, Michigan
$1,000,000

Formed in 2011 by the merger of the University Cultural Center Association and the New Center Council, Midtown Detroit now serves as the primary district-development organization in Detroit's Midtown area. This grant will provide the resources to sustain its operations and to support its key programs and services.

Midtown Detroit Inc.
Detroit, Michigan
$200,000

Formerly the University Cultural Center Association, the nonprofit builds on the cultural, medical and educational assets of Midtown Detroit and has provided leadership and capacity for its development and revitalization. Grant money allowed the association to expand the scope of Art X Detroit: Kresge Arts Experience, an inaugural public festival held in April 2011 to showcase the work of Kresge Artist Fellows and Eminent Artists in venues across Midtown.

Museum of Contemporary Art Detroit
Detroit, Michigan
$75,000

MOCAD serves as a hub for the exploration of emerging ideas in the contemporary arts and enriches Detroit's vibrant Midtown neighborhood with art exhibitions and extensive public programs. Grant money will go toward facility and infrastructure improvements.

New Detroit Inc. (2010 grant)
Detroit, Michigan
$62,500

The coalition of leaders from business, labor, media, community-based and civil-rights organizations, and educational, health and religious institutions works to foster more positive race relations by influencing issues and policies that ensure economic and social equity. This four-year, $375,000 grant commitment will be used to support the organization's operations and race-relations activities.

New Urban Learning
Detroit, Michigan
$185,000

This nonprofit education-management organization delivers high-quality operational services to schools that are committed to student achievement. This two-year, $370,000 grant will support the planning and development of a model Educare early childhood center to serve Detroit families and children in the Midtown neighborhood.

NextEnergy Center (2010 grant)
Detroit, Michigan
$260,000

Through this two-year, $1,010,000 grant, NextEnergy will launch phase one of Kresge's Green Economy and Sustainable City module of the Re-Imagining Detroit 2020 framework that includes helping the city of Detroit with sustainability issues and other green-economy pilot projects.

NextEnergy Center
Detroit, Michigan
$50,000

The NextEnergy Center is one of the nation's leading technology and business accelerators focused on alternative and renewable energy. Through this two-year, $1,010,000 grant, NextEnergy will build out a suite of activities that support the Green Economy and Sustainable City components of Kresge's Re-Imagining Detroit 2020 framework, working closely with City of Detroit officials to clarify their focus on sustainability and helping jumpstart efforts to make Detroit an environmental leader among older industrial cities.

Project for Public Spaces Inc.
New York, New York
$50,000

The nonprofit planning, design and educational organization is dedicated to helping people create and sustain public spaces that build stronger communities. Assisted by this phase-one grant, the organization will assess opportunities to create a Detroit neighborhood "placemaking" improvement program in locations where active farmers markets serve as anchors for community engagement.

The nonprofit planning, design and educational organization is dedicated to helping people create and sustain public spaces that build stronger communities. Project for Public Spaces will use this phase-two grant to plan and implement short-term "placemaking" pilot programs to improve public spaces at the Northwest Detroit Farmers Market and Peaches & Greens Produce Market.

Project for Public Spaces Inc.
New York, New York
$150,000

Founded in New York City, the nonprofit organization seeks to improve the pay and job conditions of the nation's 10 million low-wage restaurant workers. This two-year, $200,000 grant will allow the Michigan affiliate to launch COLORS of Detroit, a worker-owned cooperative restaurant that provides employment, job training and a source of affordable local food.

Restaurant Opportunities Centers United Inc.
New York, New York
$100,000

Using specialized analytical tools to evaluate demographic and income data, the organization identifies and demonstrates retail and commercial market demand in urban communities. This three-year, $225,000 grant will expand the collection and analysis of real-time market data, in partnership with the Detroit Economic Growth Corporation, to accelerate investment in Detroit.

Social Compact Inc. (2009 grant)
Washington, D.C.
$75,000

The agency offers a wide and integrated array of safety-net and community-development services in Detroit. This planning grant will enable its subsidiary, Southwest Counseling Solutions, to develop a plan for implementing the nationally recognized full-service community school model at three southwest Detroit schools.

Southwest Counseling and Development Services
Detroit, Michigan
$60,000

Established in 1957, the coalition of businesses and community interests is committed to facilitating the continuation and enhancement of a stable, economically healthy Southwest Detroit. Assisted by this two-year, $500,000 grant, the association will revive a 2.3-mile stretch of the West Vernor Avenue corridor as a thriving commercial district and complete a plan for streetscape improvements. The grant will directly leverage other support of the project from the State of Michigan.

Southwest Detroit Business Association Inc.
Detroit, Michigan
$300,000

Through its comprehensive approach to community revitalization, the organization has leveraged residential mortgages, preserved real-estate assets, allowed families facing foreclosure to stay in their homes and assisted first-time homebuyers. Kresge's three-year, $450,000 grant will underwrite the consolidation of house-counseling, workforce-development and financial-literacy services into a single Family Financial Fitness program for low- and moderate-income families.

Southwest Housing Solutions Corporation
Detroit, Michigan
$200,000

Established in 1990 as a national corps of college graduates who teach in underserved schools, Teach for America has become a network of 24,000 individuals and a conduit of committed educational leaders. Using Kresge's four-year, $1,000,000 grant, the organization will re-establish its site in Detroit and recruit, train and place up to 300 corps members in Detroit public and charter schools.

Teach for America Inc. (2010 grant)
New York, New York
$330,000

Third Sector provides capacity-building programs and services for individual nonprofits and the nonprofit sector. Kresge's grant will support Third Sector's ongoing work with BUILD, a national initiative created in 2002 by the Early Childhood Funders Collaborative, to establish a high-quality early childhood system for the state and to host a national Pediatric Medical Home Summit in Michigan.

Third Sector New England Inc.
Boston, Massachusetts
$200,000

Third Sector provides capacity-building programs and services for individual nonprofits and the nonprofit sector. This two-year, $100,000 grant will fund Kresge's membership in the Early Childhood Funders' Collaborative, a coalition of foundations and corporate-giving programs dedicated to promoting the positive development of young children.

Third Sector New England Inc.
Boston, Massachusetts
$75,000

The nonprofit organization seeks to improve and promote transit in greater Detroit as a means to restore urban vitality, ensure transportation equity and enhance quality of life. It will use this grant to build its financial base and strengthen its organizational leadership.

Transportation Riders United
Detroit, Michigan
$50,000

Turning Point provides programs and resources that enable victims and survivors of domestic violence, sexual assault and homelessness to regain control of their lives. Kresge's three-year, $400,000 grant will be used to expand an existing domestic-violence shelter in the metropolitan Detroit area and enhance safety-net support for women, children and families.

Turning Point Inc.
Mt. Clemens, Michigan
$134,000

U3 Ventures (2010 grant)
Philadelphia, Pennsylvania
$150,000

U3 Ventures specializes in projects that leverage the employment base, procurement volume and economic impact of universities and medical institutions to improve their surrounding neighborhoods. Kresge's two-year, $600,000 grant helps launch an economic-development plan for Midtown Detroit that engages the Henry Ford Health System, the Detroit Medical Center and Wayne State University in efforts to strengthen the city's cultural district.

U3 Ventures
Philadelphia, Pennsylvania
$300,000

This grant will provide for the expansion of U3's research and analysis of opportunities for Midtown anchor institutions to improve their surrounding neighborhoods, specifically through the creation and support of initiatives to help the institutions and their employees "Live, Hire, and Buy Locally."

United Way for Southeastern Michigan
Detroit, Michigan
$50,000

Serving Wayne, Oakland and Macomb counties, the organization is committed to bringing together partners across all sectors to address community concerns and to create sustainable community change. This planning grant will fund the design of a United Way Early Childhood Studio that provides a sensory immersion experience to educate community stakeholders about childhood development and the benefits of early education.

University of Detroit Mercy
Detroit, Michigan
$125,000

The university delivers student-centered undergraduate and graduate education in an urban context, and is home to the Detroit Collaborative Design Center, a community outreach program of the School of Architecture. A three-year $375,000 grant will provide general operating support for the design center.

University of Detroit Mercy
Detroit, Michigan
$250,000

This grant will support research by the Detroit Collaborative Design Center, a community outreach program of the School of Architecture, to model a future urban redevelopment on Detroit's east side. It will allow for analysis of options to use a daylighted Bloody Run Creek as an environmental model and green open space for the surrounding community.

Vanguard Community Development Corporation
Detroit, Michigan
$150,000

The comprehensive, holistic community service and development organization works to facilitate, coordinate and ignite educational, economic and community growth and investment in the Central Woodward-North End neighborhood of Detroit. This two-year, $300,000 grant will support its operations and builds its organizational capacity.

Volunteers in Prevention, Probation, Prison Inc.
Detroit, Michigan
$75,000

The nonprofit organization, known as VIP Mentoring, uses its network of volunteer mentors to nurture and enrich the lives of children living in the Detroit area and 12 Michigan counties. Kresge's two-year, $125,000 grant will extend one-to-one adult mentoring to 446 children who have incarcerated parents.

Wayne State University (2009 grant)
Detroit, Michigan
$200,000

Wayne State is a comprehensive, urban university offering more than 350 academic and community programs. This three-year, $600,000 grant will help its Center for Excellence and Equity in Mathematics (Math Corps) provide high-quality instruction for public schoolchildren and college students.

Wayne State University (2010 grant)
Detroit, Michigan
$42,500

This two-year, $128,000 grant will enable the news and information broadcasting station WDET 101.9 FM to initiate a community-based reporting project aimed at engaging residents of Detroit's diverse communities in the development of news stories and documentaries.

Wayne State University
Detroit, Michigan
$16,604

This grant allowed WDET 101.9 FM, to launch a five-part radio series examining the economic, social and artistic rebirth of Berlin, Germany, and the lessons Detroit can apply to its own urban-planning challenges.

Wayne State University
Detroit, Michigan
$1,000,000

Wayne State is the implementing agency for the Detroit Revitalization Fellows Program. The program was launched in August 2011 to place an initial cohort of 29 mid-career redevelopment professionals, who will serve two-year fellowships at public and nonprofit organizations in metropolitan Detroit.

Kresge Arts in Detroit

One of the Detroit Program's strategic objectives is a multifaceted approach to support and develop Wayne, Oakland, and Macomb county artists and arts and cultural institutions and organizations. Called *Kresge Arts in Detroit,* it includes the Kresge Eminent Artist Award, and Kresge Artist Fellowships. We believe these arts and culture efforts contribute to an essential quality of life that is vibrant, diverse, and self-enriching.

Kresge Eminent Artist

Harris at rehearsal for the premiere of his play "Cool Blues" in New York in 2011.

Renowned literary artist and educator Bill Harris — whose poetry, prose, and playwriting have won him acclaim — was the 2011 Kresge Eminent Artist and awarded a $50,000 prize.

A community educator and, until his recent retirement, an English professor at Wayne State University in Detroit, Harris's plays have been produced more than 100 times nationwide.

Rooted in his embrace of the people's humanness and his experience as a black man, Harris's plays also reflect his love of jazz. They include "Cool Blues," "Stories About the Old Days," "Robert Johnson: Trick the Devil," "Every Goodbye Ain't Gone," "Coda," "Queen of Sheba" and "Boo! A Musical Fantasy." His latest book "Birth of a Notion" was published by Wayne State University Press in 2010. Another Wayne State Press title, "Booker T. & Them: A Blues," will be published this year.

Committed to the city where he grew up, Harris continues to mentor and inspire Detroiters to follow their passion and share their knowledge in what he calls "the Detroit way."

Previous Eminent Artists include master jazz trumpet player, recording artist and composer Marcus Belgrave and nationally renowned visual artist Charles McGee.

Kresge Artist Fellowships

In 2011, 12 Kresge Artist Fellowships, each with an unrestricted stipend of $25,000, were awarded to visual artists from metropolitan Detroit. The fellowships seek to advance and encourage the creative vision, commitment, and careers of Detroit artists within a wide range of artistic disciplines, and to elevate the profile of the artistic community in the region. Fellows also receive professional development opportunities from ArtServe Michigan. Detroit's College for Creative Studies administers the fellowships as well as the Eminent Artist Award.

Kresge Artist Fellows
2011 Kresge Artist Fellows in the visual arts: Corrie Baldauf, Liz Cohen, Olayami Dabls, Design 99 (Gina Reichert and Mitch Cope), John Dunivant, Bruce Giffin, Scott Hocking, Laith Karmo, Richard Lewis, Hubert Massey, Heather McGill, Mark Newport.

Kresge Arts Support

Below is a list of the nonprofit organizations receiving Kresge Arts Support grants. In 2010, 62 organizations in Wayne, Oakland and Macomb counties were awarded two-year grants for operating support. In total Kresge has committed $17.4 million in operating support since 2007 for area arts and culture.

All The World's A Stage
Clinton Township, Michigan
$12,000 over two years.

Arab Community Center for Economic and Social Services (ACCESS)
Dearborn, Michigan
$100,000 over two years.

Art Center
Mount Clemens, Michigan
$30,000 over two years.

Arts & Scraps
Detroit, Michigan
$50,000 over two years.

Arts League of Michigan Inc.
Detroit, Michigan
$35,000 over two years.

Birmingham Bloomfield Art Center Inc.
Birmingham, Michigan
$80,000 over two years.

Chamber Music Society of Detroit
Farmington Hills, Michigan
$50,000 over two years.

City of Troy
Troy, Michigan
$40,000 over two years.

College for Creative Studies
Detroit, Michigan
$100,000 over two years.

Cranbrook Educational Community
Bloomfield Hills, Michigan
$140,000 over two years.

Detroit Artists Market
Detroit, Michigan
$40,000 over two years.

Detroit Chamber Winds & Strings
Southfield, Michigan
$50,000 over two years.

Detroit Educational Television
Wixom, Michigan
$200,000 over two years.

Detroit Educational Television
Wixom, Michigan
$100,000 over two years.

Detroit Historical Society
Detroit, Michigan
$100,000 over two years.

The Detroit Institute of Arts
Detroit, Michigan
$200,000 over two years.

Detroit International Jazz Festival Foundation
Detroit, Michigan
$70,000 over two years.

Detroit Public Library Friends Foundation Inc.
Detroit, Michigan
$50,000 over two years.

Detroit Repertory Theatre
Detroit, Michigan
$70,000 over two years.

Detroit Science Center Inc.
Detroit, Michigan
$140,000 over two years.

Detroit Symphony Orchestra Hall Inc.
Detroit, Michigan
$200,000 over two years.

Detroit Zoological Society
Royal Oak, Michigan
$200,000 over two years.

Eisenhower Dance Ensemble
Southfield, Michigan
$40,000 over two years.

Far Conservatory of Therapeutic and Performing Arts
Birmingham, Michigan
$40,000 over two years.

Great Lakes Chamber Music Festival Operating Corporation
Southfield, Michigan
$30,000 over two years.

Grosse Pointe Historical Society
Grosse Pointe Farms, Michigan
$10,000 over two years.

The Heidelberg Project
Detroit, Michigan
$50,000 over two years.

The Henry Ford
Dearborn, Michigan
$200,000 over two years.

Heritage Works
Detroit, Michigan
$18,000 over two years.

Huron Valley Council of the Arts
Highland, Michigan
$10,000 over two years.

InsideOut Literary Arts Project
Detroit, Michigan
$80,000 over two years.

Jewish Ensemble Theatre
Bloomfield Hills, Michigan
$60,000 over two years.

Living Arts
Detroit, Michigan
$30,000 over two years.

Macomb Community College – Macomb Center for the Performing Arts
Warren, Michigan
$50,000 over two years.

Macomb Community College – Lorenzo Cultural Center
Warren, Michigan
$70,000 over two years.

Marygrove College
Detroit, Michigan
$40,000 over two years.

Matrix Theatre Company Inc.
Detroit, Michigan
$50,000 over two years.

Michigan Opera Theatre
Detroit, Michigan
$200,000 over two years.

Mosaic Youth Theatre of Detroit
Detroit, Michigan
$100,000 over two years.

Motor City Brass Band
Southfield, Michigan
$12,000 over two years.

Motown Historical Museum Inc.
Detroit, Michigan
$30,000 over two years.

Museum of African American History
Detroit, Michigan
$160,000 over two years.

Museum of Contemporary Art Detroit
Detroit, Michigan
$100,000 over two years.

Music Hall Center for the Performing Arts Inc.
Detroit, Michigan
$160,000 over two years.

Oakland University
Rochester, Michigan
$10,000 over two years.

Oakland University
Rochester, Michigan
$40,000 over two years.

Paint Creek Center for the Arts
Rochester, Michigan
$40,000 over two years.

Pewabic Society Inc.
Detroit, Michigan
$100,000 over two years.

Plymouth Historical Society
Plymouth, Michigan
$15,000 over two years.

PuppetART
Auburn Hills, Michigan
$16,000 over two years.

Rackham Symphony Choir
Grosse Pointe, Michigan
$20,000 over two years.

The Scarab Club
Detroit, Michigan
$30,000 over two years.

Southwest Detroit Business Association Inc.
Detroit, Michigan
$30,000 over two years.

Sphinx Organization Inc.
Detroit, Michigan
$130,000 over two years.

Stagecrafters
Royal Oak, Michigan
$40,000 over two years.

Theatre Ensemble
Clarkston, Michigan
$60,000 over two years.

VSA Arts of Michigan
Detroit, Michigan
$30,000 over two years.

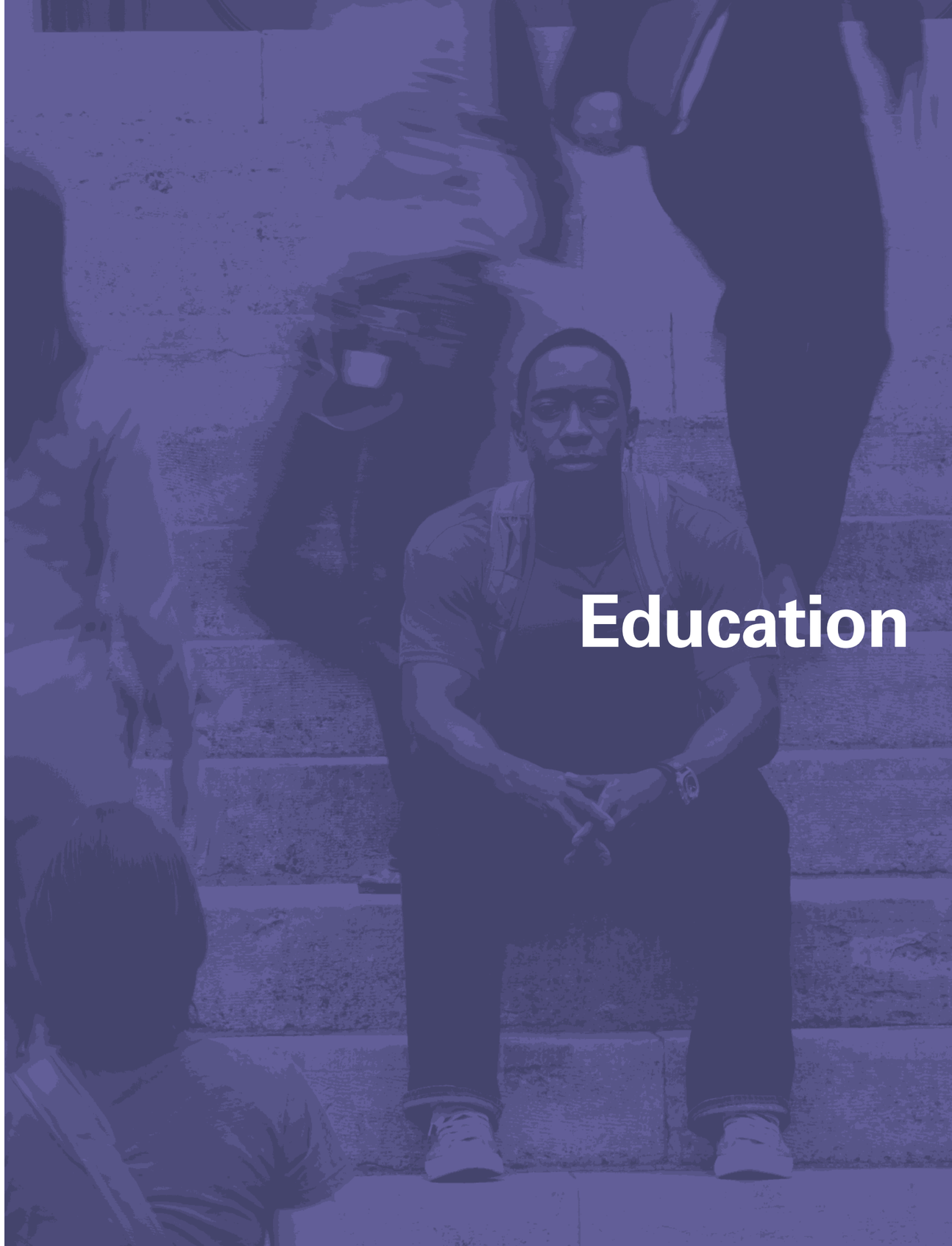
Wayne State University – Hilberry Theatre
Detroit, Michigan
$70,000 over two years.

Wayne State University – Wayne State Galleries
Detroit, Michigan
$12,000 over two years.

Wayne State University – WDET-FM
Detroit, Michigan
$70,000 over two years.

Wayne State University – Wayne State University Press
Detroit, Michigan
$80,000 over two years.

YMCA of Metropolitan Detroit
Detroit, Michigan
$70,000 over two years.



Education

Education: Grants

ACCESS
Boston, Massachusetts
$250,000

ACCESS promotes college access for underserved students by offering free college-affordability programs to high-school students in Boston and Springfield. Kresge's three-year, $700,000 will support a national expansion into three new cities, the extension of financial-aid counseling to 20,000 additional students, and the development of a certification program in college financial-aid advising.

Achieving the Dream
Silver Spring, Maryland
$505,000

Achieving the Dream is a national initiative to increase the academic success of community college students, particularly low-income and minority individuals. This four-year grant will sustain the initiative's Michigan expansion by funding the participation of Macomb Community College for three additional years, and supporting the participation of 10 Michigan colleges for one additional year.

Achieving the Dream
Silver Spring, Maryland
$600,000

Achieving the Dream is a national initiative to increase the academic success of community college students, particularly low-income and minority individuals. This four-year grant will expand the initiative's footprint in California by supporting the participation of eight colleges in the Los Angeles Community College District, which serves nearly a quarter-million students.

The Alumni Association of the University of Michigan
Ann Arbor, Michigan
$100,000

The Alumni Association is an independent, membership organization that offers alumni programs and services, and supports the University of Michigan. Kresge's two-year, $200,000 grant will provide funding for the association's LEAD Scholars Program, which uses scholarships and targeted outreach to recruit, retain and graduate underrepresented minority students.

American Association of Community Colleges
(2007 grant)
Washington, D.C.
$33,730

Representing more than 1,200 institutions, the American Association of Community Colleges is the advocacy, leadership and service organization promoting community colleges. This five-year, $159,736 grant will support the ongoing participation of the Wayne County Community College District and Henry Ford Community College in the Achieving the Dream initiative.

American Association of Community Colleges
Washington, D.C.
$150,000

AACC is the leading advocacy and membership organization for the nation's 1,200 community colleges and their nearly 12 million students. This grant will underwrite the 21st-Century Commission on the Future of Community Colleges, which is charged with comprehensively examining the challenges and opportunities facing this fast-growing sector of higher education.

American Association of Community Colleges
Washington, D.C.
$1,300,000

AACC is the leading advocacy and membership organization for the nation's 1,200 community colleges and their nearly 12 million students. This two-year grant will provide multifaceted support for the Sustainability Education and Economic Development Initiative, which seeks to help community colleges build a skilled workforce for a globally competitive green economy.

American Council on Education
Washington, D.C.
$40,000

As the nation's major higher-education coordinating body, ACE seeks to increase education access and attainment for both traditional and nontraditional learners. This grant will support the design of a graduate fellowship program to encourage veterans to become university faculty.

American Council on Education
Washington, D.C.
$175,000

As the nation's major higher-education coordinating body, ACE seeks to increase education access and attainment for both traditional and nontraditional learners. Kresge's three-year, $375,000 grant will support the national coordination of an annual College Application Week in each state to highlight the resources available to help low-income and first-generation students pursue postsecondary education.

Appalachian College Association
Berea, Kentucky
$150,000

The consortium of 36 small, primarily faith-based private colleges in central Appalachia is historically committed to serving the region's first-generation and low-income students. This multiyear, $300,000 grant will support Latino student success at member institutions.

Arkansas Association of Two-Year Colleges
Little Rock, Arkansas
$400,000

The association for the state's 22 public community colleges seeks to enhance student performance. Kresge's two-year, $650,000 grant seeks to improve developmental education through the promotion of successful reform models.

Asian and Pacific Islander American Scholarship Fund
Washington, D.C.
$50,000

The scholarship fund provides financial, academic and personal support to Asian American and Pacific Islander students. This grant will support a two-day higher-education summit focused on improving college achievement rates, particularly among first-generation college students in the Asian American and Pacific Islander community.

Asian and Pacific Islander American Scholarship Fund
Washington, D.C.
$225,000

The nonprofit provides financial, academic and personal support to Asian American and Pacific Islander students. This multiyear, $450,000 grant will support the PASS initiative by funding national research to increase advocacy and support for Asian American and Pacific Islander students and implementing new programs at three colleges serving these students.

Association of Public and Land-grant Universities
Washington, D.C.
$600,000

The nation's oldest higher-education association has historically spearheaded initiatives to improve education access and success for low-income and underrepresented students. Kresge's grant will provide funding to 10 four-year institutions that partner with community colleges and on-campus veterans' programs to matriculate and graduate underrepresented minority males in science, technology, engineering and mathematics.

Carnegie Foundation for the Advancement of Teaching
Stanford, California
$750,000

The independent policy and research center seeks to transform U.S. education through innovations in teaching practice, student learning and knowledge building. Carnegie will use this funding to extend its Quantway developmental mathematics sequence to two semesters, which it hopes will better prepare community college students seeking to enter the science, technology, engineering, and mathematics fields.

CEOs for Cities
Chicago, Illinois
$650,000

The network of civic leaders is spearheading the advancement of the next generation of great American cities. This grant will support up to 57 $10,000 challenge grants to 57 cities competing for the $1 million Talent Dividend Prize, which will be awarded to the city that most increases the number of college degrees granted per 1,000 residents over the next three years.

The College Board
New York, New York
$450,000

The membership association of nearly 6,000 colleges, universities, schools and school districts focuses on strengthening student opportunities for access and success, and is best known for its administration of the SAT. Grant money will design, conduct and analyze an Annual Survey of School Counselors to determine what educational advisers are doing to improve college readiness, and how their services impact students' achievement and college-attendance rates.

College Summit
(2010 grant)
Washington, D.C.
$100,000

The nationally recognized college-access organization provides college-preparation services to low-income and underrepresented students in 180 high schools in 12 states. Kresge's two-year, $1,000,000 grant will create a new model to help College Summit expand into a new city and enable more students to enter and succeed in college.

Council for Adult and Experiential Learning
Chicago, Illinois
$400,000

The nonprofit provides colleges, universities, businesses, labor organizations, and state and local governments with tools and strategies to improve learning opportunities for working adults. This grant will fund the marketing and communications campaign to increase awareness and use of LearningCounts.org, a national online platform to assess college-level learning acquired through military or workforce training for academic credit.

Council of Michigan Foundations
Grand Haven, Michigan
$1,200,000

The Council of Michigan Foundations provides networking, education, and advocacy for nearly 375 Michigan grantmakers. This grant will support the second phase of Kresge's Michigan Community Foundation Challenge Grant initiative, which awards matching funds to community foundations that raise money and establish endowments for local college access networks and activities.

Demos: A Network for Ideas and Action
New York, New York
$200,000

Demos is a nonpartisan public-policy research and advocacy organization, founded in 2000. This grant will fund the production and dissemination of two research studies examining the impact of state disinvestment in higher education on low-income and first-generation college students.

Education Trust Inc.
Washington, D.C.
$500,000

One of the nation's leading education advocacy and research organizations, Education Trust focuses on identifying and eliminating gaps in educational opportunity and achievement, especially for low-income and underrepresented students. Kresge's multiyear, $800,000 grant will provide general operating support.

Excelencia in Education
(2010 grant)
Washington, D.C.
$360,000

Through research, public policy and programs, Excelencia seeks to improve postsecondary access and success for Latino students. It will use Kresge's two-year, $1,000,000 grant to expand the SEMILLAS: Growing What Works initiative to five institutions in five states, to refine, assess and replicate effective practices for accelerating Latino college attainment.

Forum for the Future of Higher Education
Cambridge, Massachusetts
$40,000

The independent nonprofit organization, located on the Massachusetts Institute of Technology campus, is a community of academic leaders and scholars who explore new thinking and ideas that affect the future of higher education. Kresge's four-year, $160,000 grant will enable forum members to study innovative ways of using learning media and technologies to improve academic productivity.

The Foundation for Maine's Community Colleges
(2010 grant)
South Portland, Maine
$475,000

The foundation aims to provide financial support for the Maine Community College System and to reinforce the need to raise Maine's college-achievement level. Kresge's multiyear, $725,000 grant will enable Eastern Maine Community College to join the Achieving the Dream initiative, and fund a new initiative, Accelerate ME, which offers support and services to older adults completing their degrees.

Governors State University
University Park, Illinois
$500,000

Governors State is an upper-division university, where course work begins at the junior baccalaureate level, and is the only public higher-education institution in Chicago's south suburban area. This three-year, $875,000 grant will fund the expansion of the university's Dual Degree Program, which aims to increase the transfer rate of students from six local community colleges.

Grantmakers for Education
Portland, Oregon
$25,000

Grantmakers for Education is an association of 275 foundations and corporations dedicated to leveraging philanthropic investments to improve educational outcomes. Grant money supported Innovation 2.0, a meeting held in June at the College for Creative Studies in Detroit, and its 15th annual conference, held in October in Los Angeles.

Henry Ford Community College (2007 grant)
Dearborn, Michigan
$100,000

HFCC is a comprehensive community college dedicated to preparing students for a rapidly changing world and workplace by providing knowledge, developing communication skills and exploring multicultural opportunities. This five-year, $450,000 grant will support the college's participation in the Achieving the Dream initiative.

Hispanic Scholarship Fund
San Francisco, California
$550,000

The fund is a major provider of scholarships and college access and success programming for Latino students and parents. This grant will support phase two of the bilingual "Your Words Today" public-service campaign to encourage greater involvement by parents in their children's education and to improve the college-going rate.

Houston Community College Foundation
Houston, Texas
$300,000

The foundation supports Houston Community College, one of the nation's largest and most diverse two-year colleges, which serves 75,000 predominantly low-income and minority students at its six campuses. Kresge's four-year, $800,000 grant will fund the Adult Degree Completion Initiative, which includes the college's Veterans Outreach program and five-week Parent Academy.

Incight (2010 grant)
Portland, Oregon
$50,000

Founded by two wheelchair-bound college graduates, Incight operates the Students Transitioning and Realizing Talent program, which provides disabled high school students with the tools, resources and support to chart their course into postsecondary education. This four-year, $375,000 grant will expand Incight's direct services for START participants while they are in high school and college, and strengthen the college access and success pipeline of students with disabilities.

Institute for College Access and Success Inc.
Oakland, California
$250,000

Known as TICAS, this nonpartisan organization works to make higher education more accessible and affordable for students through policy research, educational outreach and advocacy. This three-year, $750,000 grant will support TICAS's general operations, giving it greater flexibility to respond to new policy developments while pursuing its strategic agenda.

Institute for Higher Education Policy
Washington, D.C.
$400,000

The nonprofit IHEP seeks to use research and direct service to increase access and success in postsecondary education. This three-year grant will expand the Project Win Win pilot in Michigan, through which community colleges award associate's degrees to eligible students who qualified for degrees but left the system without receiving them, and to re-engage students who could complete their associate's degrees relatively quickly.

Jobs for the Future
Boston, Massachusetts
$200,000

Jobs for the Future identifies, develops and promotes education and workforce strategies that expand opportunities for youth and adults in more than 200 communities across 43 states. This grant will support JFF's Michigan expansion of "Breaking Through," an initiative to help community colleges create accelerated education pathways for low-skilled adults seeking postsecondary degrees or credentials.

Jobs for the Future
Boston, Massachusetts
$580,000

JFF identifies, develops and promotes education and workforce strategies that expand opportunities for youth and adults in more than 200 communities across 43 states. Kresge's four-year, $1,130,000 grant will fund "Accelerating Opportunity," a collaborative initiative with 40 community colleges in five states to create and expand improved pathways to postsecondary credentials for lower-skilled adults enrolled in Adult Basic Education.

Macomb Community College (2009 grant)
Warren, Michigan
$100,000

Thousands of college students earn college degrees or receive advanced training at this community college, the only publicly funded higher-education institution in Detroit's suburban Macomb County. This five-year, $620,000 grant will support the college's participation in Achieving the Dream.

MDC Inc. (2007 grant)
Chapel Hill, North Carolina
$19,884

This anti-poverty organization was the original managing partner for the Achieving the Dream initiative, the largest nongovernmental reform movement for student success in community college history. This five-year, $193,328 grant will support the participation of Wayne County Community College and Henry Ford Community College in the initiative.

MDRC
New York, New York
$250,000

Established by federal agencies and the Ford Foundation, MDRC combines research, experience and know-how to improve the lives of low-income individuals and influence public policy and practice. With this grant, MDRC will develop the "college match" pilot and demonstration project to study the effectiveness of an advisory program that helps high-achieving, low-income urban high-school students in Chicago and New York apply to and enroll in highly selective colleges.

Michigan Community College Association (2010 grant)
Lansing, Michigan
$350,000

The Michigan Community College Association provides coordination, professional development and legislative advocacy for 28 community colleges. This three-year, $1,050,000 grant will establish the Center for Student Success to serve as a statewide hub for coordinating a cohesive research, policy and practice agenda aimed at increasing college degree attainment in Michigan.

The New Press
New York, New York
$300,000

The New Press is committed to publishing works of educational, cultural, social and community value, and has released more than 1,000 titles since 1990, including award-winners that have received the Pulitzer Prize, the National Book Award and other accolades. This multiyear, $590,000 grant will fund the publication and promotion of a six-book series focusing on key issues in higher education, including affordability, barriers to college completion, and diversity.

Philander Smith College
(2010 grant)
Little Rock, Arkansas
$697,500

Founded by the United Methodist Church to educate freed slaves, the private, four-year liberal arts college has undergone a renaissance by focusing on a mission of promoting social justice. Kresge's three-year, $1,200,000 grant will establish the Center for Social Justice to engage scholars, researchers, and students examining pressing issues of social justice.

The Posse Foundation
New York, New York
$100,000

The foundation recruits talented, low-income students from inner-city high schools who may be overlooked by traditional college-admissions processes and sends cohorts of these students on full scholarships to 40 selective colleges nationwide. Posse will use Kresge's three-year, $300,000 grant to launch a Posse chapter in Houston, its ninth urban site.

RP Group Inc.
Berkeley, California
$220,000

The RP Group is a professional association for California community college institutional researchers and planners. Kresge's three-year, $600,000 grant will support a study to identify cost-effective student-support services that improve community college transfer and degree completion, and the dissemination of the findings throughout the state's community college system.

Single Stop USA
(2010 grant)
New York, New York
$150,000

Single Stop coordinates the delivery of critical benefits to low-income families through its "one-stop shop" model, which facilitates access to a suite of services using a sophisticated screening and enrollment tool and personal advisers. The launch of Single Stop at Miami Dade College, supported by this two-year, $1,150,000 grant, will help connect students with the public benefits, tax credits and services, reducing their financial barriers to degree completion.

Spelman College
Atlanta, Georgia
$500,000

The four-year, liberal-arts women's college is the nation's premier institution educating women of color. Spelman is a leader in historically black colleges and universities sustainability, and has the highest graduation rate among historically black colleges and universities. This challenge grant will fund the LEED-rated renovation of Laura Spelman Rockefeller, the home of the college's community engagement programs.

Teachers College, Columbia University (2007 grant)
New York, New York
$3,286

Teachers College, the nation's oldest graduate school of education, is a national leader in advancing higher education reform and policies, and is one of the original Achieving the Dream national partner organizations. This multiyear, $17,716 grant will support the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream initiative.

United Negro College Fund Inc. (2008 grant)
Fairfax, Virginia
$190,925

UNCF is the nation's largest minority-education organization. This four-year, $1,432,950 grant will support an external review of Fisk University, a leading historically black, liberal-arts institution, to address longstanding operational issues and strengthen its fundraising capacity.

United Negro College Fund Inc.
Fairfax, Virginia
$1,000,000

UNCF is the nation's largest minority-education organization. Kresge's two-year, $1,400,000 grant will provide technical, staffing and grant assistance to six schools participating in UNCF's Institute for Capacity Building advancement-training program, and will open its annual learning institute to Hispanic Serving Institutions and Tribal Colleges and Universities.

United Negro College Fund Inc.
Fairfax, Virginia
$300,000

UNCF is the nation's largest minority-education organization. Kresge's funding will support the third phase of Building the Future of UNCF: A UNCF-Monitor Group Collaboration, a project designed to assist the fund's leadership to revamp and strengthen the organization and improve its member institutions' effectiveness.

The University of North Carolina at Chapel Hill
Chapel Hill, North Carolina
$1,135,000

Headquartered at the University of North Carolina, the National College Advising Corps places new college graduates in underserved high schools and community colleges where they serve as college access advisers. Kresge's two-year grant will enable the corps to expand in high-priority states with established programs, launch a new program in Los Angeles, and transition to an innovative partnership funding model.

University of Texas at Austin
(2007 grant)
Austin, Texas
$19,300

As one of the original national partner organizations, the University of Texas has played a seminal role in the design and implementation of Achieving the Dream. This five-year, $189,300 grant will support the participation of Wayne County Community College and Henry Ford Community College in the Achieving the Dream initiative.

The Secretary of Education oversees the White House Initiative on Historically Black Colleges and Universities, a federal program established in 1980 to strengthen and expand the capacity of minority-serving institutions to provide quality education. Kresge's grant supported the initiative's 2011 National HBCU Conference, and planning for capacity building at minority-serving community colleges.

U.S. Department of Education
Washington, D.C.
$75,000

This highly diverse community college district serves the city of Detroit and neighboring communities. This five-year, $450,000 grant will support Wayne County Community College District's participation in the Achieving the Dream initiative.

Wayne County Community College District (2007 grant)
Detroit, Michigan
$100,000

Western Michigan University is a leader in recruiting and educating young people who have aged out of foster care. Funding from this multiyear, $700,000 grant will enable the university to spearhead statewide efforts to improve college access and achievement for former foster youth.

Western Michigan University Foundation
Kalamazoo, Michigan
$275,000

Year Up provides year-long education and job training for low-income young adults in nine cities. This three-year grant supports the planning and development of the Professional Training Corps, a two-year program that will enable underserved students to earn an associate's degree at a community college and obtain a year of work experience.

Year Up
Boston, Massachusetts
$600,000

Education: South Africa

Located in Cape Town, the university is a leader in African technology education. It earned this bonus grant when it met its final year fund-raising goals as part of Kresge's South Africa Philanthropy Initiative.

Cape Peninsula University of Technology
Bellville, South Africa
$137,276

The trust, established in 1994, supports the Red Cross War Memorial Children's Hospital, Africa's only freestanding pediatric hospital and a key academic training center. It earned this bonus grant when it met its final year fund-raising goals as part of Kresge's South Africa Philanthropy Initiative

The Children's Hospital Trust
Rondebosch, South Africa
$145,678

Located in a rural part of the Eastern Cape Province, South Africa's smallest university strives to be an outstanding, internationally respected academic institution committed to its African identity, democratic ideals and social responsibility. Kresge's four-year, $900,000 grant helps to develop, diversify and retain the university's next generation of faculty.

Rhodes University
(2009 grant)
Grahamstown, South Africa
$310,000

The South African Institute for Advancement (Inyathelo) supports nonprofit resource-mobilization and sustainability in South Africa and neighboring countries. Inyathelo manages Kresge's five-year, $10.5 million South Africa Philanthropy Initiative, which is designed to build the private advancement capacity of the Cape Peninsula University of Technology, University of Pretoria, University of the Witwatersrand, the University of the Western Cape and the Red Cross War Memorial Children's Hospital Trust.

South African Institute for Advancement (Inyathelo)
Woodstock, Cape Town, South Africa
$50,000

Since 2005, the institute has managed Kresge's $10.5 million South Africa Philanthropy Initiative, which focused on building private advancement capacity at five large teaching institutions. This three-year grant will enable the institute to consolidate the gains made during the initiative and to continue its pioneering work to ensure advancement remains an important part of South African higher education.

South African Institute for Advancement
Woodstock, Cape Town, South Africa
$1,390,000

The institute provides educational training and support through open-learning principles, distance-education methods and technology. This four-year, $1,200,000 grant will support the seven-foundation Partnership for Higher Education in Africa's African University Technology project to improve the relevance and quality of technology in learning and teaching on the continent.

South African Institute for Distance Education
(2008 grant)
Braamfontein, South Africa
$300,000

The University of Pretoria has evolved from a mainly white, Afrikaner institution to a multicultural, multiracial university that fully embraces the new South Africa. It earned this bonus grant when it met its final year fund-raising goals as part of Kresge's South Africa Philanthropy Initiative.

University of Pretoria
Pretoria, South Africa
$145,678

University of the Western Cape
Bellville, South Africa
$72,839

The former Apartheid government founded this historically black institution, located near CapeTown to serve Coloured South Africans only, but UWC embraced a new mission in the 1970s to serve all races and become the intellectual home of progressive forces. UWC earned this bonus grant when it met its final year fund-raising goals as part of Kresge's South Africa Philanthropy Initiative.

University of the Witwatersrand
Johannesburg, South Africa
$148,117

Founded in the 1920s with donations from South Africa's mining industry, "Wits" became a center of political opposition to apartheid, a scientific pioneer and has produced several Nobel laureates, including Nelson Mandela. Wits earned this bonus grant when it met its final year fund-raising goals as part of Kresge's South Africa Philanthropy Initiative.

Environment

Environment: Grants

2030 Inc./Architecture 2030
Santa Fe, New Mexico
$200,000

Architecture 2030 seeks to reduce greenhouse-gas emissions by changing the design, construction, renovation and operation of buildings, developments, neighborhoods and cities. Kresge's two-year, $400,000 grant for general-operations support will allow the organization to broaden its 2030 Challenge, which calls for decreasing the energy demand of new buildings and major renovations, with a long-term goal of reaching carbon neutrality by 2030.

2030 Inc./Architecture 2030
Santa Fe, New Mexico
$175,000

Architecture 2030 seeks to reduce greenhouse-gas emissions by changing the design, construction, renovation and operation of buildings, developments, neighborhoods and cities. Funding will support the Seattle 2030 District, a downtown area targeting dramatic improvements in the energy performance of new and existing buildings as well as transportation.

Alliance for Water Efficiency
Chicago, Illinois
$120,000

The alliance of stakeholders from utilities, manufacturers, academic institutions, environmental groups and government agencies works through education, advocacy, technical assistance and the development of codes and standards to promote efficient, sustainable water use in the United States and Canada. This two-year, $240,000 grant will provide operating support for the organization.

Alliance to Save Energy
Washington, D.C.
$325,000

The nonprofit coalition leverages its connections with corporations, industry groups, utilities, financial institutions, government agencies and environmental organizations to create broad-based support for energy-efficiency policies and programs. Kresge's two-year, $650,000 grant will support the alliance's work in advancing innovative policies, consistent energy-efficiency evaluation approaches and better building operations.

American Council for an Energy-Efficient Economy
Washington, D.C.
$400,000

The national nonprofit organization has a strong track record of leading and supporting improvements in the efficiency of America's energy use through its publications, advocacy work in Congress and development of appliance-efficiency standards and model building codes. Kresge's two-year, $800,000 grant will support the council's general operations, enabling it to pursue its work in critical areas such as policy, behavior, transportation, water and communications.

American Meteorological Society
Boston, Massachusetts
$50,000

The scientific research institution works to advance and expand collaboration between the scientific community and federal policymakers. Funding will bolster the society's efforts to inform and accelerate climate-change adaptation policy and strategy development by the Federal Task Force on Climate Change Adaptation, housed within the White House Council on Environmental Quality.

American Rivers
Washington, D.C.
$250,000

As a national leader in climate-change adaptation, American Rivers seeks to build resilience in human and natural communities by prescribing climate-smart practices and policies that can be implemented to promote healthy rivers. Kresge's two-year, $500,000 grant will enable the nonprofit to continue its demonstration projects and national legislative and regulatory advocacy work.

Carpe Diem West (2010 grant)
Sausalito, California
$250,000

To ensure a more sustainable future for the western United States, Carpe Diem West engages water leaders to collaboratively develop innovative solutions for dealing with water scarcity in a changing climate. This two-year, $450,000 grant renews Kresge's support for Carpe Diem West, an initiative to rethink how water is stored and delivered so that ecosystems are protected, agricultural economies are sustained and all residents have access to clean water.

Cascadia Region Green Building Council
Seattle, Washington
$270,000

Cascadia, the Pacific Northwest's leading green-building organization, operates the Living Building Challenge, the world's most rigorous green-building performance standard. Grant money will help Cascadia implement and raise the profile of its certification system through education, training and work with regulatory officials and policymakers.

Center for American Progress
Washington, D.C.
$125,000

The center's broad spectrum of research and policy-development work includes formulating energy and climate-change policies that increase public and private investments in clean, energy-efficient technologies and contribute to a sustainable, competitive American economy. Kresge's funding will support project-related work aimed at overcoming specific market barriers that slow the transition to clean energy.

Center for Neighborhood Technology (2010 grant)
Chicago, Illinois
$178,000

Dedicated to promoting more livable, sustainable communities, the nonprofit develops and pioneers strategies to use natural resources more efficiently and equitably. This two-year, $350,000 grant will fund development of a one-stop, energy-efficiency retrofit model for Chicago's two- to four-unit, multifamily housing market, as well as tools for assessing energy performance and financing and evaluating energy savings.

Center for Rural Affairs
Lyons, Nebraska
$100,000

Since it was established in 1973, the center has evolved into one of the nation's leading rural organizations, known for its pioneering work to rebuild rural America and reform federal policy. This two-year, $210,000 grant will support the center's efforts to provide a strong rural voice in clean-energy transmission policy and planning for large-scale wind-farm development in the Upper Midwest and Great Plains.

Ceres
Boston, Massachusetts
$300,000

The nonprofit organization works to integrate sustainability into day-to-day business practices to improve the health of the planet and its inhabitants. Ceres will use this two-year, $500,000 grant to launch a new initiative that incentivizes the insurance industry and other capital-market investors to embrace policies and practices that mitigate climate change.

City and County of San Francisco
San Francisco, California
$120,000

In early 2011, San Francisco adopted the Existing Commercial Buildings Energy Performance Ordinance, requiring commercial-property owners to benchmark their buildings' annual energy use and make that information publicly available. This 18-month $180,000 grant will support the San Francisco Department of the Environment's implementation of the city's new rating and disclosure policy, which will drive greater energy savings and strengthen the case for early adoption by other cities.

Climate and Energy Project
Lawrence, Kansas
$175,000

The nonprofit organization advocates reducing greenhouse-gas emissions in America's heartland through the advancement of energy efficiency and renewable energy. Funding from this two-year, $350,000 grant will bolster organizational efforts to build public demand and policy support for the development of wind energy and infrastructure in the nation's heartland.

Conservation Biology Institute
Corvallis, Oregon
$300,000

The nonprofit organization conducts research, assessments and planning in support of conservation projects globally, and is a co-developer of the Data Basin online service, an open-access resource for storing, sharing, comparing and analyzing scientific data. Kresge's two-year, $500,000 grant will fund the operation and expansion of the Data Basin Climate Center, a Web-based service component focused on climate-change data.

Consultative Group on Biological Diversity
San Francisco, California
$75,000

The membership organization of foundations engaged in environmental philanthropy is dedicated to conserving and restoring our planet's biological diversity. Kresge's grant will fund its membership dues for two years and support a project to improve the group's communication tools.

The DC Project Inc.
(2010 grant)
Washington, D.C.
$150,000

The nonprofit organization advances economic and environmental justice by creating clean-energy careers for individuals with the greatest need. Kresge's two-year, $350,000 general operating support grant will accelerate the expansion of the WeatherizeDC energy-efficiency retrofitting project from its pilot phase to a citywide scale and provide technical assistance to other communities across the country considering similar residential-weatherization programs.

Defenders of Wildlife
Washington, D.C.
$250,000

The environmental-advocacy organization promotes policies and practices that address the challenges posed by climate change to ecosystem health and biological diversity. Supported by Kresge funding, the group will work with conservation officials to ensure climate-change adaptation provisions are included in national fish and wildlife conservation strategies and will assist federal agencies in the development of climate-smart regulations and management plans.

Earthjustice (2010 grant)
Oakland, California
$200,000

The public-interest law firm dedicates its legal expertise and resources to protecting the environment and defending the right of all people to live in healthy surroundings. Assisted by Kresge's two-year, $400,000 grant, Earthjustice will use advocacy and litigation to encourage the U.S. Department of Energy to raise the level of energy-efficiency standards for appliances and equipment and to improve enforcement of compliance with those standards.

EcoAdapt (2010 grant)
Bainbridge Island, Washington
$150,000

EcoAdapt brings together diverse constituents from the conservation, policy, science and development communities to reshape the response to climate change and support the implementation of adaptation strategies. Kresge's two-year, $300,000 grant for general operating support will enable the organization to grow its climate adaptation programs and services and continue its organizational development.

Ecotrust (2010 grant)
Portland, Oregon
$125,000

The conservation nonprofit supports the Economics for Equity and the Environment Network, which engages progressive economists in the development and promotion of sound economic foundations for environmental policy. With this two-year, $250,000 grant, the network will develop economic analyses of the costs of climate change and the financial benefits of mitigation, and mobilize network partners to communicate findings to policy makers.

The Energy Foundation
San Francisco, California
$1,000,000

The partnership of philanthropic investors assists in the transition to a sustainable energy future by promoting energy efficiency and renewable energy. Kresge's grant funding will be deployed in the southeastern United States to communicate the economic-development benefits of clean energy, achieve utility-policy advancement and make the region a leader in adopting and enforcing strong building-energy codes.

Enterprise Community Partners
Columbia, Maryland
$500,000

The national nonprofit is spearheading efforts to achieve deep-level energy efficiency in affordable multifamily housing, in order to provide significant health, economic and environmental benefits to low-income households and communities. Enterprise will use Kresge's funding to co-create a National Multifamily Energy Services Collaborative, offering retrofit technical-assistance services to housing owners and developers.

Environmental Defense Fund (2010 grant)
New York, New York
$300,000

The longstanding nonprofit advocacy group links science, economics and law to create innovative, equitable and cost-effective solutions to the most-urgent environmental problems. Kresge's two-year, $600,000 grant will support the fund's Coastal Louisiana Restoration Project, a design competition for restructuring the Mississippi River diversion and navigation systems, restoring damaged wetlands and revitalizing underserved Mississippi Delta communities.

Environmental Law and Policy Center
Chicago, Illinois
$400,000

The center is a leading environmental public-interest and legal-advocacy organization in the Midwest. Kresge's two-year, $750,000 grant will advance the group's efforts to increase the adoption, effective implementation and expansion of strong, successful energy policies throughout the Midwest region.

Fresh Energy
St. Paul, Minnesota
$150,000

The organization provides research, advocacy and innovative policy models, and engages citizen support for renewable energy. This grant continues Kresge's funding for current and expanded services offered by the RE-AMP Media Center, a project hosted by Fresh Energy that helps RE-AMP member organizations work more effectively with the media to improve energy policies in the Midwest.

Fresh Energy
St. Paul, Minnesota
$125,000

The organization provides research, advocacy and innovative policy models, and engages citizen support for renewable energy. This two-year, $250,000 grant will enable Fresh Energy to participate in policy and planning for electricity infrastructure and help bring renewable energy to market in the Midwest.

Freshwater Future
(2010 grant)
Petoskey, Michigan
$210,000

The nonprofit assists and supports grassroots watershed groups and citizens working locally to protect and restore aquatic habitats throughout the Great Lakes Basin. With this two-year, $420,000 grant, Freshwater Future will establish a Great Lakes Community Climate small-grants program and inform nonprofit organizations and communities in the region about climate-change adaptation science and restoration strategies.

Funders' Network for Smart Growth and Livable Communities
Coral Gables, Florida
$75,000

Working at the intersection of health, community development and environment, the network of philanthropic funding organizations addresses the root causes of sprawl and urban disinvestment, and promotes sustainable, socially equitable, economically sound land-use decisions leading to smarter growth policies and practices. Grant funding will provide operating support for one year.

Georgetown University
(2010 grant)
Washington, D.C.
$310,000

Established in 1789, the academic and research institution oversees the State-Federal Climate Resource Center, which seeks to inform and advance effective climate and energy policies. Kresge's three-year, $600,000 grant will fund a project to examine the interplay between federal, state and municipal policies in addressing likely climate change impacts in urban environments.

Geos Institute
Ashland, Oregon
$100,000

Geos is a nonprofit organization that uses science to help people predict, reduce and prepare for climate change impacts. Funding will be used to organize a two-day workshop in Portland, Oregon, in early 2012, at which Kresge grantees and other practitioners will synthesize lessons learned from three years of climate-change adaptation work.

Great Plains Institute for Sustainable Development
Minneapolis, Minnesota
$158,000

With its focus on the long-term economic, environmental and social well-being of the Northern Plains, the institute is working to accelerate the transition to a renewable, low-carbon energy system. With Kresge's two-year, $316,000 grant, the institute will build broad-based support for the development of new electric-power transmission lines needed to advance the adoption of renewable energy in the Midwest.

Green For All (2010 grant)
Oakland, California
$300,000

The national organization seeks to build an inclusive green economy while reducing unwanted environmental impacts and increasing large-scale employment opportunities for disadvantaged communities. This two-year, $600,000 grant will be used to create and implement models for energy-efficiency retrofit programs that can be deployed in dozens of U.S. cities.

Green For All
Oakland, California
$200,000

The national organization seeks to build an inclusive green economy while reducing unwanted environmental impacts and increasing large-scale employment opportunities for disadvantaged communities. Grant monies will be used to design MPower, a new model to provide low-cost financing for energy- and water-efficiency improvements in the affordable multifamily-housing sector.

Green Light New York
New York, New York
$300,000

Green Light New York is an independent nonprofit organization dedicated to promoting high-quality, energy-efficient lighting in New York City. Kresge's grant will help fund the build-out and launch of a center offering training, design assistance, educational resources, a venue for lighting mock-ups and displays, and a forum for discussing energy efficiency.

Green Roundtable
(2010 grant)
Boston, Massachusetts
$150,000

Through a combined approach of education, advocacy, outreach and technology, the nonprofit promotes green, healthy, efficient building and development. Kresge's two-year, $300,000 grant will advance development and implementation of the Sustainable Performance Institute Company Certification program to evaluate and encourage greater energy efficiency in building design, construction and operations.

Headwaters Economics
Bozeman, Montana
$175,000

The nonprofit organization works to improve community-development and land-management agendas in the western United States by conducting cutting-edge research and informing key decision makers. Funding for two research projects will enable Headwaters to study the socioeconomic impacts of climate change on two Montana watersheds and the economic costs of longer, more-severe wildfires in Oregon.

Innovation Network for Communities
Tamworth, New Hampshire
$150,000

The national nonprofit helps to develop and spread scalable innovations that transform the performance of community systems, such as education, energy, land use, transportation and workforce development. Grant money will fund research on leading-edge thinking and practices related to carbon-neutral communities and strategies for achieving carbon neutrality in the building sector.

Institute for Market Transformation (2010 grant)
Washington, D.C.
$150,000

The institute seeks to improve energy efficiency in the built environment through research, education, policy change, program initiatives and building-code regulations. This two-year, $300,000 grant will support its efforts to facilitate energy rating and disclosure of commercial-building performance, revamp financing, promote stronger energy codes and enforcement and increase energy efficiency in federal buildings.

Institute for Market Transformation
Washington, D.C.
$250,000

The institute seeks to improve energy efficiency in the built environment through research, education, policy change, program initiatives and building-code regulations. Kresge's grant will support the implementation of energy rating and disclosure policies for buildings in Washington, D.C., and New York City while improving the standardization in data collection and sharing of best practices.

Institute for Sustainable Communities
Montpelier, Vermont
$400,000

The institute provides workshops and technical guidance to communities in an effort to strengthen their resilience to the impacts of climate disruption. This two-year, $700,000 grant will support the Climate Leadership Academy and the Urban Sustainability Leadership Academy, which prepare local leaders to spearhead development and implementation of climate-action plans in their communities.

The Mayor's Fund to Advance New York City
New York, New York
$75,000

The Mayor's Fund is a nonprofit organization that serves as a vehicle for foundations, corporations and individuals to contribute to the city's public programs. Kresge's three-year grant will fund a project to implement more stringent energy-saving building codes in New York City, which has set a goal to reduce greenhouse-gas emissions to 30 percent below 2005 levels by 2030.

National Center for Conservation Science and Policy (2009 grant)
Ashland, Oregon
$250,000

The center brings the knowledge of top research scientists to the natural-resources policymaking arena. Kresge's three-year, $750,000 grant will fund expansion of the center's successful Climate Futures Forums – facilitated programs that inform and empower local decision makers to proactively respond to climate-change impacts, and provide support for the center's advocacy for climate-wise policy at the state and national levels.

National Housing Trust (2009 grant)
Washington, D.C.
$125,000

The organization works to ensure that federally subsidized and privately owned rental housing remains affordable, accessible and sustainable. This three-year, $375,000 grant will allow the trust's Green Preservation program to partner with government agencies on efforts to increase the number of affordable rental homes that are weatherized using federal economic-stimulus funds.

National Trust for Historic Preservation
Washington, D.C.
$320,000

The National Trust provides leadership, education, advocacy and resources to save America's diverse historic places and to revitalize its communities. This 18-month grant will fund the Preservation Green Lab, an initiative launched in 2009 to encourage the deep-energy retrofitting and reuse of smaller commercial and multifamily buildings and to increase building owners' access to district-scale clean-energy sources.

National Wildlife Federation
Reston, Virginia
$150,000

The conservation organization works to protect and restore wildlife habitat, confront global warming and connect people with nature. This two-year, $300,000 grant renews Kresge support for the Healing Our Waters – Great Lakes Coalition, cofounded by the federation to help promote policy reform to restore the lakes' health and to foster climate-smart uses of federal funding.

Launched in 1970, the national organization has been a leader in building the environmental movement and helping formulate environmental laws. Kresge's two-year, $625,000 grant will support the council's Center for Energy Efficiency Standards, which collaborates with a broad coalition of stakeholders to achieve reductions in energy use by increasing the efficiency of appliances, equipment, electronics and lighting.

Natural Resources Defense Council
New York, New York
$325,000

Since 1951, the organization has protected more than 119 million acres of land and 5,000 miles of rivers worldwide, and established chapters in 30 countries. This two-year, $400,000 grant continues Kresge's support for the Nature Conservancy's Climate Change Adaptation Program, which is working to develop and strengthen adaptation strategies around the globe.

The Nature Conservancy
Arlington, Virginia
$200,000

The nonprofit focuses on improving the energy performance of commercial buildings. Supported by this two-year, $500,000 grant, the institute will research, develop, pilot and publicize tools that building owners can use to make decisions about comprehensive energy-efficiency upgrades to existing structures.

New Buildings Institute (2010 grant)
White Salmon, Washington
$250,000

The nonprofit organization provides project-implementation and intermediary services to the philanthropic sector for public-interest projects focused on conservation, global health, education, music and the arts, and other areas. Kresge's two-year, $250,000 grant will support the PACENow initiative to promote the use of Property Assessed Clean Energy financing to drive energy retrofits of homes and commercial buildings.

New Venture Fund
Washington, D.C.
$125,000

The corporation was established in 2010 to develop financing products to fund energy-efficiency retrofits in commercial, institutional, nonprofit and multifamily buildings. Kresge's two-year, $500,000 grant support for general operations will help the corporation advance New York City's energy and climate goals.

New York City Energy Efficiency Corporation
New York, New York
$300,000

The U.S.-based international relief and development organization creates lasting solutions to poverty, hunger and injustice. With Kresge's two-year, $748,000 grant, Oxfam will initiate a five-year collaborative project to provide socially vulnerable communities along the Gulf of Mexico coast with access to resources that will increase their resilience to climate change and generate economic opportunities.

Oxfam-America (2010 grant)
Boston, Massachusetts
$374,000

The nonprofit public-policy research and advocacy organization, which does business as the Center for Working Families, is shaping the implementation of the Green Jobs/Green NY Act to ensure that low-income communities benefit from statewide energy-efficiency retrofits. Kresge's grant will support the organization's participation in the development, marketing, adoption and evaluation of the program, which seeks to retrofit 1 million residential units, nonprofits and businesses within five years, and to create a self-sustaining green economy.

Progressive America Fund
New York, New York
$200,000

The nonprofit organization pursues its goal of decarbonizing the U.S. energy sector by educating and technically assisting government officials, promoting adoption and implementation of environmentally favorable energy policies, and ensuring the accessibility of clean energy. This two-year, $400,000 grant will provide general support for its U.S.-based programs.

The Regulatory Assistance Project
Montpelier, Vermont
$200,000

The group's Climate Leadership Initiative helps government, businesses and communities develop comprehensive climate-change adaptation strategies. Kresge's three-year, $750,000 grant will support local and regional adaptation processes and the development of a network of climate-adaptation practitioners.

Resource Innovation Group (2009 grant)
Eugene, Oregon
$250,000

The network serves a national watershed-protection movement that includes state, regional and local grassroots groups and 600 partner organizations. Funding for its Campaign to Sustain Water and Energy will enable the organization to equip, inform and coordinate state and local watershed groups working to develop more-sustainable local policies, land-use patterns and conservation programs in the context of climate change.

River Network
Portland, Oregon
$150,000

The philanthropic fund administers the RE-AMP network, a collaboration of nonprofits and foundations working to achieve meaningful reductions in regional greenhouse-gas emissions in the Upper Midwest through research, information exchange, strategy making and advocacy. This grant will support RE-AMP groups advocating the adoption and implementation of state-level energy-efficiency resource standards.

Rockefeller Family Fund
New York, New York
$950,000

Rockefeller Philanthropy Advisors
New York, New York
$225,000

The nonprofit provides research and counsel on charitable giving, develops philanthropic programs, and offers program, administrative and management services for foundations and trusts. Kresge's two-year, $375,000 grant for the Sustainability Endowments Institute, hosted by Rockefeller, will support the Billion Dollar Green Challenge to encourage colleges and universities to invest a combined $1 billion in "green" revolving-loan funds that will finance energy-efficiency improvements on their campuses.

The San Diego Foundation
San Diego, California
$150,000

The foundation is a leading resource for information about community needs and charitable giving in San Diego. Assisted by this grant, the foundation will collaborate with 18 municipalities and San Diego County government to expand and strengthen a Regional Climate Protection Network that enhances the region's resilience to climate-change impacts.

Sky Island Alliance
(2010 grant)
Tucson, Arizona
$145,000

The grassroots nonprofit is dedicated to protecting and restoring the rich natural heritage of native species and habitats in the Sky Island region of the southwestern United States and northwestern Mexico. The alliance will use Kresge's three-year, $435,000 grant to engage academic, governmental and environmental-advocacy partners in the development of comprehensive, collaborative climate-adaptation strategies for the region.

Southern Alliance for Clean Energy
Knoxville, Tennessee
$375,000

The alliance, founded in 1985, is a leading advocate for clean-energy policy in the southeastern United States and at the federal level. Funding will support the organization's efforts to improve energy efficiency in the region by promoting energy-efficiency programs at investor-owned and public-power utilities, as well as reductions in energy use by large commercial and industrial customers.

Southern Environmental Law Center
Charlottesville, Virginia
$375,000

The nonprofit environmental advocacy group provides strategic leadership and legal services to more than 100 local, state and national partner organizations. Supported by Kresge's grant, the center will ramp up its efforts to improve energy efficiency in the southeastern United States by assisting electric utilities in developing, implementing and enhancing energy-efficiency programs.

Stewards of Affordable Housing for the Future
Washington, D.C.
$250,000

The organization provides coordination, best-practices assistance and practice-based regulatory-reform leadership to its membership base of national nonprofit affordable-housing corporations. Kresge's funding will support Stewards' role as an innovator in advancing the implementation of energy efficiency in affordable multifamily housing.

Stockholm Environment Institute U.S.
Somerville, Massachusetts
$40,000

The independent institute conducts applied research and pursues advocacy to advance sustainable development and environmental issues. Kresge's grant will fund the development of a computer model to analyze the impacts of energy policy and investment decisions on water resources in a changing climate, in support of the Union of Concerned Scientists' Energy and Water in a Warming World project.

Tides Canada Foundation
Vancouver, British Columbia, Canada
$200,000

Tides Canada provides innovative philanthropic, financial and project-management services to help philanthropists, foundations, activists, civil organizations and other change makers address environmental and social challenges. Assisted by this three-year, $600,000 grant, Tides Canada will coordinate implementation of the Canadian Boreal Forest Agreement to protect 36 million acres of boreal forest in six Canadian provinces.

Union of Concerned Scientists
Cambridge, Massachusetts
$375,000

The 250,000-member organization combines independent scientific research and citizen action to develop innovative solutions to challenging issues and to achieve changes in government policy, corporate practices and consumer choices. This grant will provide an additional year of support for an initiative to assess the collision of energy and water policy, investment and management in key regions.

University of Central Florida
Orlando, Florida
$200,000

The nation's second-largest university serves more than 56,000 students. With funding from this three-year, $700,000 grant, the university will conduct a statewide study to assess the threats that sea-level rise poses to nature and people in the state and to develop adaptation strategies for mitigating climate-change impacts.

University of Hawaii Foundation
Honolulu, Hawaii
$150,000

The foundation raises private gifts to support the university's 10 campuses, its programs and its student body. This grant will enable the university's Center for Island Climate Adaption and Policy to engage government, academic, nonprofit and community stakeholders in a project that addresses climate-change risks and climate-adaptation strategies for at-risk Native Hawaiian communities.

University of Michigan
Ann Arbor, Michigan
$100,000

The nation's leading university for research spending is home to the Graham Environmental Sustainability Institute, which fosters cross-disciplinary collaboration to create a better understanding of complex sustainability issues and solutions. Kresge's three-year, $600,000 grant will fund the Great Lakes Adaptation Assessment for Cities, an initiative to develop and expand urban climate adaptation and sustainability projects in five Great Lakes-area cities.

The University of Montana
Missoula, Montana
$160,000

The public research university houses the School of Natural Resources and Environmental Policy, which has been a leading force in the Roundtable on the Crown of the Continent, a 150-member coalition dedicated to protecting an environmentally sensitive 18 million-acre region. Funding will support the Roundtable as it develops a portfolio of climate-change adaptation projects, sets priorities and builds regional connectivity.

U.S. Green Building Council – New York Chapter
New York, New York
$160,000

The U.S. Green Building Council's New York Chapter, known as the Urban Green Council, provides educational and networking events for its 1,200 members and the green building community at large, conducts research and advocates for change that makes cities more sustainable. Kresge's grant will advance the council's efforts to educate real-estate owners about New York City's new energy audit and retro-commissioning requirements.

Virginia Organizing
Charlottesville, Virginia
$300,000

The grassroots organization is dedicated to challenging injustice by empowering people in local communities to address issues that affect the quality of their lives. This grant will enable the group's Environmental Health Sciences project to expand its media coverage of environmental health and climate-change stories with the aim of increasing public understanding of the issues and demand for policy solutions.

Western Conservation Foundation
Denver, Colorado
$150,000

The foundation uses grantmaking, communication and outreach to ensure that the conservation values of the western United States are reflected in public policy. This additional grant will advance its work to strengthen the commitment of federal-agency leaders, particularly at the U.S. Department of the Interior and the Bureau of Land Management, to advance climate-change adaptation plans.

Wildlife Conservation Society
Bronx, New York
$250,000

The world's oldest and largest conservation organization, founded in 1895, operates five zoological parks, manages 500 projects worldwide, and educates millions of visitors. Kresge's two-year, $600,000 grant will allow the society to develop and implement landscape-specific climate-change adaptation strategies in Ontario's boreal forest while continuing its current planning work in Arctic Alaska, the Yellowstone Rockies and Adirondack Park.

Wind on the Wires
(2010 grant)
St. Paul, Minnesota
$175,000

Working side-by-side with utilities, electric-transmission-grid operators, regulators and other stakeholders, the nonprofit organization aims to bring wind power to market in the Midwest. Kresge's two-year, $350,000 grant renews funding for general operating support and advances planning, education and policy efforts to move clean-energy-infrastructure development forward.

Windustry
Minneapolis, Minnesota
$75,000

The nonprofit promotes community ownership of wind-energy projects by educating landowners and residents, offering technical assistance to communities, and building strong, supportive public policies. Kresge's grant will be used to support general operations.

Yale University
(2010 grant)
New Haven, Connecticut
$200,000

Founded in 1901, the Yale School of Forestry and Environmental Studies offers graduate-level degree programs and serves as a locus for environmental research. This two-year, $500,000 grant will be used to convene a science panel that will develop a framework and demonstration projects to guide resource management, land-use planning and development decisions within the context of climate change and its impacts.

Health

Health: Grants

Active Transportation Alliance (2009 grant)
Chicago, Illinois
$100,000

Active Transportation works with communities to make bicycling, walking and public transit attractive so residents have environmentally and physically healthy alternatives to sedentary travel by automobile. Kresge's three-year, $300,000 grant supports Active Living on the Block, a project to help low-income neighborhoods create healthy, safe and active built environments for recreation and physical activity.

Adult Well-Being Services
(2010 grant)
Detroit, Michigan
$75,000

The senior center offers a continuum of services such as advocacy, mental health and case management, to adults with severe mental illness and other disabilities, as well as caregivers and their families. Kresge's two-year, $150,000 grant will support a demonstration project designed to improve health outcomes for foster-care home residents with severe mental illness who suffer disproportionately from diet-related chronic diseases.

Alameda County Community Development Agency
Oakland, California
$70,000

The agency's Childhood Lead Poisoning Prevention Program has reduced lead hazards for Alameda County children through remediation efforts, home evaluations, case management and training in lead-safe construction practices. Grant assistance will help the Get the Lead Out coalition strengthen its infrastructure, extend its advocacy and educational outreach to day laborers, and support the enforcement of lead-safe regulations for renovations.

American Public Health Association
Washington, D.C.
$75,600

The association is the oldest, largest, and most-diverse organization of public-health professionals in the world. Kresge's two-year, $129,600 grant supports the environment section's activities, including lectures, scholarships and educational sessions at the association's annual conference.

Boston Medical Center Corporation
Boston, Massachusetts
$250,000

The private, nonprofit academic medical center in Boston's historic South End is New England's largest safety-net hospital. Kresge's four-year, $850,000 grant will enable the National Center for Medical Legal Partnership to build the capacity, effectiveness and funding resources of local and regional medical-legal partnerships, which help to remove legal and social barriers to health care for low-income children and their families.

Capital Link Inc.
Boston, Massachusetts
$297,500

The national nonprofit organization provides high-quality, affordable advisory and lending services to nonprofit community-health centers seeking to finance capital projects that expand community-based health care. Grant money augments a $1 million Capital Link loan, using Kresge program-related investment proceeds, to the Community Health and Social Services Center in Southwest Detroit for completion of an expansion project.

Center for Community Action and Environmental Justice (2010 grant)
Riverside, California
$125,000

The center focuses on community organizing and advocacy in California's "Inland Empire," a region east of Los Angeles that is affected by pollution from heavy freight traffic, trans-shipping facilities and warehousing areas. This two-year, $250,000 grant will fund a demonstration program to reduce toxic exposure to railyard and truck diesel pollution in two low-income communities.

Center for Health Design Inc.
Concord, California
$289,462

The center was founded on the premise that design can be used to improve patient outcomes in health-care environments. Kresge's funding supports the development of a clinic-design evaluation tool and database and the hosting of four seminars for architects and designers of community health centers.

Center for Science in the Public Interest
Washington, D.C.
$200,000

The national health advocacy organization specializes in nutrition, food safety and obesity prevention. Kresge's three-year, $650,000 grant will help to fund the center's national campaign to reduce the consumption of sugar-sweetened beverages, which have been linked directly to obesity, particularly among consumers in low-income communities of color.

Center on Race, Poverty & the Environment
(2010 grant)
San Francisco, California
$250,000

Created in 1989, the nonprofit organization helps low-income, minority, grassroots groups in rural areas address the disproportionate burden of pollution and environmental health hazards. Kresge's three-year, $750,000 grant supports two related projects in California's San Joaquin Valley: a land-use project to help residents shape land-use decisions in their communities and an air project to reduce greenhouse-gas emissions from dairy farms.

Christ Community Health Services Inc.
Memphis, Tennessee
$50,000

The nonprofit organization provides high-quality health care and other services to poor, uninsured and homeless individuals in Memphis through its health-care centers and outreach programs. With supplemental funding, Christ Community will develop a pilot demonstration project, originally planned and designed through Kresge's Safety-net Enhancement Initiative, to address obesity for high-risk residents in several targeted neighborhoods.

Comite de Apoyo a Los Trabajadores Agricolas Inc.
Glassboro, New Jersey
$75,000

The grassroots organization is a leading advocate for agricultural workers and has raised awareness among thousands of trabajadores and their families about important health issues such as pesticide exposure and its link to health problems. This three-year, $275,000 grant enables the Food Justice Project to deliver affordable organic food and ongoing nutrition education to low-income rural residents in Bridgeton, New Jersey, and Kennett Square, Pennsylvania.

Commonweal
(2010 grant)
Bolinas, California
$75,000

For more than 30 years, the nonprofit organization has fostered improvements in human and environmental health through its programmatic work with cancer patients, health-care professionals, at-risk youth and affinity groups. Kresge's three-year, $225,000 grant will support several environmental-health-related programs, including the Collaborative on Health and the Environment, the Biomonitoring Resource Center, Cancer Help and the new Environmental Health Primary Prevention Training Program.

Community Catalyst Inc.
Boston, Massachusetts
$200,000

Community Catalyst focuses on building consumer advocacy to impact health-care policy. Kresge's three-year, $500,000 grant will enable the organization to develop and support effective models for engaging community members, particularly those who are underserved, in hospital community benefit programs.

Community Food Security Coalition Inc.
Portland, Oregon
$200,000

The coalition is an umbrella organization uniting 300 member groups engaged in population-health issues, such as anti-hunger, public health, sustainable agriculture and community gardening. Funding will help the coalition and its partner, the Farmers Market Coalition, increase healthy-foods access for low-income consumers and generate income for family farmers by expanding participation in the Supplemental Nutrition Assistance Program and Electronic Benefits Transfer systems at farmers' markets.

Community Partners
Los Angeles, California
$200,000

Community Partners' efforts to promote social-service innovation include The City Project, which utilizes land-use planning strategies, policy and legal research, as well as community organizing, to address environmental disparities and to increase access to natural places for urban communities. This three-year, $500,000 grant underwrites the continuation and expansion of its work in California.

DNA People's Legal Services
Window Rock, Arkansas
$150,000

The nonprofit legal-aid organization works to protect civil rights, promote tribal sovereignty and alleviate civil legal problems for people who live in poverty in the southwestern United States. DNA will use this three-year, $450,000 grant for the expansion of its medical-legal partnership program, which uses medical-legal collaboration and direct legal advocacy to reduce health disparities and improve outcomes for low-income Native Americans.

Ecology Center Inc. (2010 grant)
Ann Arbor, Michigan
$250,000

The center is a leading advocate for improving children's environmental health. Kresge's two-year, $575,000 grant will allow the nonprofit to expand its work at the state and national levels to eliminate exposure to environmental hazards in homes, schools and neighborhoods, and to encourage the purchase of healthy, locally grown food by Michigan hospitals.

Environmental Health Coalition (2010 grant)
National City, California
$225,000

The coalition is a leader in advancing public policies and legal ordinances that protect public health and the environment from toxic pollution in southern California. Kresge's three-year, $675,000 grant will support the adoption of clean-air plans for the Port of San Diego and the San Diego/Tijuana border crossing, as well as the development and dissemination of a community-planning model in California and nationally.

Environmental Health Fund Inc. (2010 grant)
Jamaica Plain, Massachusetts
$250,000

Dedicated to eliminating toxic chemicals in the environment, the advocacy organization is participating in the Safer Chemicals Healthy Families Campaign to reform the outdated Toxic Substance Control Act. Kresge's two-year, $500,000 grant will strengthen efforts to ensure that new regulatory requirements fully address the manufacture and use of toxic chemicals based on scientific data and contemporary health and safety standards.

Fair Food Network (2009 grant)
Ann Arbor, Michigan
$245,000

The nonprofit organization partners with other stakeholders to design a food system that upholds the fundamental right to healthy, fresh and sustainably grown food. Kresge's four-year, $980,000 grant helps launch Fair Food Detroit, a program to help Detroit realize the economic and health potential of locally produced food.

Farmworker Association of Florida Inc.
Apopka, Florida
$150,000

The grassroots organization uses education and advocacy to improve the health of farmworkers and their families in low-income agricultural areas throughout the state of Florida. Kresge's three-year, $450,000 grant will fund a project to build strategic statewide policies and practices aimed at reducing pesticide exposure for these vulnerable farmworker communities.

Farmworker Justice Fund Inc.
Washington, D.C.
$200,000

The fund is committed to reducing the negative health and environmental impacts of overexposure to pesticides for agricultural workers and their family members. Funding from this three-year, $600,000 grant strengthens the organization's efforts to ensure that federal regulations for agricultural pesticides, now undergoing revisions, contain significantly strong protections to preserve the health of agricultural-community residents.

George Washington University
Washington, D.C.
$425,000

The university is home to the National Health Policy Forum, a nonpartisan organization that offers federal health policymakers high-level, unbiased information and analysis on key health-policy issues. This two-year, $850,000 grant allows the forum to expand knowledge and understanding of new models of primary care, the health-care safety net, population health, non-medical determinants of health and the public-health infrastructure.

GPS Capital Partners
Pasadena, California
$25,000

The national consulting group works with foundations to design and execute financial, social and environmental investments that support their philanthropic missions and program objectives. GPS will use Kresge's funding to explore how different types of funding can be leveraged to finance a range of community-level projects designed to improve health outcomes for vulnerable populations and lower costs.

Grantmakers In Health
Washington, D.C.
$7,000

The nonprofit educational organization serves as a resource center for grantmakers and others seeking expertise and information on the field of health philanthropy. This grant funds Kresge's one-year membership in Grantmakers and supports its ongoing work.

Health Care Without Harm
Jamaica Plain, Massachusetts
$200,000

The environmental health-care coalition of 480 organizations in more than 50 countries addresses environmentally damaging health-care practices and promotes green-building standards and tools for the health-care industry. This three-year, $600,000 grant supports the launch of the Healthier Hospitals Agenda to improve hospitals' environmental health and patient-safety performance while reducing natural-resource use and waste generation.

Health Outreach Partners
Oakland, California
$150,000

The national organization partners with community-based groups to forge strong, effective, sustainable community-health models that benefit vulnerable low-income populations. Kresge's three-year, $450,000 grant will fund the research and development of five case studies highlighting innovative, replicable modes of transportation that enable residents of poor, rural communities to access health care.

Henry Ford Health System
Detroit, Michigan
$250,000

The health-care provider offers a wide spectrum of medical services to individuals in Metro Detroit and serves as a center for education and medical research. Funding from this three-year, $750,000 grant supports a multi-system, public-private project to improve the coordination and delivery of health and social services in three Detroit neighborhoods, with the goal of reducing infant mortality.

IFF
Chicago, Illinois
$400,000

IFF is a nonprofit lender and real-estate consultant dedicated to strengthening nonprofit organizations and the communities they serve. Kresge's two-year, $650,000 grant will enable IFF to offer the financing and services required for the expansion of community health centers in Wisconsin and Indiana.

Institute for Agriculture and Trade Policy
Minneapolis, Minnesota
$225,000

Established in response to the 1986 worldwide farm crisis, the institute works locally and globally to develop policies and best practices that ensure food, farm and trade systems are fair and sustainable. Kresge's two-year, $450,000 grant will advance the institute's efforts to reform the nation's food system by developing and promoting a more-equitable and healthy model.

Ironbound Community Corporation (2010 grant)
Newark, New Jersey
$90,000

The 40-year-old community-based organization provides child care, youth programming, family support and senior services to the multiethnic, working-class Ironbound neighborhood adjacent to Newark's waterfront. This two-year, $180,000 grant will support collaborative efforts to phase out dirty diesel trucks and bring a Clean Trucks policy to ports in New Jersey and New York.

Jessie Smith Noyes Foundation Inc.
New York, New York
$150,000

The organization promotes sustainable, equitable agricultural and food systems and manages a multiyear project to develop grassroots leadership in food policy. Funding from Kresge's three-year, $450,000 grant supports an Eat4Health fellowship program to improve the capability of local leaders from underserved communities to shape the development and outcomes of food-system policies.

KaBOOM! (2010 grant)
Washington, D.C.
$100,000

Dedicated to empowering communities to create play spaces for children, KaBOOM! partners with cities around the country to increase play opportunities in their communities. Funding from this three-year $300,000 grant will enable KaBoom to enter joint-use-agreements–with schools, municipal governments and others -- to increase recreational opportunities in low-income communities where neighborhood playgrounds are often locked up and inaccessible.

Lehigh Valley Hospital
Allentown, Pennsylvania
$200,000

The Lehigh Valley Health Network, comprising three hospitals and multiple community-based clinics, is spearheading the transition of electronic medical records from areawide care providers into a single, shared portal. Lehigh will use this three-year, $600,000 grant to create a streamlined data-sharing system for hospitals, community-health centers and schools that will improve health care for at-risk children.

Liberty Hill Foundation (2010 grant)
Santa Monica, California
$250,000

As a leading social-change institution, the foundation has addressed poverty, youth violence, education reform and environmental justice while coordinating efforts to impact public policy. This two-year, $500,000 grant will support the foundation's leadership of a collaborative project to establish an environmental-health land-use policy for the Los Angeles area that will reduce pollution exposure and health risks while creating green enterprises.

Local Government Commission
Sacramento, California
$25,000

The commission is a nonprofit, nonpartisan membership organization that provides inspiration, technical assistance and networking to local elected officials and other dedicated community leaders who are working to create healthy, walkable and resource-efficient communities. Funding will enable 25 key community leaders from the nation's port communities to attend the 2012 New Partners for Smart Growth Conference in San Diego, California.

Los Angeles Alliance for a New Economy (2009 grant)
Los Angeles, California
$100,000

The alliance uses research, organizing, coalition-building, policy advocacy and communications to achieve its mission of transforming the economy and the environment. Kresge's three-year, $300,000 grant supports the implementation of a Clean Trucks Program at the Port of Long Beach to address port-traffic issues, alleviate air pollution and improve residents' health.

Louisiana Bucket Brigade (2010 grant)
New Orleans, Louisiana
$40,000

The environmental health and justice organization works with communities, regulatory agencies and industry to reduce toxic pollution from oil refineries, chemical plants and other hazardous sites. This two-year, $130,000 grant will support the Brigade's Istrouma Health Partnership, which is conducting a cumulative health-impact assessment of toxic emissions in Istrouma, a vulnerable community located adjacent to a petrochemical complex.

Louisiana Public Health Institute (2010 grant)
New Orleans, Louisiana
$250,000

The public-health intermediary has been engaged in plans to redevelop New Orleans' devastated communities in ways that address not only the primary-care system, but also the environmental and social determinants of health. This three-year, $750,000 grant will fund the implementation phase of the Orleans Neighborhood Health Implementation Plan to assist residents in building a sustainable community of healthy neighborhoods.

Low Income Investment Fund
San Francisco, California
$56,000

Since 1984, the community-development financial institution has created pathways of opportunity for low-income individuals and communities. With this grant, the fund will conduct a high-level analysis of current financing resources for the Federally Qualified Health Center market and find solutions to meet the need for facilities financing.

Low Income Investment Fund
San Francisco, California
$275,000

Since 1984, the community-development financial institution has created pathways of opportunity for low-income individuals and communities. This two-year, $650,000 grant underwrites the launch of a joint-venture demonstration program deploying up to $25 million in capital for new, renovated or expanded Federally Qualified Health Center facilities.

Market Umbrella (2010 grant)
New Orleans, Louisiana
$150,000

A recognized national leader in developing urban food markets, the social enterprise operates three farmers' markets and several traveling market road shows that connect food producers with consumers. Kresge's two-year, $300,000 funding commitment will strengthen the organization's infrastructure and increase its ability to support public markets and incentive programs around the country.

Michigan League for Human Services
Lansing, Michigan
$250,000

The organization is a strong supporter of health-care policy reform and serves as the lead agency for the Michigan Consumers for Healthcare Advancement Coalition, an alliance working to ensure the Affordable Care Act meets the needs of Michigan's most-vulnerable populations. Assisted by this two-year, $500,000 grant, the league and other coalition members will develop a unified consumer voice to shape the act's implementation in the state.

Michigan Primary Care Association
Lansing, Michigan
$350,000

The association is a member organization composed of Federally Qualified Health Centers in Michigan. Kresge's three-year, $1,000,000 grant will enable the association, in partnership with Capital Link, to create a centralized technical-assistance program designed to help the state's health centers plan, initiate and finance capital projects that extend quality care to underserved communities.

Michigan Public Health Institute
Okemos, Michigan
$120,000

The institute seeks to improve health conditions in Michigan populations and communities through collaboration, scientific inquiry and applied expertise. This grant funds the development of a Place Matters Task Force, as part of the Michigan Convergence Initiative, to research and identify the social conditions in Michigan that are major determinants of health and to produce four policy briefs for dissemination to stakeholders.

Morehouse School of Medicine, based at a historically black college, ranks among the nation's leading educators of primary-care physicians, and was recently recognized as the top institution among U.S. medical schools for its social mission. The school has been awarded a three-year, $500,000 grant to implement a community-driven, health-policy program designed to address and reduce health disparities in five low-income, underserved Fulton County communities.

Morehouse School of Medicine (2010 grant)
Atlanta, Georgia
$167,000

The nonprofit corporation fosters healthy, safe homes for children by engaging in research, reporting, training and policymaking on housing-related health issues. With Kresge's three-year, $750,000 grant, the center will create a Community-based Advocacy for the Healthy Housing Project to implement its National Healthy Housing Action Plan, build a grassroots advocacy network and broaden funding support for healthy housing.

National Center for Healthy Housing Inc. (2010 grant)
Columbia, Maryland
$250,000

National Church is the nation's largest nonprofit developer and manager of affordable senior housing and services. Funding supports a joint project to create new financing structures for the construction of high-quality, service-enriched housing that will reduce the number of frail elderly and disabled individuals housed in costly skilled-nursing facilities.

National Church Residences
Columbus, Ohio
$150,000

Launched in 1970, the national organization has been a leader in building the environmental movement and helping to formulate environmental laws. Through this three-year, $570,000 grant, the council will provide technical and legal assistance to local grassroots organizations seeking to mitigate the negative health impacts on their communities of diesel-related pollution from ports and other intermodal-freight transport facilities.

Natural Resources Defense Council Inc.
New York, New York
$185,000

Occidental is a private liberal-arts college that serves a diverse student body on an urban campus. This grant supports the dissemination of "Global Trade Impacts: Addressing the Health, Social and Environmental Consequences of Moving International Freight through Our Communities," a report by the college and the University of Southern California that details the adverse health effects of pollution from dense freight transportation networks on disadvantaged communities located near major seaports.

Occidental College
Los Angeles, California
$175,000

Occidental is a private liberal-arts college that serves a diverse student body on an urban campus. Funding from this two-year, $485,000 grant will enable the college's Urban & Environmental Policy Institute to expand its Farm to Preschool pilot project, which seeks to raise awareness and increase consumption of farm-fresh produce among preschoolers and their families.

Occidental College
Los Angeles, California
$242,500

Through legislative initiatives, legal action, scientific principles and statewide partnerships, the council works to secure healthy air, land and water in Ohio. Assisted by Kresge's three-year, $180,000 grant, the organization will expand a project aimed at lowering harmful diesel emissions from construction vehicles in Cleveland and Columbus.

Ohio Environmental Council (2010 grant)
Columbus, Ohio
$50,000

The network of local and international consumer, labor, health, environment and agriculture groups is dedicated to replacing the use of hazardous pesticides with ecologically sound, socially just alternatives. Grant money will underwrite the creation of a multiyear roadmap for revising U.S. pesticide policies and practices to provide greater protection for children in agricultural communities.

Pesticide Action Network North America
San Francisco, California
$250,000

As an operating foundation, Pew manages grantmaking programs in culture, education, environment, health and human services. Kresge is participating in the Health Impact Project and providing grant money to fund health-impact assessments (often referred to as HIAs) of two demonstration projects that will inform decisions on proposed housing policies, projects or plans.

Pew Charitable Trusts
Washington, D.C.
$359,000

Low-income and uninsured clients in rural areas receive comprehensive reproductive health services at 27 health-care centers operated by Northern New England's largest Planned Parenthood affiliate. Kresge's three-year, $300,000 grant assists efforts to reduce patients' exposure to contaminants in the health centers and to create a toolkit to guide other providers in detoxifying facilities.

Planned Parenthood of Northern New England (2009 grant)
Williston, Vermont
$100,000

PolicyLink
Oakland, California
$375,000

The national research, communications, capacity-building and advocacy-support organization is working to change land-use planning, urban design, and urban food systems in ways that improve the health of low-income and minority communities. PolicyLink will use this two-year, $750,000 grant to inform community leaders and policymakers about successful models, tools and policies that promote healthy land use, transportation and food access.

Preservation of Affordable Housing
Boston, Massachusetts
$50,000

The mission-driven, entrepreneurial nonprofit acquires, preserves and stewards affordable-housing resources with creative financial restructurings, physical rehabilitation or redevelopment and long-term management. This planning grant will be used to pursue strategies and capital investments that integrate primary-care services for underserved families into low-income housing.

Prevention Institute
Oakland, California
$125,000

The institute addresses the primary causes of health disparities in low-income communities. This three-year, $375,000 grant supports the expansion in two urban areas of the "Urban Networks to Increase Thriving Youth" program, which guides some of the nation's largest cities in their efforts to prevent youth violence.

Prevention Institute
Oakland, California
$169,099

The institute addresses the primary causes of health disparities in low-income communities. It will use Kresge's two-year, $338,198 grant to refine and advance its Community-Centered Health Home model, which gives health-care providers a structured approach for addressing the key factors that affect population health in communities while maintaining high-quality clinical practices.

Primary Care Coalition of Montgomery County, Maryland Inc.
Silver Spring, Maryland
$50,000

Since 1993, the nonprofit charitable organization has served as an advocate for county residents lacking the resources to pay for health care and as an administrator of gap-filling programs for Montgomery County. This special grant allowance supports a project, originally funded through Kresge's Safety-Net Enhancement Initiative, to engage the Latino population in designing better services for managing diabetes.

Primary Care Development Corporation
New York, New York
$30,000

The nonprofit organization seeks to expand and transform primary care in underserved communities to improve health outcomes, lower health costs and reduce disparities. Funding will enable the corporation, in partnership with Capital Link, to complete a white paper, "Community Health Development Roadmap," which outlines a national initiative to increase public and private investments in Federally Qualified Health Centers.

Project HOPE – The People-to-People Health Foundation Inc. (2010 grant)
Millwood, Virginia
$100,000

As part of its mission to achieve sustainable advances in health care around the world by implementing health-education programs and providing humanitarian assistance in areas of need, Project HOPE publishes the health-policy journal Health Affairs to inform key policymakers about important topics. This two-year, $780,000 grant supports the journal's first issue devoted to environmental-health policy.

Public Health Institute
Oakland, California
$200,000

The independent nonprofit organization is dedicated to promoting health, well-being and quality of life for people in California and elsewhere in the nation. Kresge's three-year, $650,000 grant for general operations will strengthen the institute's work to mitigate the impact of poor indoor and outdoor air quality on the health of vulnerable populations.

Public Health Law & Policy
Oakland, California
$300,000

Public Health Law & Policy assists communities in developing and implementing public-health policy strategies. This three-year, $900,000 grant will enable the nonprofit organization to offer legal, policy and technical assistance to grantees participating in the Kresge Advancing Safe and Healthy Housing initiative, a comprehensive approach to improving housing conditions for low-income residents.

Public Health Solutions
New York, New York
$200,000

The nonprofit organization develops, implements and advocates strategic solutions to prevent disease and improve community health. Kresge's three-year, $600,000 grant supports the development of a Midwest regional School Food Learning Lab model to help large school districts procure healthy, locally grown, sustainably produced food for school-meal programs.

Puget Sound Sage
Seattle, Washington
$90,000

The coalition leader unites community, religious, labor and environmental-justice organizations in efforts to improve the air quality of predominantly low-income neighborhoods adjacent to the Port of Seattle. Assisted by Kresge's two-year, $170,000 grant, the organization will partner with the University of Washington Department of Environmental and Occupational Health Sciences to develop a strategic plan for clean, safe trucking.

The foundation's Bay Area Environmental Health Collaborative is a partnership of environmental health and justice coalitions and other organizations working to reduce disproportionate air-pollution impacts on low-income and minority Bay-area populations. Kresge's three-year, $450,000 grant will enable the coalition to develop recommendations for pollution regulations and strengthen public participation in decision-making processes.

Rose Foundation (2009 grant)
San Francisco, California
$150,000

The department provides wide-ranging public-health services to address substance abuse, environmental health, nutrition, blood lead and other health-related concerns. This special grant allowance supports a project, originally funded through Kresge's Safety-Net Enhancement Initiative, to design a strategic response to health disparities within a target community.

Saginaw County Department of Public Health
Saginaw, Michigan
$50,000

The association is a consortium of health officers who direct local health departments in southeastern Michigan and has proven to be highly effective in facilitating the delivery of health services throughout the area. Supported by Kresge's multiyear, $1,424,846 grant, the association will serve as the national program office for Kresge's Advancing Safe and Healthy Housing initiative, which broadens its childhood lead-abatement effort into a comprehensive healthy-housing approach.

Southeastern Michigan Health Association
Detroit, Michigan
$474,794

The community-based network of nearly 40 Federally Qualified Health Centers serves predominantly low-income and medically underserved populations across a seven-county area of southern Illinois. This special grant allowance supports the launch of a local program, originally funded through Kresge's Safety-Net Enhancement Initiative, designed to improve chronic-disease management among low-income patients.

Southern Illinois Healthcare Foundation
Sauget, Illinois
$50,000

For more than 30 years, the nonprofit has empowered vulnerable communities to reduce air pollution and participate more fully in decision-making processes. This three-year, $750,000 grant will allow the organization to spearhead a statewide campaign to strengthen New Mexico's air-quality regulations as a first step toward decreasing toxic air emissions.

SouthWest Organizing Project (2010 grant)
Albuquerque, New Mexico
$225,000

Dedicated to fostering high-quality public transportation and safe, healthy communities, TransForm cofounded the Great Communities Collaborative in 2006 to maximize the environmental, health and social benefits of new development. With funding from this two-year, $200,000 grant, the collaborative will deepen its work in key neighborhoods and help to implement development plans that support community health and well-being.

TransForm (2010 grant)
Oakland, California
$100,000

The nonprofit, nonpartisan organization is dedicated to saving lives by protecting the health of every community and elevating disease prevention to a national priority. Funding supports a yearlong project engaging health-care and public-health stakeholders in crafting a model to integrate population health and community disease prevention into reforming the health-care system.

Trust for America's Health
Washington, D.C.
$150,000

The university anchors the Program for Reproductive Health and the Environment, which conducts research and leverages scientific findings to advance clinical care and health policies that prevent exposure to harmful chemicals and create a healthier environment. This three-year, $740,000 grant supports an innovative Reach the Decision Makers science and policy-training program.

University of California-San Francisco (2009 grant)
San Francisco, California
$250,000

The liberal-arts honors university is home to the Hilltop Institute, a nationally recognized research center dedicated to improving the health and social outcomes of vulnerable populations. Supported by Kresge's three-year, $750,000 grant, the institute will establish a Hospital Community Benefit Program to research best practices for evaluating and improving the effectiveness of community-benefit activities performed by tax-exempt hospitals.

University of Maryland, Baltimore County (2010 grant)
Baltimore, Maryland
$250,000

Michigan is the nation's leading university for research spending, which currently totals $1.2 billion. This three-year, $865,000 grant will fund a multistate study of high air-toxics exposure on school sites where minority children are concentrated and foster better state and national standards for the future placement of schools.

University of Michigan
Ann Arbor, Michigan
$235,000

University of Michigan School of Social Work
(2010 grant)
Ann Arbor, Michigan
$150,000

The top-ranked research university anchors the School of Public Health, which is establishing a Center of Excellence in Public Health Workforce to address workforce-capacity issues within local public-health departments and community-based health organizations. Kresge's two-year, $300,000 grant will fund a pilot project in Detroit to build a skilled public-health workforce in maternal and child health and to improve the quality of related practice within community-based settings.

University of South Carolina
(2010 grant)
Columbia, South Carolina
$212,500

Founded in 1801, the state's flagship university serves 41,000 students on eight campuses. Assisted by this three-year, $650,000 grant, an interdisciplinary research team spearheaded by the School of Social Work will engage residents of the Waverly public-housing community in a collaborative project to develop and implement interventions that contribute to a safer neighborhood environment.

University of Southern California
(2009 grant)
Los Angeles, California
$300,000

Housed at the university's Keck School of Medicine, the Southern California Environmental Health Sciences Center spearheads research on traffic-related health impacts. Kresge's three-year, $950,000 grant helps fund the Trade, Health and Environment Impact Project, a collaborative initiative to address the pollution effects of ports and goods movement on disadvantaged communities.

University of Washington
Seattle, Washington
$300,000

The Pacific Northwest's largest public research university houses the Department of Environmental and Occupational Health Sciences. Supported by this two-year, $385,000 grant, the department's researchers will collaborate with coalition leader Puget Sound Sage on community-based participatory research investigating the health impacts from diesel-freight-related pollution on neighborhood residents living near the Port of Seattle.

Wayne State University
Detroit, Michigan
$89,000

The university's Center for Urban Studies created and oversees a Lead Housing Database that links houses in Detroit and Wayne County to multiple cases of lead-poisoned children. Grant assistance will enable the center to expand the database, improve the coordination of services and interventions, and help partner agencies reduce home health risks to children.

Wayne State University
Detroit, Michigan
$250,000

The university has a long history of community outreach, education of health-care workers and care delivery to vulnerable populations. Kresge's three-year, $750,000 grant supports the Wayne State School of Medicine and College of Nursing in establishing and spearheading the Michigan Great Lakes Area Health Education Centers, an initiative to build a cohort of diverse health-care professionals and to improve primary-care access in underserved areas of the state.

Wayne State University
Detroit, Michigan
$160,545

The university has a long history of community outreach, education of health-care workers and care delivery to vulnerable populations. This three-year, $675,000 grant will enable the university's Center for Urban Studies to adapt and expand its Lead Housing Database for use in Kresge's Advancing Safe and Healthy Housing initiative, which broadens its childhood lead-abatement effort into a comprehensive healthy-housing approach.

West Harlem Environmental Action Inc.
(2010 grant)
New York, New York
$225,000

Based in northern Manhattan, the nonprofit advocacy organization, also known as "WE ACT," works to improve environmental quality and to secure environmental justice in predominantly African American and Latino communities. Supported by this two-year, $450,000 grant, WE ACT and two partner organizations will spearhead the Safer Chemicals Healthy Families Campaign's efforts to engage low-income communities and communities of color in reforming the Toxic Substance Control Act.

Wholesome Wave Foundation Charitable Ventures Inc. (2009 grant)
Westport, Connecticut
$175,000

The foundation works to improve health outcomes for vulnerable populations by increasing access to fresh, locally grown food and bolstering revenues for family farmers on a national level. This three-year, $525,000 grant supports organizational infrastructure and nutrition-incentive programs for new and existing projects.

Wholesome Wave Foundation Charitable Ventures Inc.
Bridgeport, Connecticut
$250,000

The foundation works to improve health outcomes for vulnerable populations by increasing access to fresh, locally grown food and bolstering revenues for family farmers on a national level. Funding from this two-year, $500,000 grant will enable Wholesome Wave and its partners to evaluate healthy-food incentive programs and build a case for supporting and nationally replicating these initiatives.

Winrock International is a nonprofit organization that works with people in the United States and around the world to empower the disadvantaged, increase economic opportunity and sustain natural resources. Kresge's three-year, $750,000 grant supports a pilot project to establish three model food hubs, which connect small and mid-size farmers to retail markets and increase access to fresh healthy food for underserved communities.

Winrock International Institute for Agricultural Development
Morrilton, Arkansas
$250,000

The private university is a wellspring of research centers and programs, including the Community Alliance for Research and Engagement, which is leading a citywide approach to improve the health of New Haven residents by developing programs and policies related to chronic-disease risks. Kresge's three-year, $750,000 grant will be used to identify, evaluate and implement effective health-intervention models.

Yale University
(2010 grant)
New Haven, Connecticut
$250,000

Health Clinic Opportunity Fund

The Health Clinic Opportunity Fund was designed to bridge, build and sustain the operations of high-performing community-health centers serving diverse and vulnerable populations. It targeted free clinics, public-health clinics and designated federally qualified health-center look-alikes to meet both the immediate and long-term health needs of their constituents. Priority was given to projects that leverage existing resources, create more effective operating systems, improve efficiencies and expand and maintain access to health services for vulnerable populations. These two-year grants were awarded in 2010.

The clinic, which has been delivering free, comprehensive medical services to uninsured, low-income Arlington County residents since 1994, handled 10,000 patient visits and filled 15,000 prescriptions last year. This two-year, $200,000 grant will be used to implement a multiyear medical transformation project designed to integrate new electronic systems that will expand patients' access to high-quality care.

Arlington Free Clinic
Arlington, Virginia
$100,000

The center functions as a multipurpose human-services agency providing community-driven programs, including Claymont Family Health Services, which offers health-care treatment to uninsured and underinsured children and adults in New Castle County. Funding from this two-year, $225,000 grant will enable the center to maintain its operations and expand its services to meet increased demand.

Brandywine Community Resource Council Inc.
Claymont, Delaware
$125,000

The health center offers free medical, behavioral and educational health services to uninsured Texas residents living in the Lower Rio Grande Valley. Kresge's two-year, $150,000 grant for operations will enable additional families to receive care, decrease new-patient waiting time, maintain and expand the pool of medical volunteers and provide patients with case management.

Community Hope Projects Inc.
McAllen, Texas
$75,000

The medical center operates two free health clinics, Shepherd's Hope and the Community After Hours Clinic, which serve more than 8,000 patients, including many who are uninsured and living in poverty. Assistance from this two-year, $300,000 grant will support operations and expand access to medical services at both clinics.

Florida Hospital Medical Center
Orlando, Florida
$150,000

The nonprofit community hospital is committed to improving access to care and providing special services to underserved populations. Kresge's two-year, $132,000 grant will support the Winchendon Project, an initiative developed jointly with Murdock Middle High School and the Joint Coalition on Health to provide mental-health and substance-abuse counseling to students on-site during the school day.

Henry Heywood Memorial Hospital
Gardner, Massachusetts
$66,000

Over 25 years, the center has grown from a neighborhood clinic to a metropolitan health-care facility offering medical and dental care to patients, a majority of whom are minorities, uninsured or on Medicaid. This two-year, $300,000 grant commitment will strengthen and expand the medical services provided to vulnerable populations and help the center meet increased demand.

Inner City Health Center
Denver, Colorado
$150,000

The Kansas University Endowment, the private fundraising arm of the University of Kansas, handles charitable contributions to the health clinic, which provides wide-ranging medical, mental-health and outreach services to uninsured low-income and minority residents of Wyandotte County. The clinic will use this two-year, $150,000 grant to bolster its operations and increase access to primary care.

Kansas University Endowment Association on behalf of Silver City Health Clinic
Lawrence, Kansas
$100,000

La Comunidad Hispana Inc.
Kennett Square, Pennsylvania
$150,000

The community-oriented nonprofit organization operates the Project Salud Health Center, which offers nurse-managed primary and prenatal health care to low-income, underserved residents of Chester County. Kresge's two-year, $300,000 grant will support services for workers in the southern part of the county who lack health insurance, worker's compensation and regular access to a health-care provider.

Medical Outreach Ministries Family Health Center
Montgomery, Alabama
$75,000

As the only free health clinic serving low-income, uninsured residents in the Montgomery tri-county area, the health center has been caught between increasing demand for health-care services and decreasing charitable support in recessionary times. This two-year, $150,000 grant will support the clinic's operations and improve its capacity to serve vulnerable populations.

North Coast Health Ministry
Lakewood, Ohio
$85,000

North Coast offers free primary health care to low-income, uninsured residents in Greater Cleveland's West Side through its facilities in Cleveland and Lakewood. Funding from this two-year, $170,000 grant commitment will allow North Coast to increase the capacity of its clinical-care team to meet the growing need for care.

Northwest Arkansas Free Health Center
Fayetteville, Arkansas
$100,000

As the only free health center in a 50-mile radius, Northwest seeks to establish a medical home for the 54,600 low-income and uninsured people in Washington County. Faced with a significant increase in the number of patients needing care but lacking health insurance, Northwest will use Kresge's two-year, $200,000 grant to improve and expand its operations.

Partners for Healing
Tullahoma, Tennessee
$50,000

Since 2001, the free medical clinic has provided primary care, diagnostic testing and referrals to uninsured residents living in three rural counties in southern Tennessee. Partners for Healing will use Kresge's two-year, $100,000 grant to expand its hours of operation, provide medical services at a satellite location and increase medication assistance to patients.

Shelter Health Services Inc.
Charlotte, North Carolina
$50,000

Operating within a Salvation Army shelter, the clinic provides free health care and health education to homeless women and children in Mecklenburg County. Kresge's two-year, $100,000 grant will allow the clinic to expand access and services through several initiatives designed to improve clinical testing, infrastructure, electronic health record-keeping and health education.

Siloam Family Health Center
Nashville, Tennessee
$150,000

Established in 1991, the health center offers primary care and specialty health care to uninsured, low-income residents, including many who are foreign-born. Assisted by this two-year, $300,000 grant, the center will expand its staffing hours and purchase communications-service technology to improve its efficiency.

Safety-net Enhancement Initiative

This grant opportunity seeks to foster new models of health-care delivery among local and regional providers in order to reduce health disparities and improve the health outcomes of adults and children living in underserved communities.

In December 2010, eight public-health agencies and community nonprofit organizations were awarded $750,000 each to support demonstration projects. The combined $6 million will be awarded over three years. The projects will be evaluated for their effectiveness in reducing health disparities.

The department, which designs and delivers community-health services and programs, serves as the lead agency for Food to Families, an initiative aimed at reducing the risk of obesity, improving access to healthy foods and fostering community activities that support the health of African American and Latino pregnant women

Alameda County Public Health Department
Oakland, California

The health center, which has provided services to medically underinsured communities for nearly 40 years, is partnering on a model project to develop a community-based leadership organization responsible for ensuring that comprehensive health and fitness services are available to vulnerable residents of Sheldon Township.

Beaufort-Jasper-Hampton Comprehensive Health Services Inc.
Ridgeland, South Carolina

The Cleveland Clinic is a nonprofit academic medical center that integrates clinical and hospital care with research and education. Assisted by this grant, the clinic will develop the East Cleveland Teen Collaborative as a demonstration project designed to improve the health behaviors and outcomes of at-risk youth and encourage their positive engagement in the East Cleveland community.

Cleveland Clinic Foundation
Cleveland, Ohio

The health and social-services agency serves Asians, Pacific Islanders and other immigrants living in Kalihi Valley. Kresge's grant will support the demonstration phase of the "Return to Our Roots" project, which is designed to address the mental-health issues impacting the health of low-income, foreign-born residents facing language and cultural-transition challenges.

Kokua Kalihi Valley Comprehensive Family Services
Honolulu, Hawaii

One-third of North Country's patients are uninsured, working poor, making it an important provider of full-spectrum medical and dental services to underserved residents in nine rural communities. Funding from Kresge's grant will support the *Hermosa Vida* project, a collaborative initiative to provide low-income children with access to health information, fitness programs, nutrition counseling and healthy life-style supports.

North Country Healthcare Inc.
Flagstaff, Arizona

The nonprofit health-care organization operates Holy Cross Hospital and provides health-care services to residents of ethnically diverse communities in the state's north-central region. With this grant, Taos Health Systems will spearhead implementation of "La Jicarita Family Health Initiative," a demonstration project focused on building a community-based system and infrastructure to improve the health and well-being of children.

Taos Health Systems Inc. Holy Cross Hospital
Taos, New Mexico

The community-health collaborative works to improve health services for medically underserved populations by coordinating the efforts of local health systems, public-health agencies, community-health centers and grassroots organizations. Kresge's grant will support the rollout of a "Healthy Living Mall" model designed to reduce the incidence of diabetes and hypertension among seniors living on a residential-housing campus.

Voices Of Detroit Initiative
Detroit, Michigan

As a primary provider of clinical and social services for 14,000 clients, the health center has led a partnership of agencies, academics and community organizations in developing the "Building Vibrant Communities" project to address high rates of hypertension and depression among residents in Boston public-housing developments.

Whittier Street Health Center Committee Inc.
Roxbury, Massachusetts

Health: Program-related Investments

Program-related investments are made in support of programmatic goals. PRIs can take many forms, including direct low-interest loans; equity investments; guarantees that provide credit support to an organization obtaining other funding; and linked deposits made in FDIC-insured institutions that are working in community lending.

Capital Link Inc.
Boston, Massachusetts
$250,000

The national nonprofit organization provides high-quality, affordable advisory and lending services to nonprofit community-health centers seeking to finance capital projects that expand community-based health care. This loan helps finance the expansion of the Community Health and Social Services Center in Southwest Detroit for completion of an expansion project.

Human Services

Human Services: Grants

The Alliance for Children & Families Inc.
Milwaukee, Wisconsin
$1,232,892

The alliance offers leadership and management-development services to its national membership network of 350 nonprofit agencies serving 3 million individuals and families in 8,000 U.S. communities. Kresge's four-year, $5,375,974 grant funds a project to integrate strategic thinking into personnel, training, planning and other areas as a means to help nonprofits improve their organizational alignments and client services.

The Aspen Institute Inc.
Washington, D.C.
$500,000

The international nonprofit organization fosters values-based leadership and offers a neutral, balanced venue for discussing and acting on critical issues. This three-year, $1,475,000 grant underwrites the Ascend Project, a multifaceted policy program to advance two-generation, integrated human-services and postsecondary-education strategies to move families out of poverty.

The Boston Foundation
Boston, Massachusetts
$100,000

The foundation is one of the oldest and largest community philanthropic organizations in the nation and serves as a major civic leader, convener, and sponsor of special initiatives to address pressing community and regional challenges. Kresge's two-year, $200,000 grant supports the Catalyst Fund, an initiative to provide Boston-area nonprofits with technical assistance and information about collaborative ventures and mergers.

Brandeis University
Waltham, Massachusetts
$130,107

The university's Heller School of Social Policy and Management anchors the Institute on Assets and Social Policy, which is dedicated to promoting a better understanding of how assets and asset-building opportunities improve the well-being and financial stability of individuals and families left out of the economic mainstream. The institute will use Kresge's three-year, $500,000 grant to conduct research on asset-building strategies and their impact.

Catalyst Miami
Miami, Florida
$140,000

Working through a partnership network, the coalition identifies and launches innovative strategies to help people and communities thrive. General operating support provided by this three-year, $400,000 grant will enable Catalyst Miami to pursue strategies for strengthening human-services agencies in the Dade County area, promoting civic leadership and informing providers in the human-services field.

Center for Labor and Community Research
Chicago, Illinois
$410,000

The consulting and research organization collaborates with community groups, human-services agencies, educational institutions and businesses to coordinate strategies that allow low-income individuals to receive social supports while accessing educational and employment opportunities. Kresge's two-year, $760,000 capacity-building grant supports expansion of the center's network-based approach for moving people out of poverty to four additional cities.

Center on Budget and Policy Priorities (2010 grant)
Washington, D.C.
$175,000

The nonprofit research and policy institute focuses on safety-net issues, policies and programs, such as food assistance and income support, which affect low-income households. Kresge's four-year, $600,000 grant will advance the center's efforts to strengthen the Temporary Assistance for Needy Families program and Supplemental Nutrition Assistance Program by training human-services providers, developing recommendations and forging strategic partnerships.

Children's Defense Fund Minnesota (2010 grant)
St. Paul, Minnesota
$300,000

Dedicated to improving the lives of children through public education, advocacy and research, the Children's Defense Fund's Minnesota office created the Bridge to Benefits project to bolster the economic stability of low-income families by connecting them to public programs and tax credits. This two-year, $450,000 grant will support expansion of the project to additional sites and four other states, Arkansas, Iowa, Louisiana, and Texas.

The Coalition of Immokalee Workers Inc.
Immokalee, Florida
$65,000

The coalition serves as the social safety net for more than 45,000 farm workers who pick 80 percent of the tomatoes consumed in the United States. Funding from Kresge's three-year, $1,285,000 grant will strengthen the coalition's human-resources and programmatic capacity and support the statewide expansion of its Fair Food Program, an innovative profit-sharing agreement.

Colorado Center on Law and Policy
Denver, Colorado
$187,152

The advocacy organization is dedicated to promoting justice, economic security, health-care access and sound fiscal policies. This three-year, $371,264 grant for general operations will enhance the center's leadership role with the Economic Opportunity Poverty Reduction Task Force of the state General Assembly, which seeks to cut Colorado's poverty rate in half by 2019.

Colorado Coalition for the Homeless (2010 grant)
Denver, Colorado
$375,000

The Colorado Coalition operates 33 programs that provide 15,000 homeless or at-risk adults and children annually with emergency housing and integrated human services. Kresge's two-year, $1,375,000 grant will enable the coalition to expand its residential facilities to accommodate more than 200 additional homeless families, and broaden its support services and job-training programs.

Comunidades Latinas Unidas En Servicio
St. Paul, Minnesota
$250,000

The organization provides high-quality, language-appropriate, culturally competent behavioral-health and human services through a family-centric, coordinated-care delivery model to advance the well-being, health and economic prosperity of Latino individuals and families in Minnesota. This three-year, $750,000 grant will support general operations.

Credit Where Credit Is Due
New York, New York
$250,000

The organization delivers financial education and asset-development services to individuals and families caught in the spiral of poverty as part of its citywide, action-oriented model to promote upward economic mobility among low-income, marginalized communities. Kresge's multiyear, $750,000 grant for general operations will enhance the organization's effectiveness, expansion and impact.

Disruptive Innovations for Social Change
Grand Rapids, Michigan
$150,000

By using business innovation to achieve positive change, the social enterprise helps workers gain economic self-sufficiency, employers retain skilled workforces, public agencies and nonprofits achieve better programmatic outcomes, and community colleges build closer ties to area businesses. Kresge's two-year, $300,000 grant will advance the testing and scaling of its Employer Resource Network model.

East End Cooperative Ministry
Pittsburgh, Pennsylvania
$750,000

Through its comprehensive, integrated services and programs, the interfaith ministry helps at-risk children and adults living in Pittsburgh's East End. Funding will go toward the construction of a LEED-rated facility that will consolidate programs and services in one location.

The Edna McConnell Clark Foundation
New York, New York
$2,000,000

The private foundation provides growth and capacity-building capital to exemplary organizations serving youth. Kresge's four-year funding commitment will support the True North Fund, a project to invest initially in nine organizations allowing them to expand proven programs for low-income youth.

Family Independence Initiative
Oakland, California
$300,000

The organization's innovative anti-poverty model empowers low-income families to take responsibility for improving their lives by awarding incentive grants based on positive changes they make on their own behalf. Assistance from this multiyear, $500,000 grant will allow the organization to build its internal capacity, strengthen its model and deepen its impact.

Food Research and Action Center
Washington, D.C.
$550,000

The center is the leading national nonprofit organization working to improve public policies and public-private partnerships that target the eradication of hunger and malnutrition in the United States. Assisted by this three-year, $1,410,000 grant for general operating support, the center and its widespread network of partner organizations will elevate their anti-hunger work and increase their effectiveness.

Goodwill Industries of San Antonio
San Antonio, Texas
$500,000

Goodwill Industries, which provides career training and employment services to 50,000 individuals annually, has partnered with Alamo Community College to create the Good Career Academy model. Kresge's three-year, $900,000 supports expansion of the model, offering greater access to career certification training in the medical and technology industries for low-income minority individuals.

Haven Inc.
Bingham Farms, Michigan
$295,000

Haven, the only comprehensive domestic-violence and sexual-assault center in Oakland County, Michigan, offers a continuum of treatment and prevention services to 25,000 individuals annually. Kresge's two-year, $500,000 grant will be used to establish a Family Justice Center that consolidates Haven's services into one location and increases client access to care, information and resources.

Haven for Hope of Bexar County
San Antonio, Texas
$300,000

Established in 2006 to develop a comprehensive system for assisting homeless individuals and families, Haven for Hope currently coordinates 150 different social services from 45 on-site nonprofit partners through its master case managers and centralized case-management tracking system. Grant money designated for general operations will foster organizational effectiveness, and allow an exploration of efficiencies and new sources of support.

Insight Center for Community Economic Development
Oakland, California
$310,000

The national research, consulting and legal organization advances innovative solutions that help people and communities become economically secure over the long term. Assisted by this three-year, $750,000 grant, the center will launch a learning community that engages human-services providers, advocates and government leaders in refining the standards of economic self-sufficiency applied to programs and benefits for the low-income.

Intercultural Development Research Association
San Antonio, Texas
$350,000

The independent, private nonprofit organization is dedicated to strengthening public schools to work for all children. Assisted by this multiyear, $875,000 grant for general operations, the association will provide three years of training and technical assistance to nine nonprofit community-based organizations serving families in south Texas.

LifeWorks
Austin, Texas
$520,000

Through its continuum of residential, health, counseling, workforce-development and educational services, the nonprofit organization transitions at-risk youth and families from crisis to safety and success. This grant provides funding for construction of the East Austin Youth and Family Resource Center, which will expand programming and meet the growing need for critical services.

The Mayor's Fund to Advance New York City
New York, New York
$1,000,000

The Mayor's Fund is a nonprofit organization that serves as a vehicle for foundations, corporations and individuals to contribute to the city's public programs. Kresge's two-year, $1,500,000 grant to the Mayor's Center for Economic Opportunity will fund the delivery, testing and evaluation of promising, cost-effective social-service interventions in nine sites across the nation.

Michigan Association of United Ways Inc. (2010 grant)
Lansing, Michigan
$194,500

The association, which works directly with Michigan's 64 local United Ways to develop responses to current and emerging issues, is coordinating the Michigan Benefits Access Initiative that provides needy Michigan families with one-stop access to public benefits. Kresge's four-year, $2,105,000 grant will enable the expansion of the Web-based MiBridges application program for submitting benefits requests online.

Mission Economic Development Association
San Francisco, California
$160,000

The community-based economic-development corporation works to improve economic and social conditions in San Francisco's Mission District by stimulating investment, enhancing the business environment and creating jobs for area residents. The association will use Kresge's three-year, $500,000 grant to achieve uniform integration of its services internally and externally among its partner organizations to create a seamless continuum of care for all clients.

NetWork for Better Futures
Minneapolis, Minnesota
$250,000

NetWork provides comprehensive resources, including affordable housing, health services, employment, education and community engagement, to help high-risk men re-enter the community as workers, fathers and positive forces in society. This three-year, $650,000 grant for general operations will allow the agency to offer certification training for its staff and to advance its innovative service model.

Preble Street (2007 grant)
Portland, Maine
$200,000

Established in 1991 as a food pantry and soup kitchen, the organization has transitioned from providing shelter services to adopting a comprehensive model that emphasizes permanent housing and supportive services for chronically homeless individuals. Funding for the fifth year of a five-year, $1,000,000 grant will support the organization's program-expansion campaign and advance its efforts to reduce the human, social and economic toll of homelessness.

Regional Food Bank of Oklahoma
Oklahoma City, Oklahoma
$502,000

Oklahoma's largest private hunger-relief charity feeds more than 90,000 individuals each week through its distribution network of 750 feeding programs, partner organizations, and elementary schools in 53 central and western counties. Kresge's three-year, $756,000 grant supports the pilot and implementation of a food resource center model aimed at streamlining and integrating the food bank's distribution, food-procurement, management and advocacy activities.

Roberts Enterprise Development Fund
San Francisco, California
$350,000

The fund invests in nonprofit-run, social-enterprise businesses offering chronically unemployed California residents a paid-employment experience with training, mentorship, counseling and other support services. This three-year, $750,000 grant for general operating support will accelerate the organization's efforts to create additional jobs for 2,500 individuals by 2015 and to develop a nationally replicable social-enterprise model.

ROCA Inc. (2008 grant)
Chelsea, Massachusetts
$350,000

The agency serves high-risk young people, including gang members, truants, refugees and immigrants by offering life-skills, educational and employment-training programs designed to help them become economically independent adults. This four-year, $1,600,000 grant will advance ROCA's growth strategy, enabling it to strengthen its organizational capacity and achieve financial sustainability.

San Antonio Area Foundation
San Antonio, Texas
$246,500

The San Antonio Area Foundation's Center for Nonprofit Support is one of the city's leading experts on nonprofit sustainability, providing management support and organizational-development assistance to nonprofits in Texas. Funding from Kresge's multiyear, $626,500 grant will enable the center to become a stand-alone entity and to expand its technical assistance and capacity-building programs.

Single Stop USA Inc.
(2010 grant)
New York, New York
$650,000

Through its "single-stop-shop" model, the organization enables families in need to apply for a variety of different public benefits and services at one centralized, easy-to-access location. This two-year, $1,500,000 grant will enable Single Stop to build out its infrastructure so it can expand its programs and improve the effectiveness and quality of its work throughout the country.

Step Up Savannah Inc.
Savannah, Georgia
$137,000

Step Up Savannah is a collaborative of organizations, businesses and government agencies that seeks to move families toward economic self-sufficiency using a three-pronged approach of workforce development and jobs, wealth building and financial understanding, and work supports. General operating support from this multiyear, $445,000 grant will strengthen the capacity and effectiveness of the coalition members.

Structured Employment Economic Development Corporation (2010 grant)
New York, New York
$500,000

As part of its effort to uplift low-income people from poverty, the organization partners with local community organizations on its EarnBenefits initiative, which connects individuals and families to public and private benefits, such as food stamps and tax credits. Kresge's three-year, $2,000,000 grant will support refinement and expansion of the EarnBenefits model to other states.

St. Vincent de Paul Society of Lane County Inc.
Eugene, Oregon
$312,400

The largest human-services organization, St. Vincent de Paul Society of Lane County offers social and homeless services, affordable housing, and job-training and placement to low-income individuals. Kresge's multiyear, $512,400 grant provides funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a five-year operating subsidy.

Tides Inc.
San Francisco, California
$325,000

Since 1976, Tides has forged partnerships with philanthropic, nonprofit, social-entrepreneurship and government organizations, and provided support through various programs such as the NonprofitCenters Network, which promotes the development of multitenant nonprofit centers. Assisted by this three-year, $975,000 grant, the network will scale up its reach and deliver training, tools and resources to its members.

United Way Worldwide
Alexandria, Virginia
$150,000

United Way Worldwide is the leadership and support organization for the network of nearly 1,800 community-based United Way agencies in 45 countries and territories. Kresge's three-year, $400,000 grant will be used to implement a systems-based approach for collaborative, integrated service delivery among human-services organizations in three states.

University of Missouri
Columbia, Missouri
$25,000

Founded in 1839, Missouri's largest public research university houses the Harry S. Truman School of Public Affairs and the school's Rural Policy Research Institute, which analyzes the challenges, needs and opportunities facing rural America. Funding will augment 2010 support for a project to map and produce a detailed socioeconomic and demographic framework and develop an inventory of the capacity of the rural human-services delivery system.

Urban Institute (2010 grant)
Washington, D.C.
$100,000

The nonpartisan economic and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. Kresge's three-year, $300,000 grant will fund a comprehensive assessment of the Greater New Orleans nonprofit sector's capabilities to deliver human services and support the pilot launch of an integrated online database, toolkit and resource hub.

Urban Institute
Washington, D.C.
$450,000

The nonpartisan economic and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. This multiyear, $900,000 grant for the institute's Program on Neighborhoods and Youth Development supports the Housing Opportunity and Services Together project, which examines different models for integrating housing and supportive services to improve outcomes for vulnerable youth and families.

Winthrop Rockefeller Foundation
Little Rock, Arkansas
$175,000

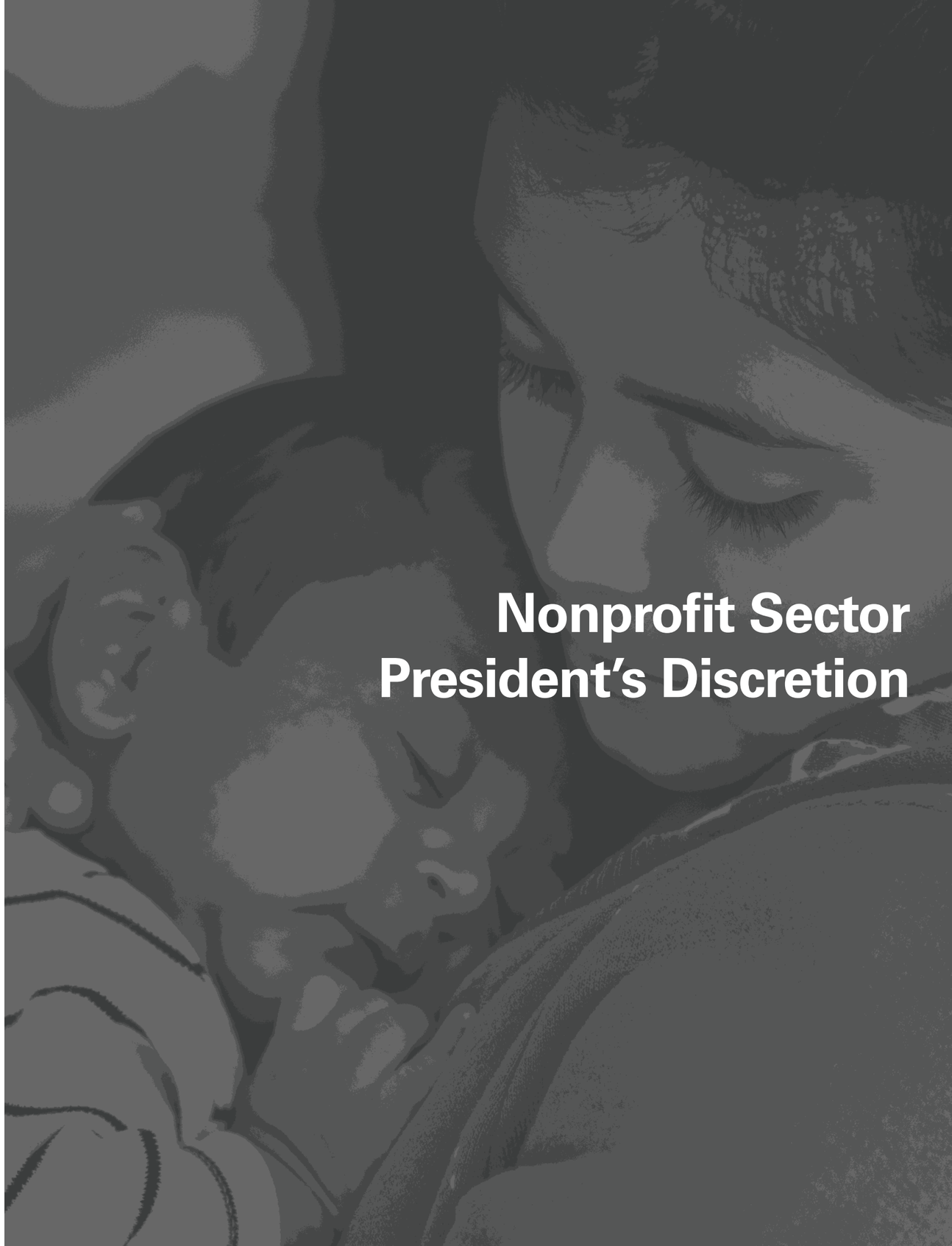
The Winthrop Rockefeller Foundation uses its resources to understand the problems contributing to poverty in Arkansas and to develop a long-term action plan to address the underlying issues. Through this multiyear, $350,000 grant, Kresge is providing project support, in partnership with Winthrop Rockefeller and other foundations, to the National Rural Funders Collaborative, which seeks to alleviate poverty, create wealth and achieve equity in rural America.

Human Services: Program-related Investments

Program-related investments are made in support of programmatic goals. PRIs can take many forms, including direct low-interest loans; equity investments; guarantees that provide credit support to an organization obtaining other funding; and linked deposits made in FDIC-insured institutions that are working in community lending.

St. Vincent de Paul Society of Lane County Inc.
Eugene, Oregon
$335,000

Since 1955, the human-services organization has offered social and homeless services, affordable housing, and job-training and placement to low-income individuals. Kresge's program-related investment — a linked deposit — provides additional funding for the purchase and renovation of a facility to house the Oakridge Service Center, as well as a five-year operating subsidy.



Nonprofit Sector President's Discretion

Nonprofit Sector: Grants

Council of Michigan Foundations Inc. (2009 grant)
Grand Haven, Michigan
$50,000

As the sector association providing networking, education and advocacy for nearly 375 Michigan grantmakers, the council has embarked on a five-year Transforming Philanthropy through Diversity and Inclusion initiative to increase diversity and inclusion in philanthropic organizations. This three-year, $150,000 grant will support that ongoing effort.

Council of Michigan Foundations Inc.
Grand Haven, Michigan
$45,000

The sector association provides networking, education, and advocacy for nearly 375 Michigan grantmakers. Funding supports Kresge's institutional membership in the council for one year.

Council on Foundations Inc.
Arlington, Virginia
$55,000

The council provides its membership of private, community and family foundations and corporate-giving programs with the opportunity, leadership and tools to expand, enhance and sustain their ability to advance the common good. This three-year, $165,000 grant covers the cost of Kresge's annual membership dues for three years.

Council on Foundations Inc.
Arlington, Virginia
$100,000

The council provides its membership of private, community and family foundations and corporate-giving programs with the opportunity, leadership and tools to expand, enhance and sustain their ability to advance the common good. This grant will help LearnPhilanthropy, a 2010 initiative of the council and the Forum of Regional Associations of Grantmakers, test its technology prototype of a field hub for grantmaker learning.

Foundation Center
New York, New York
$50,000

The Foundation Center, which maintains five regional offices and 440 funding-information outlets nationwide, has worked for 50 years to strengthen the nonprofit sector by advancing knowledge about philanthropy. This two-year, $100,000 grant will support its operations.

Grantmakers for Effective Organizations
Washington, D.C.
$11,500

Known as GEO, the group represents more than 2,000 individuals and 350 foundations committed to building strong, effective nonprofit organizations, and works to promote strategies and practices that contribute to grantee success. This three-year, $34,500 grant renews Kresge's annual membership for three years.

Grants Managers Network Inc.
Washington, D.C.
$10,000

Founded in 1991 to foster better philanthropic practices in grants management, the network has grown into a national organization engaging more than 1,700 members drawn from foundations, public charities and corporations. Kresge's three-year, $30,000 grant provides institutional membership support.

GuideStar
Williamsburg, Virginia
$25,000

Through its extensive database, GuideStar gathers and displays financial and organizational information on the nonprofit sector, which allows donors, funders, researchers and educators to make informed decisions. This three-year, $75,000 grant will provide GuideStar with three years of annual membership support.

Independent Sector
Washington, D.C.
$17,500

The coalition of 600 leading charities, foundations and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability and serving as a common meeting ground. Funding from this three-year, $52,500 grant will support Kresge's annual membership in the organization for three years.

Independent Sector
Washington, D.C.
$27,500

The coalition of 600 leading charities, foundations and corporate grantmakers is committed to advancing the common good and strengthening the nonprofit sector by promoting effective policies, championing public-private collaborations, fostering accountability and serving as a common meeting ground. Independent Sector will use this funding to develop a sustainable financial plan.

Johns Hopkins University
Baltimore, Maryland
$35,000

The Baltimore-based private research university anchors the Institute for Policy Studies, which serves as its primary social science policy research and teaching arm. The institute supports the Center for Civil Society Studies, which will use this three-year, $105,000 grant for expansion in Michigan of its Listening Post Project, a collaborative effort to monitor trends and developments affecting U.S. nonprofit organizations.

National Committee for Responsive Philanthropy
Washington, D.C.
$15,000

The organization promotes philanthropic giving that serves the public good, responds to the needs of underserved people and communities, and meets high standards of integrity and transparency. Kresge's three-year, $45,000 grant covers its membership dues over the next three years and will support this ongoing work.

National Urban Fellows Inc.
New York, New York
$100,000

The leadership-development organization prepares accomplished professionals of all ethnic and racial backgrounds, particularly people of color and women, to be public-service and nonprofit leaders and change agents with a strong commitment to social justice and equity. Kresge's grant provides general operating support for the organization's ongoing development and expansion.

Net Impact
San Francisco, California
$100,000

Through its 270 chapters on college and university campuses and in cities worldwide, Net Impact offers diverse programming for students and professionals who want to pursue socially and environmentally responsible careers. This grant will fund the launch of Work for Good, a major campaign to attract strong recruits into the social sector and to build the talent pipeline for the nonprofit and philanthropic fields.

Nonprofit Information Networking Association
Boston, Massachusetts
$150,000

The association publishes the Nonprofit Quarterly in print and maintains a daily updated website featuring newswires and articles, with the overarching editorial goal of strengthening the role of nonprofit organizations to activate democracy. Assisted by Kresge's funding, the association will implement a new business plan to increase the publication's impact and sustainability.

Taproot Foundation
San Francisco, California
$50,000

Through its service grants, Taproot delivers pro bono professional team assistance to nonprofit organizations requiring capacity-building help in any of 15 different areas, including marketing, strategic planning, leadership development, human resources, fundraising and technology. This two-year, $100,000 grant supports the development of Powered by Pro Bono, a project that provides tools and resources to build more connectivity between nonprofit organizations and pro bono service providers.

Tides Center
San Francisco, California
$12,500

Tides is the fiscal agent of Emerging Practitioners in Philanthropy, an affinity group offering peer and intergenerational networking, professional and leadership development, and next-generation advocacy for foundation professionals under the age of 40. This three-year, $37,500 grant provides institutional membership support for three years.

Tides Center
San Francisco, California
$55,000

Tides is the fiscal agent of Emerging Practitioners in Philanthropy, an affinity group offering peer and intergenerational networking, professional and leadership development, and next-generation advocacy for foundation professionals under the age of 40. Kresge's three-year, $165,500 grant is for general operating support of Emerging Practitioners in Philanthropy.

Urban Institute
Washington, D.C.
$91,000

The nonpartisan economic and social-policy research institute disseminates its findings to a broad audience and informs community development to promote social, civic and economic well-being. The institute's Center on Nonprofits and Philanthropy will use this two-year, $200,000 grant to advance its Emerging Scholars program, which develops leaders in nonprofit applied research, and to create online tools to help nonprofit practitioners hone programs and measure performance.

Legacy International Grant

YMCA of the USA on behalf of the YMCA of Mexico
(2005 grant)
Chicago, Illinois
$200,000

The YMCA of the USA is working with the YMCA of Mexico to support the Mexico Philanthropy Development Initiative. The three-pronged, $5 million program seeks to help Y leaders establish a permanent fundraising infrastructure, complete ongoing capital campaigns for projects at four sites and advance the culture of philanthropy in Mexico through the development and strengthening of partnerships with the YMCA of the USA, local donors and other philanthropic organizations.

President's Discretion: Grants

The Aspen Institute
Washington, D.C.
$150,000

The international nonprofit organization fosters values-based leadership and offers a neutral, balanced venue for discussing and acting on critical issues. Assisted by this funding, the institute will disseminate the findings from its recent publication, "Voices from the Field III: Lessons and Challenges from Two Decades of Community Change Efforts," to policymakers, foundations and practitioners working on place-based community-change strategies.

Bridgespan Group
Boston, Massachusetts
$159,640

The consulting organization helps philanthropic and nonprofit leaders scale up their social impact, build leadership, improve philanthropic effectiveness and accelerate learning. Through this grant, Kresge has engaged Bridgespan to make strategic recommendations for using innovative-capital investments to support and advance its Human Services program and its entire grantmaking portfolio.

Duke University
Durham, North Carolina
$300,000

Duke's Center for Strategic Philanthropy and Civil Society focuses on informing philanthropic decision-making through applied research, discussion sessions, conferences and other activities that connect foundations to pressing public-policy issues. Kresge's grant provides two years of operating support.

Grantmakers for Effective Organizations
Washington, D.C.
$100,000

Grantmakers represents more than 2,000 individuals and 350 foundations committed to building strong, effective nonprofit organizations, and works to promote strategies and practices that contribute to grantee success. This grant funds Grantmakers' "Scaling What Works," a project to bring philanthropic resources together in support of President Obama's Social Innovation Fund and to encourage collaboration between philanthropy and government that increases the impact of high-performing nonprofits.

Growth Philanthropy Network Inc.
New York, New York
$100,000

The nonprofit organization seeks to expand top-performing social programs that improve the lives of millions, and is committed to building a philanthropic capital marketplace that provides reliable funding for the large-scale expansion of high-impact nonprofit initiatives. Kresge's grant supports the network's Social Impact Exchange Initiative, a membership community of philanthropies, practitioners and researchers focused on developing practices for funding and implementing scaling initiatives.

Opportunity Finance Network
Philadelphia, Pennsylvania
$100,000

The network is a national coalition of community development financial institutions (CDFIs) that invest in opportunities which benefit low-income, low-wealth and disadvantaged communities across America. This grant enables the network to provide input to the U.S. Department of Treasury on the design and implementation of the CDFI Bond Program, which will provide long-term capital for community development.

Opportunity Finance Network
Philadelphia, Pennsylvania
$100,000

The network is a national coalition of community development financial institutions (CDFIs) that invest in opportunities which benefit low-income, low-wealth and disadvantaged communities across America. This two-year, $200,000 grant will be used to provide planning grants to CDFIs applying for the 2012 and 2013 NEXT Investment Awards for geographic and product expansion.

Urban Land Institute Foundation
Washington, D.C.
$75,000

The foundation serves as the philanthropic source for the Urban Land Institute, a nonprofit, member-supported research and education organization that provides leadership in the responsible use of land and in creating and sustaining thriving communities worldwide. This grant supports the institute's Program on Transformational Urban Open Space, which features the ULI Amanda Burden Award for Open Space to promote vibrant, successful urban open spaces that revitalize communities.

President's Discretion: Program-related Investments

Program-related investments are made in support of programmatic goals. PRIs can take many forms, including direct low-interest loans; equity investments; guarantees that provide credit support to an organization obtaining other funding; and linked deposits made in FDIC-insured institutions that are working in community lending.

Opportunity Finance Network
Philadelphia, Pennsylvania
$10,000,000

Opportunity Finance Network is a national coalition of community development financial institutions that invest in opportunities that benefit low-income, low-wealth and disadvantaged communities. This 10-year, 1 percent loan will help fund the NEXT Awards, providing capital to community development financial institutions, which — in turn — lend to small businesses and nonprofit organizations in low- and moderate-income communities.

Board and Staff

Board of Trustees

Elaine D. Rosen, Chair
Retired Executive Vice President
Unum Corporation and Retired President
Unum Life Insurance Company
Falmouth, Maine

James L. Bildner
President and CEO
New Horizons Partners
Boston, Massachusetts

Lee C. Bollinger
President
Columbia University
New York, New York

Phillip L. Clay, Ph.D.
Chancellor
Massachusetts Institute of Technology
Cambridge, Massachusetts

Jane L. Delgado, Ph.D.
President and CEO
The National Alliance for Hispanic Health
Washington, D.C.

Susan K. Drewes
Civic Leader
Rochester Hills, Michigan

Steven K. Hamp
Civic Leader
Detroit, Michigan

Paul C. Hillegonds
Senior Vice President, Corporate Affairs
DTE Energy Company
Detroit, Michigan

Irene Y. Hirano
President
U.S.-Japan Council
Washington, D.C.

David W. Horvitz
Chairman
WLD Enterprises, Inc.
Fort Lauderdale, Florida

Rip Rapson
President and CEO
The Kresge Foundation
Troy, Michigan

Nancy M. Schlichting
President and CEO
Henry Ford Health System
Detroit, Michigan

Foundation Staff

Executive Office

Rip Rapson
President and CEO

Sharon Zimmerman
Assistant to the President

Human Resources

Crystal Y. Sewell
Director of Human Resources

Heather M. Hacker
Human Resources Administration Manager

Elke Y. Hill
Front Desk Coordinator

Danielle A. Nettles
Human Resources Specialist

Grants Management

Marcus L. McGrew
Director of Grants Management

Ra'mona M. Brown
Grants Inquiry and Application Coordinator

Joyce M. Holliman
Grants Management Associate

Susan C. Randall
Grants Management Associate

Genise T. Singleton
Grants Manager

Amber J. Williams
Grants Management Associate

Research

Richard L. Dunlap
Director of Research

Administration

Richard K. Rappleye
Vice President of Administration

Dan Kirby
Building and Grounds Caretaker

Kathy L. Porter
Administrative Assistant

Cynthia K. Powors
Facilities Administrator

Information Technology

Rebecca A. Smith
Information Systems Manager

Eugen N. Safta
Network Administrator

Almir Jaganjac
IT Support Analyst

Program Staff

Lois R. DeBacker
Senior Program Director
Environment

Laura J. Trudeau
Senior Program Director
Community Development, Detroit

Sandra McAlister Ambrozy
Senior Program Officer
Arts and Culture, Human Services

Stacey Barbas
Senior Program Officer
Health

Jessica E. Boehland
Program Officer
Environment

Alice L. Carle
Program Director
Arts and Culture

Tamra J. Fountaine
Program Associate
Health

David D. Fukuzawa
Program Director
Health

Andrew R. Gatewood
Program Officer
Human Services

Julian A. Haynes
Program Associate
Education

Guillermina Hernández-Gallegos
Program Director
Human Services

Carrie A. Hubert
Administrative Assistant
Arts and Culture, Education

Wendy Lewis Jackson
Senior Program Officer
Community Development, Detroit

George C. Jacobsen
Associate Program Officer
Community Development, Detroit

Jill A. Johnson
Administrative Assistant
Environment

Michelle D. Johnson
Program Associate
Arts and Culture, Human Services

Benjamin S. Kennedy
Program Officer
Community Development, Detroit

Laura L. Lamberti
Administrative Assistant
Human Services, Health

Krista C. Lowes
Lead Administrative Coordinator
Community Development, Detroit

Phyllis D. Meadows
Senior Fellow
Health

William F.L. Moses
Program Director
Education

John Nordgren
Senior Program Officer
Environment

Kathleen Bushnell Owsley
Program Officer
Community Development, Detroit

Caroline Altman Smith
Senior Program Officer
Education

Regina R. Smith
Senior Program Officer
Arts and Culture

Mandy J. Valentine
Program Associate
Environment

Martha Soledad Vela Acosta
Program Officer
Health

Tamitha T. Walker
Program Officer
Human Services

Finance

Amy B. Coleman
Vice President of Finance and Treasurer

Carla S. Forkin
Accounting Manager

Sheryl M. Madden
Controller

Jennifer L. Nassar
Staff Accountant

Cheryl L. Taylor
Administrative Assistant

Investment Group

Robert J. Manilla
Vice President and Chief Investment Officer

John A. Barker
Investment Director

DonDrea M. Esnault
Document Management Analyst

Sean Feng
Associate Investment Director

Jon D. Gentry
Managing Director of Investments

Elizabeth A. Goldsberry
Director of Investment Risk and Operations

Maranda M. McLeod
Administrative Assistant

Elena G. Popova
Investment Analyst

Matthew P. Shellenberger
Investment Analyst

Susan L. Shirkey
Performance Analyst

Donna L. Snider
Investment Director

Social Investment Practice

Kimberlee R. Cornett
Director of Social Investment Practice

Julie R. Hollinshead
Associate Director of Social Investment Practice

Heather J. Pfaff
Administrative Assistant

Communications

Cynthia Blue Shaw
Director of Communications

Judith A. McGovern
Associate Director of Communications

Environmental Footprint of this Report

This entire annual report is printed on Neenah Conservation® which is made from 100 percent post-consumer fiber and processed without chlorine which saves 212 trees, 5,861 lbs. of solid waste, 96,531 gallons of water, and 20,043 lbs. of emissions compared to using virgin fiber paper.*

The soy and vegetable oil-based inks used to print the report are 91 percent free of volatile organic compounds (VOCs).

The printer, University Lithoprinters, is a Michigan member of the Great Printer Project, a national, cooperative effort to make pollution prevention a standard practice in the lithographic printing industry.

Both the paper manufacturer and the printer are chain-of-custody certified by the Forest Stewardship Council™.

*Calcutated by the EnviroCalculator at neenahpaper.com. FSC® is not responsible for any calculations on saving resources.

President
Rip Rapson

Director of Communications
Cynthia Blue Shaw

Associate Director of Communications
Judith A. McGovern

Design
Linda Henneman, ThinkDesign Group

Photographers
Justin Maconochie, cover (front and back), pages 1-11, 15
Douglas Schaible Photography, pages 13, 180-183
Walter P. Reuther Library, courtesy of Wayne State University, page 18
Caravaggio "Martha and Mary Magdalene" painting, courtesy of Detroit Institute of Arts, page 19
Lon Horwedel, pages 45, 121
David Lewinski Photography, page 56
Audra Melton, pages 67, 143
Carol Dronsfield, page 131

Grants Management
Marcus McGrew, director
Genise Singleton, grants manager

Contributors
Copy editing and production:
Sally Sztrecska
Mary V. Vingerelli
Mark Whitney
Creative:
Jonathan Wiese, 3.2.1, Inc.
Grant descriptions:
Claudia Capos, Capos & Associates

Printer
University Lithoprinters

The Kresge Foundation
3215 W. Big Beaver Road
Troy, Michigan 48084
248-643-9630
kresge.org

& Tomorrow
&
kresge.org